



**Council Policies and Priorities Committee
Regular and Closed Agenda
For Monday, December 7, 2020 at 1 p.m.
To be held through electronic communications
Via the Council Chambers,
Town Office at 4512 – 46 Street Olds, AB**

As of March 27, 2020 the *Meeting Procedures (COVID-19 Suppression) Regulation* was enacted to assist local municipal governments meet *Municipal Government Act* legislative requirements for holding Council meetings.

This Council Policies and Priorities Committee Meeting will be held without the public body present at the meeting location and is being electronically communicated through ZOOM MEETINGS. **The PUBLIC will have opportunity to HEAR the meeting by calling this number 1 587 328 1099 (within Canada) and when prompted enter the Meeting ID 337 948 8245 and then Password 943170 to listen in to the live meeting.**

Chair Deputy Mayor – Councillor Wanda Blatz

1. Call To Order

1A) Added Items

1B) Adoption of the Agenda

2. Adoption of Previous Minutes

Pages 3-7 2A) Council Policies and Priorities Committee Meeting Minutes

3. Reports / Statistics

3A) Operations / Capital Project Verbal Update

4. Presentations and Delegations

5. Business Arising from the Minutes / Unfinished Business

Pages 8-39 5A) Bylaw – 2020-17 Rates Bylaw

6. Bylaws

7. New Business

**Pages 40-92 7A) 2021 Operating Budget Discussion
2021 and 2022 Capital Budget Discussion**

CLOSED SECTION

Item #1

FOIP Section 16 – Disclosure harmful to business interests of a third party

FOIP Section 20 – Disclosure harmful to law enforcement

Item #2

FOIP Section 17 – Disclosure harmful to personal privacy

FOIP Section 18 – Disclosure harmful to individual or public safety

8. Adjournment

PUBLIC INFORMATION:

Media Scrum: any questions arising from the media can be sent to our ‘Communications Coordinator’ at communications@olds.ca and they will be forwarded on to the person addressed.

For a member of the public to speak to Council during a Council meeting, the item for discussion must fall under either one of the two excerpts noted below, as per the Town of Olds Procedural Bylaw.

Queries to Council during Council Meetings:

Excerpts from Town of Olds Procedural Bylaw

Conduct of Meetings

4. *The Mayor or other presiding Chair may, upon request of a member of Council, authorize a person in the public gallery to address Council, but only on the topic being debated at that time in the meeting and with time limits specified by the Mayor or other presiding officers.*

Delegations

4. *Delegations who have not submitted a written letter may be granted by the Mayor or other presiding officer a brief opportunity to outline the matter they wish to present to Council, and following that outline, the Mayor or other presiding officer shall determine if the delegation is to be granted time to present the matter outlined.*

Queries to Council can be sent via email during the Council meeting to legislative@olds.ca

Policies and Priorities Committee Bylaw No. 2020-16

Authority: 3. (1) The Policies and Priorities Committee is advisory in nature, making recommendations to Council by way of resolution. No decisions will be made by Council at a Council Policies and Priorities Committee meeting. These meetings serve as an opportunity for Council to be provided with information on governance and policy matters. These meetings serve as an opportunity for Council to seek clarification on matters relating to Council business.



POLICIES AND PRIORITIES COMMITTEE REPORT

Date: December 7, 2020
Author: Marcie McKinnon, Legislative Clerk
Department: OCAO
SUBJECT: Adoption of Previous Minutes

COUNCIL DIRECTION

Accept as presented.

BACKGROUND

The minutes from the November 2, 2020 Committee of Council Policies and Priorities meeting are presented for approval.

ATTACHMENTS

Policies and Priorities Committee Meeting Minutes of November 2, 2020.

PRIOR TO ADOPTION

Minutes of the Town of Olds Council Policies and Priorities Committee Meeting held on Monday, November 2, 2020 at 1:00 p.m. held in the Council Chambers, Olds Town Office.

Live streaming of Town of Olds Council meetings began on October 26, 2020, to watch recordings of Council meetings please visit the Town of Olds – YouTube Channel

PRESENT – ELECTED OFFICIALS:

In the Chair, Deputy Mayor, Councillor Wanda Blatz
Mayor Michael Muzychka Councillor Debbie Bennett, Councillor Wanda Blatz, Councillor Mary Anne Overwater, Councillor Heather Ryan and Councillor Mitch Thomson

ABSENT– ELECTED OFFICIALS:

PRESENT for the Regular meeting of Council – STAFF:

Michael Merritt, Chief Administrative Officer; Doug Wagstaff, Director of Community Services; Sheena Linderman, Director of Finance; Scott Chant, Director of Operations; Monica Leatherdale, Communications Coordinator; and Marcie McKinnon, Legislative Clerk

1. CALL TO ORDER

Chair Deputy Mayor Wanda Blatz called the meeting to order at 1:00 p.m.

A.) ADDED ITEM(s)

None

B.) ADOPTION OF THE AGENDA

Moved by Councillor Thomson, “to accept the Policies and Priorities regular Council agenda for the November 2, 2020 Policies and Priorities Committee as presented.”

Motion Carried PP20-110

2. ADOPTION OF PREVIOUS MINUTES

2A) Policies and Priorities Committee Meeting Minutes

Moved by Mayor Muzychka, “to accept the Council Policies and Priorities Committee Minutes for September 8, 2020 as amended.” (Add “P&P” to 7B) - Council Blatz’s motion.)

Motion Carried PP20-111

3. REPORTS / STATISTICS

3A) Olds Fire Department - 2020 - 3rd Quarter Report and Year-To-Date Statistics

Chief Andrew was in attendance and presented the 2020 third quarter and year to date statistics to Council as contained in the agenda package.

Moved by Councillor Thomson, “that Council accept the Olds Fire Department 2020 third quarter statistics, for information.”

Council wished to thank and acknowledged the great work done by the Olds Fire Department over the weekend on the fire incident that took place in Olds.

Motion Carried PP20-112

3B) Municipal Enforcement - 2020 - 3rd Quarter Report and Year-To-Date Statistics

Senior Community Peace Officer (CPO) Eric Christensen made presentation to Council as contained in the agenda package on the recent third quarter and year to date statistics.

Moved by Councillor Bennett, "that Council accept the Municipal Enforcement - 2020 - 3rd Quarter Report and Year-To-Date Statistics, as presented for information."

Motion Carried PP20-113

(Item 5A) was moved up the agenda)

5A) Citizen Committee on Council Remuneration

Mr. James Cummings, spokesperson for the Citizen Committee on Council Remuneration was in attendance and presented to Council the updated report, as contained in the agenda package.

Council thanked the Committee for all their extra work done on the review and coming to present.

Moved by Councillor Overwater, "that Council thank the Citizen Committee and accept the report, for information and bring back to a future meeting for Council consideration."

Motion Carried PP20-114

Councillor Bennett left the meeting at 1:54 p.m.

3C) Olds RCMP - 2020 - 3rd Quarter Report and Year-To-Date Statistics

S/Sgt. Jim MacDonald, from Olds RCMP Detachment was in Chambers to make his final official report to Council, as he will be retiring soon. S/Sgt. MacDonald presented the Town of Olds third quarter report and year to date statistics for 2020 to Council.

Moved by Mayor Muzychka, "that Council move to closed session in accordance with section 197(2) of the *Municipal Government Act* to discuss matters exempt from disclosure under FOIP Section 17 Disclosure harmful to personal privacy at 2:24 p.m. with CAO Merritt, S/Sgt. MacDonald and Chief Andrew and Director Chant in attendance."

Motion Carried PP20-115

Director Wagstaff, Director Linderman, Monica Leatherdale, and Marcie McKinnon left the Council Table and the Gallery was cleared.

Moved by Councillor Overwater, "that the meeting reconvene to the regular Council meeting at 2:55 p.m."

Motion Carried PP20-116

Chair Deputy Mayor Blatz recessed the meeting at 2:55 p.m.

Chair Deputy Mayor Blatz reconvened the meeting at 3:05 p.m.

Moved by Councillor Ryan, "that Council accept the Olds RCMP quarterly report and year to date statistics, as presented for information."

Motion Carried PP20-117

3D) Operations / Capital Project Update

Director Chant provide verbal update to Council on operations and capital projects;

Operations Building, project is progressing well, complete date is still on target for February. We have thirteen (13) local companies working on this project from Olds, Sundre, Didsbury, and Red Deer. Director Chant explained how he and the project manager are managing the project to keep it on time and on budget.

Splash Park, the leaking valve has been replaced. In regards to the vandalism the RCMP have a couple of individuals identified and are working with the RCMP and how the Town might get the damaged covered. Director Linderman indicated that the splash park is insured and a claim as been submitted for this incident.

Wayfinding Project, concrete work is getting design colors added, with signage coming later this fall. Director Wagstaff confirmed that eleven (11) signs were erected this year and Director Linderman confirmed that all this work is covered by MSI grants.

Road Program finished up one sidewalk this weekend and is now completed for this year.

School Bus Lights - notice has been received from both School Boards that all School Buses will activate their lights in the Town of Olds effective December 1, 2020. Director Chant will work with the Communications Coordinator to get educational pieces out to the public to assist the Boards get the message out to the citizens. It was suggested that the Mayor include this in his messaging.

Centennial Park light vandalism – Council asked how much and if it is covered by insurance? Director Linderman indicated that it was minimal and not worth an insurance claim.

Moved by Mayor Muzychka, “that Council accept the Operations/Capital Project Update, as presented for information.”

Motion Carried PP20-118

Councillor Thomson recuses himself, due to pecuniary interest as the Executive Director for Olds Institute and leaves the Council Chambers at 3:23 p.m.

4. PRESENTATION AND DELEGATIONS

4A) Olds Economic Development Secretariat

Mr. Larry Wright was in attendance and gave an overview to Council on Olds Economic Development Secretariat, as contained in the agenda package.

Moved by Mayor Muzychka, “that Council accept the Olds Economic Development Secretariat report as presented, for information.”

Motion Carried PP20-119

Councillor Thomson rejoined the meeting at 3:55 p.m.

5. BUSINESS ARISING OUT OF MINUTES / UNFINISHED BUSINESS

Mayor Muzychka noted that CAO Merritt was appointed to AUMA’s Municipal Government Committee And that he, the Mayor was appointed to AUMA’s Infrastructure and Energy Committee. AUMA covers the costs incurred with these committees.

6. BYLAWS

2020-17 Rates Bylaw – draft

Director Linderman spoke on the bylaw being presented to Council today. The annual review has been completed with only three (3) schedules needing updated.

Moved by Councillor Ryan, "that Council accept the Rates Bylaw 2020-17, as presented for information and request that Administration bring back to a future council meeting."

Motion Carried PP20-120

7. NEW BUSINESS

7A) Council Policy 801C Nu2U Grant Guidelines

Director Wagstaff spoke to Council Policy 801C Nu2U Grant Guidelines being presented to Council for consideration.

Moved by Councillor Overwater, "that Council accept the Council Policy 801C Nu2U Grant Guideline, as presented for information and request that Administration bring back to a future regular council meeting."

Motion Carried PP20-121

7B) Olds Fashioned Christmas (OFC) - Update

Ms. Heather Dixon, Facilitator for OFC was in attendance and presented to Council an update from the Olds Fashioned Christmas. Director Wagstaff and Ms. Dixon will continue to work with the committee to revise the event respecting Council's comments and ensuring the Communities safety and bring alternative options to Council for their consideration.

Moved by Councillor Harper, "that Council thank the OFC for their hard work and that Council accept the Olds Fashioned Christmas (OFC) - Update, as presented for information and request that Administration bring back to a future council meeting."

Motion Carried PP20-122

8. ADJOURNMENT

Moved by Mayor Muzychka, "that this meeting be adjourned."

Motion Carried PP20-123

The meeting adjourned at 4:50 p.m.

Wanda Blatz,
Deputy Mayor

Michael Merritt,
Chief Administrative Officer

These minutes were approved on ____ day of November, 2020.



POLICIES AND PRIORITIES COMMITTEE REPORT

Date: December 7, 2020
Author: Sheena Linderman
Department: Finance
SUBJECT: Rates Bylaw 2020-17

COUNCIL DIRECTION

Bring bylaw 2020-17 back to a future regular council meeting.

BACKGROUND

Rates bylaw 2020-17 was given first reading at the November 9, 2020 regular council meeting. At this meeting Council directed administration to bring back information on second black bins.

There are currently 100 "second" black bins being used by residents. As per our current rates bylaw these are charged at \$19.30/month (in addition to the regular solid waste charges of \$24.30). When the rates for a second black bin were first introduced in the early 2000's the rate for the second black bin was intentionally set higher than the blue and green bins in an effort to encourage increased use of the blue and green bins. Blue and green second bins are currently \$3.00/month.

The actual cost to the Town of Olds strictly for the collection of a black bin is \$6.00. This does not include any other administrative/maintenance costs.

Please note if there are any changes made to the rate of a second black bin it will affect the budget documents being presented today. Included in the 2021 proposed budget is approximately \$23,000 in revenue from second black bins at a rate of \$19.30.

ATTACHMENTS

1. Fee schedule review documents (highlighted areas are proposed changes)
2. Proposed Bylaw 2020-17

Schedule 'A' Water, Wastewater and Solid Waste Rates

Rates effective January 1, 2021

Residential

Description	Proposed 2021 Rate	Current Rate
WATER – Flat fee	\$12.83/month	\$12.83/month
WATER – Metered consumption	\$2.89 per cubic meter	\$2.84 per cubic meter
WASTEWATER – Flat fee	\$18.40/month	\$18.40/month
WASTEWATER – Metered consumption*	\$4.53 per cubic meter	\$4.48 per cubic meter
SOLID WASTE – Collection and Disposal	\$24.30/month	\$24.30/month

Non-Residential

Description	Proposed 2021 Rate	Current Rate
WATER – Flat fee	\$12.83/month	\$12.83/month
WATER – Metered consumption	\$2.89 per cubic meter	\$2.84 per cubic meter
WASTEWATER – Flat fee	\$18.40/month	\$18.40/month
WASTEWATER – Metered consumption*	\$4.99 per cubic meter	\$4.94 per cubic meter

Non-Resident Rates – All water and wastewater connections outside the corporate limits of the Town of Olds will be charged a surcharge of thirty five percent (35%) over and above the rates set out above.

Deposits

Description	Proposed 2021 Rate	Current Rate
Hydrant Meter	\$750.00	\$750.00
Water meter testing	\$250.00	\$250.00
Sewer camera	\$150.00	\$150.00

Miscellaneous Fees

Description	Proposed 2021 Rate	Current Rate
New application for connection to Town water/wastewater	\$200.00	\$200.00
Water meter sales (all sizes)	Cost plus 10%	Cost plus 10%
Water meter installation first trip	N/C	N/C
Water meter installation second and all subsequent trips	\$45 per trip	\$45 per trip
WATER – Shutoff/reconnection relating to maintenance	\$50.00	\$50.00
WATER – Shutoff/reconnection due to nonpayment	\$100.00	\$100.00
SOLID WASTE – replacement/additional bin purchase	\$70.00 each	\$70.00 each
SOLID WASTE – second black bin (garbage)	\$19.30/month	\$19.30/month
SOLID WASTE – second green bin (compost)	\$3.00/month	\$3.00/month
SOLID WASTE – second blue bin (recycling)	\$3.00/month	\$3.00/month
Biodegradable compost bags	\$15/roll	\$15/roll

*Wastewater consumption is based on water metered consumption.

Schedule 'G' Fire Rates

Rates effective January 1, 2021

Response Fees (The Response fees below include all personnel involved)

Description	Proposed 2021 Rate	Current Rate
Engine Apparatus	\$630 per unit per hour	\$615 per unit per hour
Water Supply Apparatus	\$630 per unit per hour	\$615 per unit per hour
Rescue Apparatus	\$630 per unit per hour	\$615 per unit per hour
Wildland Apparatus	\$630 per unit per hour	\$615 per unit per hour
Command/Support Unit	\$185 per hour	\$180 per hour
Expendable/Consumable supplies used in a response	Town Cost plus 15%	Town cost plus 15%

False Alarms

Description	Proposed 2021 Rate	Current Rate
First and Second False Alarm within a year	No Charge	No Charge
Third and subsequent False Alarms within a year	\$630 per alarm	\$615 per alarm
Security Alarm routed to the Fire Department	\$630 per response	\$615 per response

Other Fees

Description	Proposed 2021 Rate	Current Rate
File Search (fire investigations and inspections)	\$100 per hour	\$100 per hour
Photographs	\$2 per copy	\$2 per copy
Occupancy Load Certificate	\$50 per certificate	\$50 per certificate
Fire Investigation Services	\$75 per hour plus expenses	\$75 per hour plus expenses
Additional Fire Investigator	\$50 per hour plus expenses	\$50 per hour plus expenses
Fire Investigation Report	\$75 per report	\$75 per report
Fire Inspection during regular business hours (8:30am-4:30pm Monday to Friday)	\$60 per hour	\$60 per hour
Fire Inspection after regular business hours	\$100 per hour	\$100 per hour
Re-Inspection for outstanding Fire Code deficiencies	\$60 per hour after 2 nd visit (min. 1 hour)	\$60 per hour after 2 nd visit (min. 1 hour)

Permit to sell Fireworks	\$25 per year	\$25 per year
Fireworks Permit	\$25	\$25
Petroleum Tank Installation Plan review and inspection	\$250	\$250
SCBA Repairs	\$50 per hour	
SCBA Flow Testing	\$75 per pack (includes a mask)	
SCBA Mask Flow Testing	\$25 per mask (if not with pack)	
SCBA Fit Testing Mask/APR	\$20 for both masks	
Fire Training Facility Rental	\$300/day \$25/hr. for staff Supervision if required Consumables charges at cost plus 15% admin fee	\$300/day \$25/hr. for staff Supervision if required Consumables charges at cost plus 10% admin fee
Drager System 64 Rental	\$500/single day \$1000/week	
Propane/OSB for use at training	Users responsibility or cost plus 15%	

Schedule 'K' Offsite Levies

Rates effective January 1, 2021

1.8% increase

Payment at time of Development Agreement

Less than 4.05 ha (10 acres)

Description	Proposed 2021 Rate (per acre)	Current Rates (per acre)
Water Storage Facilities	\$1,785	\$1,753
Water Distribution System and Appurtenances thereto	\$1,114	\$1,094
Sanitary Sewage Treatment and Disposal	\$1,785	\$1,753
Sanitary Sewer Collection System and Appurtenances thereto	\$1,114	\$1,094
Storm Drainage Facilities	\$2,004	\$1,969
Road Systems	\$5,014	\$4,925
Community Recreation Facilities	NIL	NIL
Highway Connections	NIL	NIL
TOTAL	\$12,816	\$12,588

Greater than 4.05 ha (10 acres)

Description	Proposed 2021 Rate (per acre)	Current Rates (per acre)
Water Storage Facilities	\$1,114	\$1,094
Water Distribution System and Appurtenances thereto	\$891	\$875
Sanitary Sewage Treatment and Disposal	\$1,114	\$1,094
Sanitary Sewer Collection System and Appurtenances thereto	\$891	\$875
Storm Drainage Facilities	\$1,559	\$1,531
Road Systems	\$3,899	\$3,830
Community Recreation Facilities	NIL	NIL
Highway Connections	NIL	NIL
TOTAL	\$9,468	\$9,299

TOWN OF OLDS BYLAW NO. 2020-17

A BYLAW of the Town of Olds in the Province of Alberta RESPECTING RATES TO BE CHARGED FOR MUNICIPAL SERVICES PROVIDED BY THE TOWN OF OLDS.

WHEREAS paragraph 8 of the Municipal Government Act Revised Statutes of Alberta 1994 and amendments thereto authorizes a Municipality, by bylaw, to establish fees for licenses, permits and approvals, and

WHEREAS paragraph 61(2) authorizes a municipality to charge fees, tolls and charges for the use of its property, and

WHEREAS paragraph 481 authorizes a municipality to establish fees payable to a person wishing to make a complaint to the Assessment Review Board, and

WHEREAS paragraph 630.1 authorizes a municipality to establish fees for planning functions, and

WHEREAS paragraph 6 gives a municipality natural persons powers, which imply the power to charge for, goods and services provided.

NOW, THEREFORE, THE MUNICIPAL COUNCIL OF THE TOWN OF OLDS, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

SHORT TITLE

This Bylaw may be referred to as the **RATES BYLAW** of the Town of Olds.

DEFINITIONS

"Municipal Services" means; annual rates, fees, tolls and charges for various goods, licenses, permits and services provided by the Town of Olds.

GENERAL MATTERS

1. That the rates specified in the Schedules attached be charged for the Municipal Services as specified.
2. This bylaw shall be reviewed and brought before Council in September annually.
3. From time to time, review and amendments to the various schedules may be required outside the annual review of the RATES BYLAW.
4. This bylaw comes into full force and effect on January 1, 2021;
5. All schedules attached to this Bylaw form part of this Bylaw

Schedule "A"	Water, Wastewater and Solid Waste Rates
Schedule "B"	Fiscal Services Rates
Schedule "C"	Cemetery Rates
Schedule "D"	Arena
Schedule "E"	Planning and Development Fees

Schedule "F"	Building Permit Fees
Schedule "G"	Fire Rates
Schedule "H"	Aquatic Centre Rates
Schedule "I"	Enforcement
Schedule "J"	Animal Control Rates
Schedule "K"	Off Site Levy Rates
Schedule "L"	Assessment Review Board
Schedule "M"	Business License Fees
Schedule "N"	Public Transportation
Schedule "O"	Sports Fields

REPEALS

6. Should any rates mentioned here still appear in older bylaws not yet revised the rates mentioned in this bylaw shall be in full force and effect and Supersede previous rates.

7. Bylaw 2019-27 is hereby repealed effective January 1, 2021.

Read for a first time this day of , **2020**.

Read for a second time this day of , **2020**.

Unanimous consent for third reading this day of , **2020**

Read for a third and final time this day of , **2020**.

Michael Muzychka,
Mayor

Michael Merritt
Chief Administrative Officer

Signed by the Chief Elected Official and the Chief Administrative Officer this day
of , 2020.

Town of Olds
BYLAW NO. 2020-17
RATES BYLAW

SCHEDULE 'A' WATER, WASTEWATER and SOLID WASTE RATES

Rates effective January 1, 2021

Residential

Description	Rate
WATER – Flat fee	\$12.83/month
WATER – Metered consumption	\$2.89 per cubic meter
WASTEWATER – Flat fee	\$18.40/month
WASTEWATER – Metered consumption*	\$4.53 per cubic meter
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Non-Residential

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Deposits

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Water meter testing	\$250.00
Sewer camera	\$150.00

Miscellaneous Fees

Description	Rate
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Water meter sales (all sizes)	Cost plus 10%
Water meter installation first trip	n/c
Water meter installation second and all subsequent trips	\$45 per trip
WATER – Shutoff/reconnection relating to maintenance	\$50.00
WATER – Shutoff/reconnection due to nonpayment	\$100.00
SOLID WASTE – replacement/additional bin purchase	\$70.00 each
SOLID WASTE – second black bin (garbage)	\$19.30/month
SOLID WASTE – second green bin (compost)	\$3.00/month
SOLID WASTE – second blue bin (recycling)	\$3.00/month
Biodegradable compost bags	\$15/roll

*Wastewater consumption is based on water metered consumption.

Town of Olds
BYLAW NO. 2020-17
RATES BYLAW

SCHEDULE ' B ' FISCAL SERVICES RATES

Rates effective January 1, 2021

Description	Rate
NSF or returned cheques	\$20.00
Tax certificate – office issued	\$30.00
Tax certificate – online	\$15.00
Tax lien	\$30.00 per roll number
Mortgage company administration fee	\$9.25 per roll number
Photocopying	\$0.25 per page
Faxes	\$1.00 per fax
Pins	at cost

Town of Olds
BYLAW NO. 2020-17

RATES BYLAW
SCHEDULE 'C' CEMETERY RATES
Rates effective January 1, 2021

Sale of Cemetery Lots

Description	Resident	Non-Resident
Adult	\$500	\$1100
Youth (under age of 18)	\$350	\$550
Field of Honor	\$250	\$250
Field of Honor Columbarium	\$900	\$900
Cremation Lots (Block 000)	\$400	\$600
Columbarium Niches (includes first opening/closing)	\$1045	\$1150

Grave Opening and Closing

Description	Resident		Non-Resident	
	Summer	Winter	Summer	Winter
Adult	\$440	\$660	\$550	\$770
Child Standard	\$220	\$440	\$330	\$550
Cremation	\$240	\$440	\$330	\$550
Columbarium (Second Urn)	\$165	\$170	\$275	\$275
Scattering Garden	\$100	\$150	\$150	\$225
Weekend/Holiday, Weekday Late Fees*	\$82/hr per staff	\$82/hr per staff	\$137/hr per staff	\$137/hr per staff
Lot/Columbarium Niche Transfer Fee	\$125	\$125	\$125	\$125

*After hours – anything outside of regular municipal building hours

Other

Description	Rate
Monument permit fees	\$50.00

All rates subject to GST

Town of Olds
BYLAW NO. 2020-17
RATES BYLAW

SCHEDULE 'D' Sportsplex Rates

Rates effective January 1, 2021

Definitions

Adult: Adult teams, Olds College Intramurals, Junior A & B/College Hockey Games. Groups/individuals that identify as purposes with participants are age of majority (18+).

Youth: Olds Minor Hockey, Olds Figure Skating, Schools, Youth Groups, Junior A & B/College Practices. Groups/individuals that identify as purposes of minor aged participants.

Non-Local Adult: Bookings where a majority of the participants do not reside in the Olds Recreation Area.

Prime: Bookings scheduled after 3:00 PM Weekdays, Weekends, and Holidays.

NON-Prime: Bookings scheduled before 3:00 PM Weekdays.

Ice Rental

Description	Rate
YOUTH	\$105
ADULT	\$200
October 1 - April 30 NON-Prime	
YOUTH	\$55
ADULT	\$110
Non-Local Adult	\$200
May 1 – September 30 Prime	
YOUTH	\$150
ADULT	\$200
Non-Local Adult	\$240
May 1 – August 31 NON-Prime	

YOUTH	\$80
ADULT	\$150
Non Local Adult	\$240

Public Skating

Description	Rate
Adult	N/C
Youth	N/C
Child	N/C
Shinny	\$4.00

Dry Floor Surface

Description	Rate
Concourse	\$375
Adult Registered non-profit groups: trade shows, rodeos, dinners, markets, dances and bingos that require set-up/take down beyond hourly need	\$500
Non-Commercial	\$750
Local Commercial Enterprises	\$750
Non-Local Commercial Enterprises	\$1,500
Local Youth	\$50
Non-Local Youth	\$75
Local Adult	\$100
Non-Local Adult	\$200

General Rentals

Description	Rate
Dressing Rooms (included in facility rent)	\$10/hour
Dressing Rooms (per month)*	\$.50 per sq. ft
Lockers (per month)	\$.40 per sq. ft

Storage Rooms (per month)	\$.40 per sq. ft
Office Rentals (per month)	\$1.25 per sq. ft
Olds Grizzlys and Olds College Broncos	per Agreements
Concession Rental	per Minor Hockey Agreement
Curling Rink	per Curling Club Agreement

All rates subject to GST

Town of Olds
BYLAW NO. 2020-17
RATES BYLAW

SCHEDULE 'E' PLANNING and DEVELOPMENT FEES

Rates effective January 1, 2021

Planning and Development General

Description	Rate
Certificate of Title (search and print)	\$15
Document Copies	
Area Structure Plan	\$0.35/page (single) or \$20 per copy
Area Redevelopment Plan	\$0.35/page (single) or \$20 per copy
Land Use Bylaw	\$ 35.00 per copy
Municipal Development Plan	\$0.35/page (single) or \$ 20 per copy
Inter-municipal Development Plan	\$0.35/page (single) or \$20 per copy
Photocopies	
Letter (8.5" x 11")	\$0.35/page (single)
Legal (8.5" x 14")	\$0.50/page (single)
Tabloid (11" x 17")	\$2/page (single)
Maps	\$20 – (36" x 36")
Search Requests	\$25.00
Land Use Confirmations	
Certificate of Compliance	\$100/ parcel
Zoning (Land Use District) Confirmation Letter	\$100/ parcel
Special Meeting Requests	
Municipal Planning Commission (MPC)	\$250
Reschedule a Public Hearing (Council)	\$250

Appeal		
Subdivision & Development Appeal Board (SDAB)		\$240
Municipal Government Board (MGB)		N/C
Miscellaneous Fees		
Discharge of Registered Land Titles Documents		\$50
Encroachment Agreement	Fence & Municipality	\$240 + Legal fees
	All other & Municipality	\$480 + Legal fees
Parking Stalls ~ Cash in Lieu (In Central Commercial District (C1) only)		\$5000 per stall
Road Closures		\$1000

Development Permit Fees

Description		Rate
Commencement Without Approval		Discretion of the Development Authority up to 3x the application fee
Refund Request	Prior to Circulation (if applicable) and Decision	Refundable
	After Circulation - Prior to Decision	Non-refundable
	After Decision	Non-refundable
Time Extension Request		\$50
Appeal	Subdivision and Development Appeal Board (SDAB)	\$240
	Municipal Government Board (MGB)	N/C
Residential		
Detached Dwellings, Duplexes, Multiplexes, Apartments - Permitted and Discretionary Uses		\$400 + \$50/dwelling unit
Accessory Building - Permitted & Discretionary Uses		\$100
Addition (Including Deck)		\$100
Commercial/ Industrial/ Institutional / Recreational		
Permitted Uses		\$500 + \$0.50/m ²
Discretionary Uses		\$500 + \$0.50/m ²
Change of Use – Permitted Use		\$100

Change of Use – Discretionary Use		\$200
Demolition		\$100
Home Occupation	Class 1	\$100
	Class 2	\$200
Secondary Suites		\$200
Variance / Relaxation	Development Officer Approval	\$100
	Municipal Planning Commission Approval	\$200
Occupancy Permit		N/C
Signs		
Not For Profit		N/C
Special Event		\$100 / Event
Permanent (6 months or more)		\$100
Temporary (Less than 6 months)		\$50
Development Security		
Residential (per dwelling unit) – All Residential districts except R3.		\$5,000
Residential – Accessory Building		\$1,000 (garden/utility sheds n/c unless there is the risk of damage)
Residential Additions		\$1,000
Commercial / Industrial / Institutional / Recreational / R3 Developments		10% of project value or mutually agreed upon amount
Utility Excavation	Paved Surface	\$15,000
	Gravel Surface with sidewalk, curb & gutter	\$4,000
	Gravel Surface	\$1,500

Utility Connections

Description		Rate
Utility Service Connection	Water	\$1200 per connection
	Wastewater	\$1200 per connection

Statutory/Non-Statutory Plans

Description		Rate
Amendments		
Area Structure Plan Amendment		\$500
Area Redevelopment Plan Amendment		\$240
Land Use Bylaw Amendment	Land Use District Change	\$240
	Textual/Other	\$240
Municipal Development Plan Amendment		\$500
Refund Requests	Prior to Circulation	75%
	After Circulation	50%
	After Decision	0%

Subdivision/Boundary Adjustments

As per Parkland Community Planning Services approved fee schedule

Mobile Vendor Permit Fees

Description	Rate
Resident Business	\$25 / year
Non-Resident Business	\$50 / year
Appeal Request	\$20

Sidewalk Café & Sale Permit Fees

Description	Rate
Sidewalk Café & Sales Permit Fee: Type 1 - Minor	\$50 / year
Sidewalk Café & Sales Permit Fee: Type 1 - Major	\$100 / year
Sidewalk Café & Sales Permit Fee: Type 2 - Minor	\$100 / year
Sidewalk Café & Sales Permit Fee: Type 2 - Major	\$150 / year
Appeal Request	\$25

Town of Olds
BYLAW NO. 2020-17
RATES BYLAW

SCHEDULE 'F' BUILDING PERMIT FEES

Rates effective January 1, 2021

Description	Rate
Minimum Fee	\$ 120
Safety Codes Council Fee	As levied by the Alberta Safety Codes Council (currently 4% or \$4.50 minimum and \$560 maximum)
Commercial, Industrial, Institutional	\$7.60/\$1000 of project value for the first \$1M + \$5.60/\$1000 of project value for the remaining amount. Minimum \$120.
Residential – multi-family (R3) - new construction, additions, alterations, renovations	\$7.60/\$1000 of project value for the first \$1M + \$5.60/\$1000 of project value for the remaining amount. Minimum \$120.
Residential – detached dwellings, duplexes – new construction, additions, alterations, renovations	\$7.60/\$1000 of project value for the first \$1M + \$5.60/\$1000 of project value for the remaining amount. Minimum \$120.
Accessory buildings over 108 ft ²	\$7.60/\$1000 of project value for the first \$1M + \$5.60/\$1000 of project value for the remaining amount. Minimum \$120.
Manufactured Home (does not include any additions)	\$200
Demolition	\$120

Cancelled and Expired Permits – Refund request are required in writing from the applicant within 60 days of cancelled/expired date.

- 1) Refund requests for permits submitted in which no plan review has been complete – Hold back of 10% or minimum \$120.
- 2) Refund requests for permits submitted once plan review has been started – Hold back 25% or minimum \$120.
- 3) Refund requests for permits that have been reviewed and issued – Hold back 50% of permit fee or a minimum of \$120.
- 4) All fees are subject to the Alberta Safety Codes Council levy and are non-refundable.

Occupying a building prior to calling for a final inspection or occupying a building without completing listed deficiencies of a final inspection:

- First Offence - \$500.00
- \$1,000.00 for each additional offence committed by the same contractor.
- \$100 re-inspection per occurrence to complete deficiency's after final inspection and before occupancy permit is issued.

Town of Olds
BYLAW NO. 2020-17
RATES BYLAW
SCHEDULE 'G' FIRE RATES
Effective January 1, 2021

Response Fees (The Response fees below include all personnel involved)

Description	Rate
Engine Apparatus	\$630 per unit per hour
Water Supply Apparatus	\$630 per unit per hour
Rescue Apparatus	\$630 per unit per hour
Wildland Apparatus	\$630 per unit per hour
Command/Support Unit	\$185 per hour
Expendable/Consumable supplies used in a response	Town cost plus 15%

False Alarms

Description	Rate
First and Second False Alarm within a year	No Charge
Third and subsequent False Alarms within a year	\$630 per alarm
Security Alarm routed to the Fire Department	\$630 per response

Other Fees

Description	Rate
File Search (fire investigations and inspections)	\$100 per hour
Photographs	\$2 per copy
Occupancy Load Certificate	\$50 per certificate
Fire Investigation Services	\$75 per hour plus expenses
Additional Fire Investigator	\$50 per hour plus expenses
Fire Investigation Report	\$75 per report

Fire Inspection during regular business hours (8:30am-4:30pm Monday to Friday) -Requested	\$60 per hour
Fire Inspection after regular business hours -Requested	\$100 per hour
Re-Inspection for outstanding Fire Code deficiencies	\$60 per hour after 2 nd visit (min. 1 hour)
Permit to sell Fireworks	\$25 per year
Fireworks Permit	\$25
Petroleum Tank Installation Plan review and inspection	\$250
SCBA Repairs	\$50 per hour
SCBA Flow Testing	\$75 per pack (includes a mask)
SCBA Mask Flow Testing	\$25 per mask (if not with pack)
SCBA Fit Testing Mask/APR	\$20 for both masks
Fire Training Facility Rental	\$300/day \$25/hr for staff supervision if required Consumables charged at cost plus 15% admin fee
Drager System 64 Rental	\$500/day \$1,000/week
Propane/OSB for use at Training	Users responsibility OR Cost plus 15%

Town of Olds
BYLAW NO. 2020-17
RATES BYLAW

SCHEDULE 'H' Olds Aquatic Centre Rates

Rates effective January 1, 2021

Olds Aquatic Centre (max. capacity 275)	Ratio of Patrons to Life Guards (LG)	Rate
NON-RESIDENT Private pool rental All Non-Local adult and/or youth rentals.	Up to 35 patrons includes base rate with 1 LG	\$130.00 plus applicable LG2PR Rate
Private Youth Rental (under 18 years of age)	Up to 35 patrons includes base rate with 1 LG	\$90.00 plus applicable LG2PR Rate
User Group Rate User Group – shall mean those formally recognized local groups that regularly book Recreational Facilities.	Up to 35 patrons includes base rate with 1 LG	\$50.00 plus applicable LG2PR Rate
Life Guard (LG) to Patron Ratio (LG2PR Rate) Up to 35 patrons includes base rate with 1 LG	36-70 patrons – 2 LG 71-105 patrons – 3 LG 106-150 patrons – 4 LG 151-200 patrons – 5 LG 201-235 patrons – 6 LG 235-250 patrons – 7 LG	Each additional LG \$25.00 /hour
Party Room	No Alcohol permitted within the Aquatic Centre 73 Max capacity	\$30.00/hour
Swim Club Youth rental	Same ratio of patrons and LG as with private rental rates as coordinated with OAC operations.	Per applicable Swim Club Agreement and coordinated with OAC operations.
Locker Rentals		\$10.00 per month
Shower Only		\$2.00
School Board Rentals	Same ratio of patron and Life Guards' as with private pool rentals	\$50.00 plus applicable LG2PR Rate
School Board Lessons	6 x 45 minute classes	\$35.00 per student
Swim Lessons	30 minute class	\$5.50/session
Swim Lessons	45 minute class	\$6.90/session
Swim Lessons	60 minute class	\$8.00/session

Semi-Private Lessons	Per child for 30 minutes	\$15.00
Private Lessons	Per 30 minutes	\$25.00
Red Cross Baby Sitters Course	10 hour certification. Course delivery and certification. Fees for manuals/course materials may be an additional cost charged as required.	\$45.00
Bronze Star	Course delivery and certification. Fees for manuals/course materials may be an additional cost charged as required.	\$50.00
Bronze Medallion	Course delivery and certification. Fees for manuals/course materials may be an additional cost charged as required.	\$120.00
Bronze Cross	Course delivery and certification. Fees for manuals/course materials may be an additional cost charged as required.	\$110.00
Bronze Medallion/Cross Recertification		\$40.00
National Lifeguard (NL)	Course delivery and certification. Fees for manuals/course materials may be an additional cost charged as required.	\$300.00
NL Recertification		\$70.00
Red Cross Skills Assessment	Course delivery and certification. Fees for manuals/course materials may be an additional cost charged as required.	\$235.00
Red Cross Water Safety Instructor (WSI)		\$250.00
Water Safety Lifesaving Instructor (WSI) Recertification		\$70.00
Lifesaving Instructor (LSI)	Course delivery and certification. Fees for manuals/course materials may be an additional cost charged as required.	\$300.00
Standard First Aid and CPR	2 day course	\$130.00
Standard First Aid and CPR Recertification		\$100.00
CPR Recertification		\$50.00

Programs (to be determined)	Programs developed may have associated fee charges to off-set related supply costs, labour, and/or certification expenses.	
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	Drop in	10 time	20 time	Monthly	4 month	6 month	Annual
0-2 yrs	\$1.00	\$9.00	\$18.00	\$10.00	\$30.00	\$40.00	\$60.00
3-5 yrs	\$2.00	\$18.00	\$36.00	\$20.00	\$60.00	\$80.00	\$120.00
6-12 yrs / PDD / AISH	\$3.50	\$31.50	\$63.00	\$35.00	\$105.00	\$160.00	\$210.00
12-17 yrs/ Seniors	\$4.50	\$40.50	\$76.50	\$50.00	\$128.00	\$180.00	\$260.00
Adult 18+	\$5.75	\$50.00	\$95.00	\$60.00	\$160.00	\$210.00	\$320.00
Family	\$12.50	\$112.50	\$216.00	\$122.00	\$365.00	\$488.00	\$725.00

* Family is defined as 1-2 adults with up to a total of 3 children

** All rates with the exception of programs/lessons provided to children under the age of 14 or persons with disabilities are subject to GST.

Town of Olds
BYLAW NO. 2020-17
RATES BYLAW
 SCHEDULE 'I' ENFORCEMENT
Rates effective January 1, 2021

Description	Rate
Police Information Checks	\$40
Police Information Checks - volunteer	n/c
Police Collision Reports <ul style="list-style-type: none"> • Motor Vehicle Collision Report • Property Loss/Damage • Confirmation of Occurrence • Applicable charges 	Two cheques <u>must</u> be issued when requesting a Police Collision Report: \$15.75 – Payable to Receiver General \$9.25 – Payable to Town of Olds
Statements	\$50
Additional Copy of Motor Vehicle Collision Report	\$25
Confirmation of Occurrence to Insurance/Solicitors	\$25
Fingerprints	\$50
Photographs (fee for twenty (20) or less in digital format)	\$25
Measurements	N/C
Traffic Analyst Report	N/C
Costs for operational staffing for special events per RCMP Personnel, per hour or portion thereof	\$125
Zone A Parking Permit (East Olds)	N/C
Zone D Parking Permit (Kiwanis Manor)	N/C
Heavy Vehicle Parking in Residential Area Permit	\$50

Town of Olds
 BYLAW NO. 2020-17
 RATES BYLAW
 SCHEDULE 'J' ANIMAL CONTROL RATES
Rates effective January 1, 2021

Licenses

Description	Rate
Dog License – intact male/female	\$35
Dog License – neutered male/spayed female	\$25
Cat License – intact male/female	\$35
Cat License – neutered male/spayed female	\$25
Late Payment Fee (after February 28)	\$15
Other Animal, as deemed by Council, to be licensed	\$35
Guide/Medical Dog License – annual	N/C

Other

Description	Rate
Declared as 'Vicious Dog' (to be held concurrent with dog license)	\$110
Replacement tag	\$5
Transfer current Town license to new owner	N/A
Impoundment fees (recuperated)	As set out by pound/clinic
Veterinary fees (recuperated)	As set out by clinic

*where a license is issued after June 30 of any license year, the fees will be charged at 50% of the fee shown above.

Town of Olds
BYLAW NO. 2020-17
RATES BYLAW
SCHEDULE 'K' OFFSITE LEVIES
Rates effective January 1, 2021

Payment at time of Development Agreement

Less than 4.05 ha (10 acres)

Description	Rate (per acre)
Water Storage Facilities	\$1,785
Water Distribution System and Appurtenances thereto	\$1,114
Sanitary Sewage Treatment and Disposal	\$1,785
Sanitary Sewer Collection System and Appurtenances thereto	\$1,114
Storm Drainage Facilities	\$2,004
Road Systems	\$5,014
Community Recreation Facilities	NIL
Highway Connections	NIL
TOTAL	\$12,816

Greater than 4.05 ha (10 acres)

Description	Rate (per acre)
Water Storage Facilities	\$1,114
Water Distribution System and Appurtenances thereto	\$891
Sanitary Sewage Treatment and Disposal	\$1,114
Sanitary Sewer Collection System and Appurtenances thereto	\$891
Storm Drainage Facilities	\$1,559
Road Systems	\$3,899
Community Recreation Facilities	NIL
Highway Connections	NIL
TOTAL	\$9,468

Town of Olds
BYLAW NO. 2020-17
RATES BYLAW

SCHEDULE 'L' ASSESSMENT REVIEW BOARD

Rates effective January 1, 2021

Description	Rate
Residential 3 or fewer dwellings	\$50.00
Residential 4 or more dwellings	\$250.00
Non-residential	\$250.00

Town of Olds
BYLAW NO. 2020-17
RATES BYLAW

SCHEDULE 'M' BUSINESS LICENSE FEES

Rates effective January 1, 2021

General Business License Fees

Description	Rate
Resident Business	\$125.00 per year
Non-Resident Business	\$225.00 per year

Specific Classification Business License Fees

Description	Rate
Hawkers, peddlers & mobile vendors (resident)	\$125.00 per year
Hawkers, peddlers & mobile vendors (non-resident)	\$225.00 per year
Home based business	\$125.00 per year
Principal contractor with more than 3 sub-trades and subcontractors	\$750.00 per year
Flea markets (resident & non-resident)	\$125.00 per event
Temporary (less than 4 consecutive weeks) (resident)	\$25.00
Temporary (less than 4 consecutive weeks) (non-resident)	\$50.00

Other Fees

Description	Rate
Transfer fee	\$20.00
Refund request (administrative fee)	\$20.00
Appeal request	\$25.00

*where a business operates only after June 30 of any license year, the fees will be charged at 50% of the fee shown above, with the exception of temporary licenses.

*where a resident business closes prior to July 1 of any license year, a refund of 50% shall be granted to the business owner upon request.

Town of Olds
BYLAW NO. 2020-17
RATES BYLAW
SCHEDULE "N" PUBLIC TRANSPORTATION
Rates effective January 1, 2021

Description	Rate
One Way Trip in the Town of Olds Town Limits	\$ 5.00
Punch Pass (11 one way trips)	\$ 50.00

Town of Olds
BYLAW NO. 2020-17
RATES BYLAW

SCHEDULE "O" Sport Field and Ball Diamonds

Rates effective January 1, 2021

Ball Diamonds

Description	Per Hour	Daily	Tournament
Class A Adult <i>(Rotary Athletic Park)</i>	\$30/hour	\$270	\$ 520
Class B Adult <i>(O.R. Hedges Diamond 1,2,3)</i>	\$20/hour	\$180	\$ 400
Class C Adult <i>(O.R. Hedges 4,5 [ORE], Deer Meadow School)</i>	\$15/hour	\$135	\$ 300
Class A Youth <i>(Rotary Athletic Park)</i>	\$15/hour	\$135	\$ 250
Class B Youth <i>(O.R. Hedges Diamond 1,2,3)</i>	\$10/hour	\$90	\$ 200
Class C Youth <i>(O.R. Hedges 4,5 [ORE], Deer Meadow School)</i>	\$7.50/hour	\$67.50	\$ 150
Class D Youth <i>(Imperial)</i>	\$4/hour	-	-
Special Olympics	Per Agreement	Per Agreement	Per Agreement

Field (Soccer or other field sports)

Description	Rate
Adult	\$30/hour
Youth	\$15/hour
Olds Minor Soccer	\$15/hour

*All rates subject to GST



POLICIES AND PRIORITIES COMMITTEE REPORT

Date: December 7, 2020
Author: Sheena Linderman
Department: Finance
SUBJECT: 2021 Operating Budget Discussion
2021 and 2022 Capital Budget Discussion

COUNCIL DIRECTION

Accept for information and direct administration to bring the 2021 Operating, the 2021 and 2022 Capital budgets and the 2022-2031 Long Term Capital Plan back to the December 14th regular council meeting.

BACKGROUND

In June 2020 Council and members of Administration participated in a two day review of the current service levels offered by the Town of Olds. Based on this review the attached Operating Budget was created. The budget as it stands today contains revenues of \$30,166,148 and expenses of \$31,118,757 for an operating deficit of \$952,608.

Highlights of the changes from the 2020 budget to the proposed 2021 operating budget include:

- Decreased assessment values
- Decreased revenues at recreation facilities – COVID related
- Increased staffing costs
- Increased debenture payments
- Increases to Insurance and Electricity charges
- Introduction of a Visitor Information Centre funded through operating

In 2018 a shift was made to approving capital budgets one year in advance. The 2021 capital plan approved in December of 2019 was \$3,561,900 the proposed amended 2021 capital budget is a total of \$8,721,600 for an increase of \$5,159,700. This increase is mainly due to the approvals of two capital grants (STIP and MSP).

The 2022 proposed capital budget is \$3,725,400.

The 2021 operating budget and the 2021 and 2022 capital budgets as well as the 2022-2031 long term capital plan will be presented in detail.

ATTACHMENTS

2021 Operating Budget - Initial

2021 Approved Capital Budget (Approved December 9, 2019)

2021 Capital Budget Adjustment - Initial

2022 Capital Budget - Initial

2022-2031 Long Term Capital Plan



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021 ¹²
		YTD	YTD	BUDGET	YTD	BUDGET	Budget vs.
					30-Nov	initial	2020 Budget
Tax Requirement Summary							
00	General Government Services	(9,478,855)	(10,724,586)	(10,900,694)	(14,118,494)	(10,642,705)	257,989
11	Council	382,410	430,196	420,830	300,726	466,384	45,554
12	Finance	1,004,665	994,156	1,015,469	1,047,974	1,088,356	72,887
12-01	Office of the CAO	802,192	917,702	946,559	818,987	942,411	(4,148)
21	Police Services	956,996	1,041,961	1,120,923	630,059	1,414,016	293,093
23	Fire Services	858,835	961,877	855,636	461,121	848,146	(7,490)
24	Emergency Management	11,692	28,259	52,602	193,812	109,709	57,108
26	Municipal Enforcement	241,098	274,497	321,199	270,145	362,425	41,226
31	Common Services	102,294	113,179	243,320	117,352	424,035	180,716
32	Roads	3,197,879	3,186,259	1,790,872	1,428,535	1,830,803	39,931
37	Storm Water Sewer	99,433	107,889	-	23,826	-	-
41	Water	422,474	432,026	-	(221,371)	-	-
42	Wastewater	1,482,120	991,514	-	(233,705)	-	-
43	Solid Waste	18,490	18,490	-	59,456	-	-
51	F.C.S.S.	55,117	58,681	47,992	(38,169)	58,029	10,037
52	Social Development	(10,509)	(9,987)	(8,850)	9,329	25,750	34,599
56	Cemetery	141,445	123,950	113,224	89,553	103,362	(9,862)
61-00	Planning & Development	386,857	412,014	580,682	340,674	522,502	(58,181)
61-01	Economic Development	335,742	277,788	331,240	188,608	274,206	(57,034)
62	Sunshine Bus	69,137	62,359	34,339	24,630	34,232	(107)
72-02	Recreation Administration	612,848	639,731	669,460	533,471	738,522	69,062
72-04	Aquatic Centre	688,794	652,177	604,664	296,948	522,979	(81,686)
72-05	Sportsplex	537,430	536,558	477,949	220,889	505,115	27,166
72-06	Recreation - Parks	1,009,474	1,020,343	904,139	677,668	952,142	48,003
72-07	Recreation - Special Events	64,961	109,010	17,671	71,903	-	(17,671)
72-08	Recreation - Splash Park	61,426	62,735	25,500	4,252	24,325	(1,176)
72-09	Recreation - Sports Fields	84,088	334,751	343,974	330,341	356,565	12,591
72-10	Recreation - Campground	(2,728)	(2,007)	(8,700)	-	(8,700)	-
74-01	Museum	1,815	1,815	-	60,287	-	-
74-02	Evergreen Centre	7,026	7,026	-	4,047	-	-
74-03	Library	66,810	63,780	-	469,968	-	-
74-04	Heritage Arts & Culture	-	6,059	-	82,231	-	-
Operating (Surplus) Deficit		4,211,453	3,130,201	(0)	(5,854,946)	952,608	952,608



2021 Initial Operating Budget

		2018 YTD	2019 YTD	2020 BUDGET	2020 YTD 30-Nov	2021 BUDGET initial	2021 ¹³ Budget vs. 2020 Budget
Revenues							
00	General Government Services	(14,894,947)	(16,429,900)	(16,899,956)	(16,705,197)	(16,700,194)	199,762
11	Council	-	-	-	-	(10,000)	(10,000)
12	Finance	(128,098)	(103,834)	(150,500)	(23,888)	(150,500)	-
12-01	Office of the CAO	(5,899)	(104,905)	(117,000)	-	(117,000)	-
21	Police Services	(569,729)	(571,246)	(578,472)	(507,503)	(562,892)	15,580
23	Fire Services	(494,494)	(602,302)	(516,605)	(362,049)	(517,044)	(439)
24	Disaster Services	(8,664)	-	(5,000)	-	(5,000)	-
26	Municipal Enforcement	(28,469)	(38,720)	(36,000)	(31,694)	(40,500)	(4,500)
31	Common Services	-	-	-	-	-	-
32	Roads	(489,794)	(443,140)	(346,000)	(5,011)	(455,000)	(109,000)
37	Storm Sewer	(77,986)	(34,955)	(39,050)	-	(54,050)	(15,000)
41	Water	(2,921,357)	(3,176,484)	(3,305,445)	(2,371,311)	(3,154,497)	150,948
42	Wastewater	(4,311,773)	(4,689,294)	(4,816,279)	(3,618,401)	(4,624,678)	191,602
43	Solid Waste	(964,897)	(1,134,915)	(1,016,828)	(861,394)	(1,072,303)	(55,475)
51	F.C.S.S.	(333,584)	(278,469)	(278,460)	(260,204)	(278,465)	(5)
52	Social Development	(176,294)	(193,148)	(165,000)	(114,224)	(155,000)	10,000
56	Cemeteries	(45,032)	(43,886)	(41,600)	(43,934)	(41,600)	-
61-00	Planning & Development	(282,410)	(247,221)	(256,500)	(140,646)	(166,500)	90,000
61-01	Economic Development	(691,490)	(705,850)	(121,000)	(101,050)	(106,000)	15,000
62	Seniors Transportation	(14,060)	(15,410)	(15,000)	(7,816)	(15,000)	-
72-02	Recreation Administration	-	-	-	-	-	-
72-04	Aquatic Centre	(577,100)	(596,423)	(569,483)	(382,984)	(438,218)	131,265
72-05	Sportsplex	(624,541)	(632,409)	(626,383)	(587,333)	(607,933)	18,450
72-06	Recreation - Parks	(44,225)	(41,738)	(86,000)	(1,200)	-	86,000
72-07	Recreation - Special Events	(146,595)	(56,599)	(98,564)	(22,997)	(132,577)	(34,013)
72-08	Recreation - Splash Park	-	-	-	(2,500)	-	-
72-09	Recreation - Sports Fields	(7,233)	(8,600)	(30,000)	(12,766)	(30,000)	-
72-10	Recreation - Campground	(11,812)	(11,525)	(11,500)	-	(11,500)	-
74-01	Museum	(57,339)	(61,092)	(69,645)	-	(69,488)	157
74-02	Evergreen Centre	(1,954)	(4,653)	(7,810)	-	(8,002)	(192)
74-03	Library	(507,035)	(531,190)	(535,423)	(46,374)	(537,140)	(1,717)
74-04	Heritage Arts & Culture	(98,428)	(106,372)	(109,067)	-	(105,068)	3,999
Total Revenues		(28,515,238)	(30,864,278)	(30,848,570)	(26,210,476)	(30,166,148)	682,422



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021 ¹⁴
		YTD	YTD	BUDGET	YTD	BUDGET	Budget vs.
					30-Nov	initial	2020 Budget
Expenditures							
00	General Government Services	5,416,092	5,705,314	5,999,262	2,586,703	6,057,489	58,227
11	Council	382,410	430,196	420,830	301,726	476,384	55,554
12	Finance	1,132,763	1,097,990	1,165,969	1,071,862	1,238,856	72,887
12-01	Office of the CAO	808,091	1,022,607	1,063,559	818,987	1,059,411	(4,148)
21	Police Services	1,526,725	1,613,207	1,699,395	1,137,562	1,976,908	277,513
23	Fire Services	1,353,329	1,564,179	1,372,241	823,170	1,365,190	(7,051)
24	Disaster Services	20,356	28,259	57,602	193,812	114,709	57,108
26	Municipal Enforcement	269,567	313,217	357,199	301,839	402,925	45,726
31	Common Services	102,294	113,179	243,320	117,352	424,035	180,716
32	Roads	3,687,673	3,629,399	2,136,872	1,433,546	2,285,803	148,931
37	Storm Sewer	177,418	142,844	39,050	23,826	54,050	15,000
41	Water	3,343,831	3,608,511	3,305,445	2,149,940	3,154,497	(150,948)
42	Wastewater	5,793,893	5,680,808	4,816,279	3,384,695	4,624,678	(191,601)
43	Solid Waste	983,387	1,153,405	1,016,828	920,850	1,072,303	55,475
51	F.C.S.S.	388,701	337,150	326,452	222,035	336,494	10,042
52	Social Development	165,785	183,161	156,151	123,553	180,750	24,599
56	Cemeteries	186,477	167,836	154,824	133,487	144,962	(9,862)
61	Planning & Development	669,266	659,235	837,182	481,320	689,002	(148,181)
61-01	Economic Development	1,027,232	983,638	452,240	289,658	380,206	(72,034)
62	Seniors Transportation	83,197	77,769	49,339	32,446	49,232	(107)
72-02	Recreation Administration	612,848	639,731	669,460	533,471	738,522	69,062
72-04	Aquatic Centre	1,265,894	1,248,599	1,174,147	679,932	961,197	(212,950)
72-05	Sportsplex	1,161,972	1,168,967	1,104,332	808,223	1,113,048	8,716
72-06	Recreation - Parks	1,053,698	1,062,081	990,139	678,868	952,142	(37,997)
72-07	Recreation - Special Events	211,556	165,610	116,235	94,900	132,577	16,343
72-08	Recreation - Splash Park	61,426	62,735	25,500	6,752	24,325	(1,176)
72-09	Recreation - Sports Fields	91,321	343,351	373,974	343,107	386,565	12,591
72-10	Recreation - Campground	9,083	9,518	2,800	-	2,800	-
74-01	Museum	59,153	62,907	69,645	60,287	69,488	(156)
74-02	Evergreen Centre	8,980	11,679	7,810	4,047	8,002	192
74-03	Library	573,845	594,970	535,423	516,341	537,140	1,717
74-04	Heritage Arts & Culture	98,428	112,431	109,067	82,231	105,068	(3,999)
Total Expenditures		32,726,691	33,994,479	30,848,570	20,356,529	31,118,757	270,187



2021 Initial Operating Budget

		2018 YTD	2019 YTD	2020 BUDGET	2020 YTD 30-Nov	2021 BUDGET initial	2021 ¹⁵ Budget vs. 2020 Budget
Utility Fund - Revenue							
37	Storm Sewer	(77,986)	(34,955)	(39,050)	-	(54,050)	(15,000)
41	Water	(2,921,357)	(3,176,484)	(3,305,445)	(2,371,311)	(3,154,497)	150,948
42	Wastewater	(4,311,773)	(4,689,294)	(4,816,279)	(3,618,401)	(4,624,678)	191,602
43	Solid Waste	(964,897)	(1,134,915)	(1,016,828)	(861,394)	(1,072,303)	(55,475)
	Utility Fund Total Revenue	(8,276,013)	(9,035,648)	(9,177,602)	(6,851,105)	(8,905,527)	272,075
Utility Fund - Expenses							
37	Storm Sewer	177,418	142,844	39,050	23,826	54,050	15,000
41	Water	3,343,831	3,608,511	3,305,445	2,149,940	3,154,497	(150,948)
42	Wastewater	5,793,893	5,680,808	4,816,279	3,384,695	4,624,678	(191,601)
43	Solid Waste	983,387	1,153,405	1,016,828	920,850	1,072,303	55,475
	Utility Fund Total Expenditures	10,298,530	10,585,567	9,177,602	6,479,312	8,905,528	(272,074)
	General Revenue	(20,239,225)	(21,828,630)	(21,670,968)	(19,359,370)	(21,260,621)	410,346
	General Expenditures	22,428,161	23,408,912	21,670,967	13,877,218	22,213,228	542,261
		2,188,936	1,580,281	(0)	(5,482,153)	952,607	952,608



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021 ¹⁶
		YTD	YTD	BUDGET	YTD	BUDGET	Budget vs.
					30-Nov	initial	2020 Budget
Honoraria, Salaries & Part Time Wages							
11	Council	268,009	288,498	289,340	227,226	312,309	22,969
12	Finance	347,055	243,001	394,122	287,305	455,260	61,138
12-01	Office of the CAO	558,264	672,142	689,947	615,117	711,837	21,889
21	Police Services	143,378	173,817	197,828	167,780	203,353	5,525
23	Fire Services	341,312	429,595	598,707	316,550	633,807	35,101
24	Disaster Services	81	9,716	14,081	11,413	62,416	48,334
26	Municipal Enforcement	102,932	139,216	221,344	197,322	237,624	16,280
32	Roads	580,654	551,971	546,224	429,652	534,768	(11,457)
41	Water	330,447	325,629	335,524	271,710	343,704	8,180
42	Wastewater	321,256	331,484	329,300	269,122	337,349	8,050
43	Solid Waste	109,932	110,743	116,478	100,019	110,785	(5,694)
51	F.C.S.S.	164,930	151,022	154,146	131,337	124,804	(29,342)
52	Social Development	36,985	40,420	39,114	36,275	40,108	994
56	Cemetery	94,410	89,487	110,659	99,731	107,159	(3,500)
61-00	Planning & Development	272,934	227,323	501,716	258,383	363,232	(138,484)
61-01	Economic Development	170,963	103,944	131,072	110,402	237,456	106,385
62	Seniors Transportation	27,602	29,446	28,034	22,138	28,292	259
72-02	Recreation Administration	354,142	355,562	393,728	318,302	460,029	66,302
72-04	Aquatic Centre	654,062	626,122	666,876	366,495	483,016	(183,861)
72-05	Sportsplex	342,003	337,437	510,272	398,242	533,025	22,753
72-06	Recreation - Parks	348,348	375,856	456,703	309,905	474,086	17,383
72-07	Special Events	31,519	55,214	45,788	38,778	68,149	22,361
72-08	Splash Park	-	-	9,070	3,123	10,706	1,636
72-09	Recreation - Sports Fields	46,206	50,120	102,178	89,248	104,798	2,620
74-01	Museum	-	-	4,157	3,124	4,213	56
74-03	Library	-	-	4,157	3,126	4,213	56
74-04	Heritage Arts & Culture	64,533	63,016	70,454	58,582	71,390	936
Honoraria, Salaries & Part Time Wages		5,711,958	5,780,782	6,961,017	5,140,408	7,057,886	96,869



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021 ¹⁷
		YTD	YTD	BUDGET	YTD	BUDGET	Budget vs.
					30-Nov	initial	2020 Budget
	Employer Share of Benefits						
11	Council	47,130	48,961	43,260	33,955	45,105	1,845
12	Finance	94,029	62,568	98,530	38,108	104,568	6,037
12-01	Office of the CAO	155,144	143,945	172,487	139,223	151,375	(21,112)
21	Police Services	49,231	49,532	49,457	43,145	50,566	1,109
23	Fire Services	41,535	74,585	94,677	65,404	83,265	(11,412)
24	Disaster Services	45	3,517	3,520	3,006	14,794	11,273
26	Municipal Enforcement	32,892	44,326	55,336	40,096	55,576	240
32	Roads	133,849	147,991	127,117	92,575	117,614	(9,503)
41	Water	86,620	94,532	82,216	59,743	75,969	(6,248)
42	Wastewater	87,762	96,007	80,660	59,184	74,634	(6,026)
43	Solid Waste	29,587	32,742	29,120	20,688	24,299	(4,821)
51	F.C.S.S.	47,527	50,518	38,536	30,909	26,190	(12,346)
52	Social Development	14,015	14,565	9,779	8,867	12,928	3,149
56	Cemeteries	26,357	27,623	27,665	21,583	23,228	(4,437)
61-00	Planning & Development	75,762	70,298	122,766	53,340	79,670	(43,096)
61-01	Economic Development	22,847	22,500	32,768	8,694	50,549	17,781
62	Seniors Transportation	1,709	2,012	2,803	1,071	2,829	26
72-02	Recreation Administration	92,234	111,592	98,432	65,994	104,741	6,309
72-04	Aquatic Centre	91,657	97,170	95,000	58,065	75,260	(19,740)
72-05	Sportsplex	74,605	91,508	125,610	91,968	113,723	(11,887)
72-06	Recreation - Parks	68,552	78,659	92,536	60,264	86,756	(5,779)
72-07	Special Events	10,728	14,810	11,447	9,825	15,528	4,082
72-08	Splash Park	-	-	1,531	690	2,119	588
72-09	Recreation - Sports Fields	12,591	14,080	25,544	17,327	24,415	(1,129)
74-01	Museum	-	-	1,039	690	989	(51)
74-03	Library	-	-	1,039	691	989	(51)
74-04	Heritage Arts & Culture	20,032	20,425	17,613	14,781	17,728	115
	Total Employer Share of Benefits	1,316,438	1,414,465	1,540,488	1,039,889	1,435,404	(105,084)
	Wages and Employer Share of Benefits	7,028,396	7,195,248	8,501,506	6,180,296	8,493,291	(8,215)



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		
GENERAL GOVERNMENT REVENUE								
1-0000-111-00	TAXES - RESIDENTIAL	(6,546,680)	(6,794,110)	(9,835,420)	(6,481,215)	(9,294,452)	540,968	2% reduction to residential (127K) 5% reduction to non-res (146K) Assessment decrease to large commercial business (265K)
1-0000-111-01	TAXES - RESIDENTIAL (ANNEXED)	-	-	-	-	-	-	1% tax rate decrease non-res = 30.5K
1-0000-112-00	TAXES - NON RESIDENTIAL	(2,315,404)	(2,486,311)	-	(2,847,252)	-	-	1% tax rate decrease ALL = 92K
1-0000-114-00	TAXES - FARMLAND	(2,930)	(2,987)	-	(2,967)	-	-	
1-0000-191-00	TAXES - LINEAR	(103,290)	(106,695)	-	(107,801)	-	-	
1-0000-194-00	TAXES - RAILWAY	(6,160)	(6,465)	-	(6,695)	-	-	
1-0000-195-00	TAXES - MACHINERY & EQUIPMENT	(66,695)	(77,546)	-	(452,120)	-	-	
1-0000-230-00	GRANT IN LIEU - FEDERAL	(4,038)	(3,985)	-	(3,985)	-	-	
1-0000-241-00	GRANT IN LIEU - PROVINCIAL	(24,211)	(19,307)	-	(25,904)	-	-	
1-0000-290-00	REQUISITION - ASFF	(4,017,125)	(4,042,360)	(4,163,245)	(4,059,705)	(4,191,126)	(27,881)	
1-0000-291-00	REQUISITION - MT VIEW SENIORS	(239,863)	(367,280)	(555,083)	(557,573)	(569,318)	(14,235)	
1-0000-292-00	DESIGNATED INDUSTRIAL REQUISITION	(496)	(1,170)	(1,144)	(1,156)	(1,144)	-	
1-0000-510-00	PENALTIES ON TAXES	(90,471)	(103,909)	(100,000)	(94,129)	(100,000)	-	
1-0000-540-00	ATCO GAS FRANCHISE TAX	(651,142)	(756,186)	(739,239)	(654,963)	(854,993)	(115,754)	Information received from ATCO
1-0000-541-00	FORTIS ELECTRICAL FRANCHISE	(569,139)	(1,254,147)	(1,250,000)	(1,197,280)	(1,504,161)	(254,161)	Information received from FORTIS
1-0000-541-01	STREET LIGHT REVENUE	-	-	-	-	-	-	
1-0000-550-00	INTEREST ON INVESTMENTS	(208,169)	(334,577)	(190,000)	(199,606)	(150,000)	40,000	*dependant on OICRD investment (130K), reduced interest rates due to COVID
1-0000-551-00	INTEREST - BANK	(31,370)	(30,641)	(20,000)	(9,984)	(20,000)	-	
1-0000-552-00	DIVIDENDS	(17,764)	(15,077)	(25,000)	(2,862)	(15,000)	10,000	
1-0000-840-00	PROVINCIAL GRANT	-	(27,146)	(20,825)	-	-	20,825	
1-0000-920-00	TRANSFER FROM RESERVES	-	-	-	-	-	-	
	TOTAL REVENUE	(14,894,947)	(16,429,900)	(16,899,956)	(16,705,197)	(16,700,194)	199,762	
GENERAL GOVERNMENT EXPENSES								
2-0000-741-00	ALBERTA SCHOOL FOUNDATION FUND	4,017,125	4,042,360	4,163,245	2,446,213	4,191,126	27,881	
2-0000-755-00	MOUNTAIN VIEW SENIORS HOUSING	239,863	367,280	555,083	139,347	569,318	14,235	
2-0000-756-00	DESIGNATED INDUSTRIAL REQUISITION	496	1,171	1,144	1,143	1,144	-	
2-0000-764-00	TRANSFER TO RESERVES	112,930	190,338	385,581	-	117,000	(268,581)	Destination Olds collective fund to reserves
2-0000-960-00	TRANSFER TO OTHER FUNCTION	651,142	686,243	739,239	-	788,901	49,662	Transfer to fund Special Events, Museum, Library, Evergreen, Heritage
2-0000-960-01	TRANSFER TO STREETLIGHTING	394,536	417,922	325,000	-	445,000	120,000	
2-0000-960-02	SALARY, WAGES & BENEFITS ADJUSTMEN	-	-	(170,030)	-	(55,000)	115,030	OT (75K) HSA/HEI (40K) LESS 2% Vacancy
	TOTAL EXPENSES	5,416,092	5,705,314	5,999,262	2,586,703	6,057,489	58,227	
	NET	(9,478,855)	(10,724,586)	(10,900,694)	(14,118,494)	(10,642,705)	257,989	



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		49
COUNCIL REVENUE								
1-1104-490-00	MISC REVENUE ELECTIONS	-	-	-	(1,000)	-	-	
1-1104-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	(10,000)	(10,000)	\$\$\$'s set aside in two previous years for election
	TOTAL REVENUE	-	-	-	(1,000)	(10,000)	(10,000)	
MAYOR EXPENSES								
2-1101-111-00	SALARY - MAYOR	575	80	400	-	400	-	
2-1101-130-00	ER.C. - MAYOR	7,943	8,500	10,096	6,674	8,458	(1,639)	
2-1101-151-00	HONORARIUM	34,366	38,604	40,386	31,486	40,927	541	
2-1101-152-00	FEES	27,025	27,450	27,850	16,775	22,275	(5,575)	
2-1101-213-00	TRAVEL & SUBSISTENCE	4,750	8,773	7,260	1,110	5,000	(2,260)	
2-1101-214-00	CONFERENCE/CONVENTION FEES	2,403	3,103	3,700	1,050	3,325	(375)	
2-1101-217-00	TELEPHONE	1,528	1,151	1,000	677	1,000	-	
		78,589	87,660	90,692	57,772	81,385	(9,308)	
COUNCILLOR EXPENSES								
2-1102-111-00	SALARY - COUNCIL	1,557	1,623	800	3,406	800	-	
2-1102-130-00	ER.C. - COUNCIL	39,187	40,461	33,164	27,281	36,647	3,484	
2-1102-151-00	HONORARIUM	112,262	123,041	132,654	101,234	134,432	1,778	
2-1102-152-00	FEES	92,225	97,700	87,250	74,325	113,475	26,225	
2-1102-213-00	TRAVEL & SUBSISTENCE	15,109	24,233	15,310	2,822	24,945	9,635	
2-1102-214-00	CONFERENCE/CONVENTION FEES	9,850	12,053	8,930	2,391	12,000	3,070	
		270,190	299,112	278,108	211,460	322,299	44,191	
COUNCIL EXPENSES								
2-1103-214-00	REGIONAL MEETINGS	345	527	230	-	200	(30)	
2-1103-221-00	ADVERTISING	957	1,044	1,000	473	1,000	-	
2-1103-221-01	SPONSORSHIPS	1,035	6,500	6,000	4,850	6,000	-	
2-1103-221-02	SOCIAL COMMITTEE CONTRIBUTION	2,000	2,000	2,000	-	2,000	-	
2-1103-221-03	PUBLIC RELATIONS ACTIVITY	5,792	2,857	6,000	1,307	6,000	-	
2-1103-221-04	TOWN PROMOTIONAL ITEMS	1,504	3,942	3,000	-	3,000	-	
2-1103-224-00	MEMBERSHIPS	16,682	17,934	18,000	18,166	18,000	-	
2-1103-239-00	CONTRACTED SERVICES	-	3,246	-	-	-	-	
2-1103-274-00	INSURANCE	175	198	300	-	300	-	
2-1103-510-00	OFFICE SUPPLIES	140	175	500	534	500	-	
		28,631	38,424	37,030	25,329	37,000	(30)	
ELECTION EXPENSES								
2-1104-148-00	TRAINING - COUNCIL	-	-	-	-	10,000	10,000	New councillor training/orientation
2-1104-148-01	TRAINING - RETURNING OFFICER	-	-	-	-	-	-	
2-1104-151-00	HONORARIUM	-	-	-	-	2,200	2,200	2021 Election
2-1104-213-00	TRAVEL & SUBSISTENCE	-	-	2,000	671	1,000	(1,000)	
2-1104-221-00	ADVERTISING	-	-	500	-	500	-	
2-1104-239-00	CONTRACTED SERVICES	-	-	-	-	5,000	5,000	
2-1104-239-01	VOTING EQUIPMENT	-	-	12,000	6,471	15,000	3,000	
2-1104-510-00	OFFICE SUPPLIES	-	-	500	23	2,000	1,500	
2-1104-764-00	TRANSFER TO RESERVES	5,000	5,000	-	-	-	-	
	Election	5,000	5,000	15,000	7,165	35,700	20,700	
	TOTAL EXPENSES	382,410	430,196	420,830	301,726	476,384	55,554	
	NET	382,410	430,196	420,830	300,726	466,384	55,554	



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		
FINANCE REVENUE								
1-1200-365-00	TRANSFER FROM OTHER FUNCTION	(25,000)	(25,000)	(25,000)	-	(25,000)	-	
1-1200-410-00	TAX CERTIFICATES	(8,160)	(7,115)	(7,500)	(5,880)	(7,500)	-	
1-1200-411-00	TAXES ON MORTGAGES ADMIN FEE	(4,361)	(4,213)	(4,000)	(2,619)	(4,000)	-	
1-1200-490-00	MISC REVENUE	(6,540)	(3,339)	(4,000)	(2,719)	(4,000)	-	
1-1200-490-03	CONTRACTED FINANCIAL SERVICES	(61,850)	-	-	-	-	-	
1-1200-510-00	PENALTIES ON AR	(22,186)	(20,198)	(25,000)	(12,670)	(25,000)	-	
1-1200-590-00	DONATIONS	-	-	-	-	-	-	
1-1200-840-00	PROVINCIAL GRANT	-	-	(85,000)	-	(85,000)	-	
1-1200-841-00	MSI OPERATING GRANT	-	-	-	-	-	-	
1-1200-920-00	TRANSFER FROM OPERATING RSRVE	-	(43,968)	-	-	-	-	
1-1200-930-00	FROM OPERATING RESERVE	-	-	-	-	-	-	
1-1200-991-00	DIVIDENDS	-	-	-	-	-	-	
	TOTAL REVENUE	(128,098)	(103,834)	(150,500)	(23,888)	(150,500)	-	
FINANCE EXPENSES								
2-1200-111-00	SALARY - GEN GOVT	347,055	243,001	394,122	287,305	455,260	61,138	changed coding of ME manager to 100% finance
2-1200-130-00	ER.C. - GEN GOVT	94,029	62,568	98,530	38,108	104,568	6,037	
2-1200-140-00	EI REBATE TO SOCIAL CLUB	5,913	4,763	3,500	-	3,500	-	
2-1200-148-00	TRAINING	2,216	2,994	3,000	605	3,000	-	
2-1200-148-01	TRAINING- HEALTH & SAFETY	3,249	2,544	2,000	60	7,000	5,000	Request of \$7,000 - mental health first aid (5,000)
2-1200-213-00	TRAVEL & SUBSISTENCE	4,482	3,911	3,000	415	500	(2,500)	
2-1200-213-01	ALL STAFF MEETINGS	-	10,366	5,000	-	2,500	(2,500)	reduction for 2021 with COVID
2-1200-214-00	CONFERENCE/CONVENTION FEES	607	1,390	1,500	-	-	(1,500)	No conferences 2021
2-1200-215-00	FREIGHT & POSTAGE	12,267	11,163	12,000	10,374	12,000	-	
2-1200-217-00	TELEPHONE	7,768	4,396	4,200	5,309	4,500	300	
2-1200-217-01	MONTHLY FIBRE NETWORK	2,625	2,625	2,625	2,406	2,625	-	
2-1200-221-00	ADVERTISING	11,509	8,361	8,000	6,771	8,000	-	
2-1200-223-00	SUBSCRIPTIONS/PUBLICATIONS	795	(127)	500	250	500	-	
2-1200-224-00	MEMBERSHIPS	1,688	4,915	5,000	5,059	5,000	-	Regional assessment board (2K), box of docs (1,800)
2-1200-231-00	AUDITOR	26,750	26,500	26,750	28,245	28,000	1,250	
2-1200-232-00	SOLICITOR	21,540	12,605	40,000	158,474	40,000	-	
2-1200-239-00	CONTRACTED SERVICES	19,381	75,617	30,000	101,222	30,000	-	Janitorial, pest control, shredding, mats
2-1200-239-01	WEB SITE DEVELOPMENT & MAINTENANC	44,731	11,468	7,000	7,003	7,000	-	website support and hosting
2-1200-239-02	SYSTEMS AND MAINTENANCE	43,992	40,646	43,000	32,241	35,000	(8,000)	Diamond, citywide
2-1200-239-03	IT NETWORK SYSTEMS & SERVICE	118,114	128,890	148,000	143,978	165,000	17,000	Monthly support (7K), Cloud backup, Adobe, Licenses (6,500)
2-1200-239-04	ASSESSOR	79,443	74,504	74,000	69,795	74,000	-	2020 costs included extra work for large industrial assessment
2-1200-239-05	SYSTEMS & MAINTENANCE - MVRWC	-	-	-	-	-	-	
2-1200-251-00	REPAIRS & MAINT. BLDG EQUIPT	5,703	7,757	5,000	5,876	5,000	-	
2-1200-252-00	REPAIRS & MAINT. BUILDING	10,141	10,018	10,000	12,795	10,000	-	
2-1200-253-00	REPAIRS & MAINT. EQUIPMENT	-	-	-	-	-	-	
2-1200-255-00	REPAIRS & MAINT. VEHICLES	829	2,434	3,500	893	3,500	-	
2-1200-263-00	RENTALS & LEASES EQUIPMENT	15,111	17,006	23,550	16,611	23,000	(550)	
2-1200-272-00	INSURANCE CLAIMS	300	2,500	2,000	-	-	(2,000)	
2-1200-274-00	INSURANCE	12,778	15,083	16,592	16,094	17,703	1,111	10% increase anticipated
2-1200-510-00	OFFICE SUPPLIES	16,209	13,502	15,000	10,819	13,000	(2,000)	
2-1200-510-01	SAFETY COMMITTEE SUPPLIES	1,072	1,394	2,000	597	2,100	100	Health and safety day (1500) OH&S insider subscription (600)
2-1200-510-02	SMALL EQUIPT LESS THAN \$3,000	36,768	34,930	50,000	52,124	50,000	-	
2-1200-510-03	OFFICE FURNITURE/ERGONOMICS	1,758	6,120	5,000	5347	5,000	-	
2-1200-513-00	JANITORIAL SUPPLIES	5,794	2,218	5,000	241	-	(5,000)	
2-1200-520-00	GENERAL SUPPLIES AND GOODS	9,185	8,013	7,000	4,307	7,000	-	
2-1200-521-00	FUEL	1,962	1,557	2,000	189	500	(1,500)	
2-1200-541-00	WATER & WASTEWATER	3,827	3,375	3,000	3,095	3,500	500	



2021 Initial Operating Budget

2-1200-543-00	NATURAL GAS	11,534	13,112	13,000	11,022	14,000	1,000		51
2-1200-544-00	ELECTRICITY	29,812	29,552	28,000	19,344	29,000	1,000		
2-1200-590-00	PROJECT EXPENSES	500	19,344	2,000	1,648	2,000	-	Budget survey	
2-1200-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-		
2-1200-764-00	TRANSFER TO RESERVES	52,600	52,600	37,000	-	37,000	-	Diamond payback reserves	
2-1200-801-00	AMORTIZATION	47,289	79,195	15,600	-	15,600	-		
2-1200-814-00	BANK SERVICE CHARGES	7,443	20,547	4,000	3,533	4,000	-	Organization wide	
2-1200-814-01	VISA/MC FEES	7,412	-	5,000	8,934	9,000	4,000	Organization wide	
2-1200-920-00	BAD DEBT AR/TAXES	6,555	24,630	-	814	-	-		
2-1200-995-00	CASH SHORTAGE/OVERAGE	27	4	-	(41)	-	-		
	TOTAL EXPENSES	1,132,763	1,097,990	1,165,969	1,071,862	1,238,856	72,887		
	NET	1,004,665	994,156	1,015,469	1,047,974	1,088,356	72,887		



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021/2020	Budget	52
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation	
					30-Nov	Initial			
OFFICE OF THE CAO REVENUE									
1-1201-490-00	HR CONTRACTED SERVICES	(5,899)	-	-	-	-	-		
1-1201-841-00	MSI OPERATING GRANT	-	-	-	-	-	-		
1-1201-920-00	TRANSFER FROM OPERATING RSRVE	-	(104,905)	(117,000)	-	(117,000)	-		
	TOTAL REVENUE	(5,899)	(104,905)	(117,000)	-	(117,000)	-		
OFFICE OF THE CAO EXPENSES									
2-1201-111-00	SALARY - OFFC OF THE CAO	558,264	672,142	689,947	615,117	711,837	21,889		
2-1201-130-00	ER.C. - OFFC OF THE CAO	155,144	143,945	172,487	139,223	151,375	(21,112)		
2-1201-148-00	TRAINING	6,276	8,588	4,475	1,397	2,200	(2,275)		
2-1201-213-00	TRAVEL & SUBSISTENCE	12,761	20,864	16,850	1,493	8,500	(8,350)		
2-1201-214-00	CONFERENCE/CONVENTION FEES	3,850	11,926	10,800	2,391	5,500	(5,300)		
2-1201-217-00	TELEPHONE	5,370	4,565	3,000	3,661	4,000	1,000		
2-1201-221-00	ADVERTISING	312	825	1,000	-	1,000	-		
2-1201-223-00	SUBSCRIPTIONS/PUBLICATIONS	2,191	360	1,000	1,039	1,000	-		
2-1201-224-00	MEMBERSHIPS	2,904	3,966	4,000	3,704	4,000	-		
2-1201-239-00	CONTRACTED SERVICES	4,377	2,040	10,000	-	10,000	-		
2-1201-239-01	HR CONTRACTED SERVICES	30,630	27,801	10,000	8,778	20,000	10,000	Compensation review (10k)	
2-1201-239-02	STRATEGIC PLANNING	16,752	11,901	15,000	8,868	15,000	-		
2-1201-510-00	OFFICE SUPPLIES	2,523	2,461	2,000	529	2,000	-		
2-1201-510-03	OFFICE FURNITURE/ERGONOMICS	770	-	-	-	-	-		
2-1201-517-00	HR SUPPLIES	5,965	6,320	6,000	4,296	6,000	-		
2-1201-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-		
2-1201-770-00	DESTINATION OLDS COLLECTIVE FUND	-	104,905	117,000	28,490	117,000	-		
	TOTAL EXPENSES	808,091	1,022,607	1,063,559	818,987	1,059,411	(4,148)		
	NET	802,192	917,702	946,559	818,987	942,411	(4,148)		



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		53
RCMP REVENUE								
1-2100-410-00	CRIMINAL RECORD CHECKS	(5,925)	(18,973)	(25,000)	(7,827)	(15,000)	10,000	
1-2100-531-00	PROVINCIAL FINES	(106,247)	(94,381)	(95,000)	(62,890)	(90,000)	5,000	
1-2100-560-00	BUILDING RENTAL	(84,085)	(84,420)	(85,000)	(63,315)	(84,420)	580	
1-2100-560-01	BLDG OPERATION & MAINTENANCE	-	-	-	-	-	-	
1-2100-590-00	D.A.R.E. DONATIONS	-	-	-	-	-	-	
1-2100-842-00	POLICING OPERATING GRANT	(273,472)	(273,472)	(273,472)	(273,472)	(273,472)	-	
1-2100-843-00	NPOG POLICING GRANT	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	-	
	TOTAL REVENUE	(569,729)	(571,246)	(578,472)	(507,503)	(562,892)	15,580	
RCMP EXPENSES								
2-2100-111-00	SALARY - POLICE SECRETARY	143,378	173,817	197,828	167,780	203,353	5,525	
2-2100-130-00	ER.C. - POLICE SECRETARY	49,231	49,532	49,457	43,145	50,566	1,109	
2-2100-148-00	TRAINING	574	1,480	500	781	500	-	
2-2100-215-00	FREIGHT & POSTAGE	75	113	100	20	100	-	
2-2100-217-01	MONTHLY FIBRE NETWORK	2,625	2,625	2,625	2,406	2,625	-	
2-2100-221-00	ADVERTISING	135	-	500	-	500	-	
2-2100-239-00	CONTRACTED SERVICES	657	81	500	2,643	500	-	
2-2100-239-01	CLEANING CONTRACT	22,200	28,925	28,800	24,000	28,800	-	
2-2100-239-02	CONTRACTED SNOW REMOVAL	5,500	5,500	5,500	-	5,500	-	
2-2100-251-00	REPAIRS & MAINT. BLDG EQUIPT	5,268	4,348	4,000	3,948	4,000	-	
2-2100-252-00	REPAIRS & MAINT. BUILDING	3,467	5,567	4,000	2,944	4,000	-	
2-2100-265-00	RENTALS & LEASES VEHICLES	-	-	-	-	-	-	
2-2100-274-00	INSURANCE	1,689	3,115	3,427	3,460	3,807	380	
2-2100-330-00	R.C.M.P. CONTRACT	1,080,925	1,128,352	1,200,000	867,121	1,440,000	240,000	2 new RCMP officers requested
2-2100-510-00	OFFICE SUPPLIES	5,223	1,551	1,000	-	1,000	-	
2-2100-513-00	JANITORIAL SUPPLIES	5,192	1,110	1,500	-	1,500	-	
2-2100-541-00	WATER & WASTEWATER	5,973	5,224	4,500	4,473	5,000	500	
2-2100-543-00	NATURAL GAS	16,464	7,225	7,250	5,437	7,250	-	
2-2100-544-00	ELECTRICITY	13,500	16,506	16,250	10,467	16,250	-	
2-2100-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-2100-764-00	TRANSFER TO RESERVES	-	13,500	30,000	-	60,000	30,000	Increase transfer to reserve (RCMP retro pay - 2017)
2-2100-770-01	POLICE ADVISORY COMMITTEE	-	-	5,000	-	5,000	-	Moved from municipal enforcement
2-2100-801-00	AMORTIZATION	41,710	41,710	13,500	-	13,500	-	
2-2100-831-00	INTEREST ON DEBENTURES	34,252	29,251	24,213	(1,061)	18,647	(5,566)	
2-2100-832-00	PRINCIPAL ON DEBENTURES	88,687	93,676	98,945	-	104,511	5,566	
2-2100-990-00	RENT OVER/UNDER	-	-	-	-	-	-	
	TOTAL EXPENSES	1,526,725	1,613,207	1,699,395	1,137,562	1,976,908	277,513	
	NET	956,996	1,041,961	1,120,923	630,059	1,414,016	293,093	



2021 Initial Operating Budget

	2018	2019	2020	2020	2021	2021/2020	Budget
	Actual	Actual	Budget	YTD	Budget	Diff	Explanation
				30-Nov	Initial		
FIRE REVENUE							54
1-2301-350-00 REGIONAL FIRE CHIEF	-	-	-	-	-	-	
1-2301-351-00 FIRE PROTECTION - MVC	(189,200)	(200,339)	(248,392)	(213,755)	(244,251)	4,141	Based on current fire sub agreement
1-2301-410-00 FIRE SUPPRESSION SERVICES	(35,733)	(31,616)	(10,000)	-	(10,000)	-	
1-2301-412-00 HIGHWAY INSUR CLAIMS	(92,944)	(89,129)	(83,000)	-	(83,000)	-	
1-2301-413-00 FIRE INVESTIGATION	-	-	-	-	-	-	
1-2301-414-00 TRAINING	(2,865)	-	(500)	-	(2,000)	(1,500)	
1-2301-415-00 FIRE INSPECTION REVENUE	(1,985)	(25,490)	(24,000)	(50)	(24,000)	-	
1-2301-416-00 FIRE PERMITS	(520)	(75)	(200)	(50)	(200)	-	
1-2301-417-00 SCBA TESTING REVENUE	(950)	(3,725)	(3,000)	(2,423)	(3,000)	-	
1-2301-490-00 MISC REVENUE	(18,552)	(5,065)	(2,000)	(2,390)	(2,000)	-	
1-2301-490-01 FIRE DEPARTMENT GENERAL SALES	-	-	-	-	-	-	
1-2301-560-00 AHS LEASE	(101,095)	(101,260)	(101,260)	(92,822)	(101,260)	-	
1-2301-560-01 NATURAL GAS - AHS	(4,684)	(2,163)	(3,500)	(906)	(3,500)	-	
1-2301-560-02 ELECTRICITY - AHS	(5,614)	(6,523)	(6,000)	(4,843)	(6,000)	-	
1-2301-590-00 INSURANCE - CLAIMS	-	-	-	-	-	-	
1-2301-590-00 MVC BAY RENTAL	(19,573)	(19,573)	(19,753)	(19,573)	(19,753)	-	
1-2301-840-00 PROVINCIAL GRANT	-	(13,636)	-	(25,238)	-	-	
1-2301-920-00 TRANSFER FROM OPERATING RSRVE	(5,001)	(73,590)	-	-	(18,080)	(18,080)	Draw operating reserve down to cap of \$50,000
1-2301-940-01 FROM RSTRCD SURPLUS (SM EQUIP)	(15,778)	(30,118)	(15,000)	-	-	15,000	
TOTAL REVENUE	(494,494)	(602,302)	(516,605)	(362,049)	(517,044)	(439)	
FIRE EXPENSES							
2-2301-111-00 SALARY - FIRE	164,458	235,593	378,707	283,442	413,807	35,101	
2-2301-130-00 ER.C. - FIRE	41,535	74,585	94,677	65,404	83,265	(11,412)	
2-2301-148-00 TRAINING	37,416	33,300	31,500	14,569	24,000	(7,500)	General training costs reduced to help offset this expense
2-2301-151-00 HONORARIUM	176,854	194,001	220,000	33,108	220,000	-	
2-2301-210-00 ANSWERING AND DISPATCH SERVICE	22,412	24,633	27,000	23,860	27,000	-	
2-2301-213-00 TRAVEL & SUBSISTENCE	7,661	8,110	12,000	7,085	5,000	(7,000)	COVID reduction replacement
2-2301-213-01 FIRE EXPENSES & MEALS VARIABLE	4,003	5,849	2,000	2,317	3,000	1,000	
2-2301-214-00 CONFERENCE/CONVENTION FEES	970	5,608	3,800	-	-	(3,800)	COVID reduction replacement
2-2301-215-00 FREIGHT & POSTAGE	2,988	3,148	2,000	1,769	2,000	-	
2-2301-217-00 TELEPHONE	8,465	9,587	9,000	6,640	9,000	-	
2-2301-217-01 MONTHLY FIBRE NETWORK	2,625	2,625	2,625	2,406	2,625	-	
2-2301-217-02 COMMUNICATION EQUIPMENT	3,588	3,030	3,000	3,708	2,000	(1,000)	COVID reduction replacement
2-2301-221-00 ADVERTISING	1,975	847	2,000	1,154	2,000	-	
2-2301-221-01 PROMOTIONS & PUBLIC RELATIONS	1,344	5,103	8,000	218	8,000	-	
2-2301-221-02 MEMBER APPRECIATION	15,655	15,186	17,000	8,925	17,000	-	
2-2301-223-00 SUBSCRIPTIONS/PUBLICATIONS	4,895	18,198	4,000	1,387	4,000	-	
2-2301-224-00 MEMBERSHIPS	11,998	4,381	8,500	8,586	8,500	-	
2-2301-232-00 SOLICITOR	10,279	-	1,200	-	1,200	-	
2-2301-234-00 FIRE INVESTIGATION EXPENSES	144	-	-	180	-	-	
2-2301-236-00 FIRE INSPECTIONS	103,485	70,724	35,000	8,170	25,000	(10,000)	
2-2301-239-00 CONTRACTED SERVICES	26,695	90,664	24,000	15,179	20,000	(4,000)	
2-2301-239-02 SCBA TESTING	1,080	1,707	4,000	4,040	1,800	(2,200)	Cylinders hydro tested good for 5 yrs
2-2301-240-00 REGIONAL FIRE CHIEF	2,229	1,151	2,250	2,151	1,500	(750)	No retreat due to COVID 2021
2-2301-252-00 REPAIRS & MAINT. BUILDING	25,678	28,613	26,000	12,927	26,000	-	
2-2301-252-01 REPAIRS & MAINT. TRAINING FAC	2,478	243	3,000	1,289	3,000	-	
2-2301-253-00 REPAIRS & MAINT. EQUIPMENT	19,814	24,166	24,000	24,039	24,000	-	
2-2301-255-00 REPAIRS & MAINT. APPARATUS	36,654	36,456	38,000	24,123	36,000	(2,000)	replacement of 660 decrease costs
2-2301-263-00 RENTALS & LEASES EQUIPMENT	804	991	2,330	6,198	15,000	12,670	Lease of draeger system (12K), photocopier



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2-2301-274-00	INSURANCE	22,227	22,755	25,030	23,974	26,371	1,341	55
2-2301-510-00	OFFICE SUPPLIES	4,241	4,937	4,500	1,875	4,000	(500)	
2-2301-512-00	UNIFORMS	14,341	10,951	10,000	7,968	12,000	2,000	Need to increase to maintain 40 members
2-2301-513-00	TURNOUT GEAR	24,757	24,388	25,000	21,281	27,000	2,000	Increased costs on PPE and maintenance
2-2301-516-00	SAFETY	1,927	2,398	2,500	226	2,500	-	
2-2301-520-00	GENERAL SUPPLIES & GOODS	20,083	23,428	15,000	16,146	20,000	5,000	Increased general supplies from reallocation from fixed
2-2301-521-00	FUEL	14,704	12,446	13,000	7,171	13,000	-	
2-2301-525-00	FIXED EQUIPMENT	19,436	19,663	20,000	13,363	15,000	(5,000)	reduced fixed and allocated to general
2-2301-525-01	SMALL EQUIP (> \$5000) PER AGMN	15,778	30,118	15,000	-	-	(15,000)	
2-2301-525-02	SELF CONTAINED BREATHING APPARATUS	1,659	-	-	-	-	-	
2-2301-541-00	WATER & WASTEWATER	3,079	2,668	3,000	2,833	3,000	-	
2-2301-543-00	NATURAL GAS	4,550	8,494	5,000	6,044	9,000	4,000	
2-2301-544-00	ELECTRICITY	25,172	25,877	25,000	15,958	25,000	-	
2-2301-764-00	TRANSFER TO RESERVES	29,100	29,100	-	-	-	-	
2-2301-764-01	TRANSFER TO SMALL ITEM CAPITAL	-	-	-	-	-	-	
2-2301-764-02	TRANSFER TO FIRE HALL RESERVE	-	-	-	-	-	-	
2-2301-764-03	TRANSFER TO APPARATUS RESERVE	-	-	-	-	-	-	
2-2301-764-04	TRANSFER TO BLDG RESERVE	-	-	-	-	-	-	
2-2301-764-05	TRANSFER TO REGIONAL RESERVE	-	-	-	-	-	-	
2-2301-801-00	AMORTIZATION	220,318	236,793	29,100	-	29,100	-	
2-2301-831-00	INTEREST ON DEBENTURES	92,699	90,118	88,245	62,179	85,514	(2,731)	
2-2301-832-00	PRINCIPAL ON DEBENTURES	76,080	78,635	81,277	81,277	84,007	2,730	
2-2301-960-00	TRANSFER TO OTHER FUNCTIONS	25,000	25,000	25,000	-	25,000	-	
2-2301-999-99	FIRE AID EXPENSES	-	17,912	-	-	-	-	
	TOTAL EXPENSES	1,353,329	1,564,179	1,372,241	823,170	1,365,190	(7,051)	
	NET	858,835	961,877	855,636	461,121	848,146	(7,490)	



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021/2020	Budget	56
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation	
					30-Nov	Initial			
EMERGENCY MANAGEMENT REVENUE									
1-2400-840-00	PROVINCIAL GRANT	(4,214)	-	(5,000)	-	(5,000)	-	Approval to extend grant to 2021	
1-2400-841-00	MSI OPERATING GRANT	-	-	-	-	-	-		
1-2400-920-00	TRANSFER FROM OPERATING RSRVE	(4,450)	-	-	-	-	-		
	TOTAL REVENUE	(8,664)	-	(5,000)	-	(5,000)	-		
EMERGENCY MANAGEMENT EXPENSES									
2-2400-111-00	SALARY	81	9,716	14,081	11,413	62,416	48,334	Re-allocation of salaries (DDEM(s) and Admin)	
2-2400-130-00	ER.C.	45	3,517	3,520	3,006	14,794	11,273		
2-2400-148-00	TRAINING	6,758	7,138	7,500	-	7,500	-		
2-2400-151-00	HONORARIUM	-	-	10,000	-	25,000	15,000	Stipend for DEM & DDEM	
2-2400-213-00	TRAVEL & SUBSISTENCE	2,040	2,371	1,000	122	1,000	-		
2-2400-217-00	TELEPHONE	5,118	4,311	2,500	3,078	1,000	(1,500)		
2-2400-239-00	CONTRACTED SERVICES	-	-	17,000	-	-	(17,000)	This is as needed and can be done by adjustment if needed	
2-2400-351-00	REGIONAL EMERGENCY MANAGEMENT	692	706	1,000	643	1,000	-		
2-2400-520-00	GENERAL SUPPLIES & GOODS	623	501	1,000	10	2,000	1,000	Increase to have supplies on hand for emergency situations	
2-2400-770-00	OLDS SEARCH AND RESCUE	5,000	-	-	-	-	-		
2-2400-999-99	ACTIVE EMERGENCY EXPENSES	-	-	-	175,541	-	-	budget adjustment will be needed	
	TOTAL EXPENSES	20,356	28,259	57,602	193,812	114,709	57,108		
	NET	11,692	28,259	52,602	193,812	109,709	57,108		



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		57
MUNICIPAL ENFORCEMENT REVENUE								
1-2600-490-00	MISC REVENUE	-	-	-	-	-	-	
1-2600-520-00	ANIMAL LICENSES	(21,695)	(23,465)	(25,000)	(21,423)	(25,000)	-	
1-2600-521-00	SPECIAL EVENTS PERMITS	-	-	-	-	-	-	
1-2600-531-00	BYLAW FINES	(6,108)	(14,655)	(10,000)	(10,272)	(15,000)	(5,000)	
1-2600-532-00	SNOW REMOVAL	(540)	(540)	(500)	-	(500)	-	
1-2600-533-00	UNSIGHTLY PREMISES	-	-	-	-	-	-	
1-2600-535-00	ANIMAL CONTROL FINES	-	-	(500)	-	-	500	
1-2600-536-00	IMPOUND & VET FEES RECOVERED	(126)	(60)	-	-	-	-	
1-2600-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	-	-	
TOTAL REVENUE		(28,469)	(38,720)	(36,000)	(31,694)	(40,500)	(4,500)	
MUNICIPAL ENFORCEMENT EXPENSES								
2-2600-111-00	SALARY - PROTECTIVE	102,932	139,216	221,344	197,322	237,624	16,280	Admin support 100% to ME now
2-2600-130-00	ER.C. - PROTECTIVE	32,892	44,326	55,336	40,096	55,576	240	
2-2600-148-00	TRAINING	2,599	1,725	7,500	8,091	5,500	(2,000)	
2-2600-148-01	TRAINING- HEALTH & SAFETY	-	-	200	-	850	650	
2-2600-213-00	TRAVEL & SUBSISTENCE	2,688	4,729	7,000	3,146	6,000	(1,000)	
2-2600-214-00	CONFERENCE/CONVENTION FEES	238	814	2,000	153	2,500	500	
2-2600-215-00	FREIGHT & POSTAGE	125	79	200	193	200	-	
2-2600-217-00	TELEPHONE	2,305	2,794	2,000	2,257	3,000	1,000	
2-2600-221-00	ADVERTISING	1,390	1,254	2,000	882	2,000	-	
2-2600-221-01	PROMOTIONS & PUBLIC RELATIONS	-	-	1,000	-	1,000	-	
2-2600-224-00	MEMBERSHIPS	650	750	1,000	575	1,275	275	
2-2600-232-00	SOLICITOR	9,266	14,155	-	-	-	-	
2-2600-239-00	CONTRACTED SERVICES	55,116	43,083	10,000	12,416	10,000	-	Dispatch services (9,200) (pest control 750)
2-2600-239-01	SOFTWARE LICENSES/FEES	5,709	8,795	9,000	9,008	15,500	6,500	Report Exec, Watch Guard (car & body cameras), e-ticketing
2-2600-239-02	CONTRACTED SNOW REMOVAL	540	90	500	-	500	-	
2-2600-239-03	CONTRACTED WEED INSPECTOR	4,725	4,833	5,000	-	5,000	-	
2-2600-249-00	IMPOUND & VET FEES	6,586	8,244	5,000	1,965	5,000	-	
2-2600-249-01	SPAY/NEUTER PROGRAM	369	105	500	-	500	-	
2-2600-252-00	ME GARAGE REPAIRS & MAINT.	-	-	-	896	3,000	3,000	New account; 2021 garage door openers
2-2600-255-00	REPAIRS & MAINT. VEHICLES	4,466	8,158	5,000	10,890	5,000	-	
2-2600-274-00	INSURANCE	4,008	1,536	1,689	1,519	1,670	(19)	
2-2600-510-00	OFFICE SUPPLIES	80	257	200	1,772	2,000	1,800	
2-2600-512-00	UNIFORMS	480	1,979	2,000	1,464	5,000	3,000	Vest expire every 5 years, both officers require new vest in 2021 (\$1,700 each)
2-2600-516-00	SAFETY SUPPLIES	-	450	500	67	500	-	
2-2600-520-00	GENERAL SUPPLIES & GOODS	10,268	1,163	2,000	2,404	2,500	500	
2-2600-521-00	FUEL	6,869	5,025	8,000	5,024	6,000	(2,000)	
2-2600-541-00	WATER AND WASTEWATER	-	183	-	492	1,000	1,000	New account
2-2600-543-00	NATURAL GAS	-	204	-	685	1,500	1,500	New account
2-2600-544-00	ELECTRICITY	-	366	-	453	1,500	1,500	New account
2-2600-762-00	TRANSFER TO CAPITAL	-	-	-	-	13,000	13,000	New account. ME in car radar, E-ticketing equipment
2-2600-764-00	TRANSFER TO RESERVES	3,230	3,230	-	-	-	-	
2-2600-770-00	CITIZENS ON PATROL	5,014	6,002	5,000	70	5,000	-	
2-2600-801-00	AMORTIZATION	7,021	9,671	3,230	-	3,230	-	
TOTAL EXPENSES		269,567	313,217	357,199	301,839	402,925	45,726	
NET		241,098	274,497	321,199	270,145	362,425	41,226	



2021 Initial Operating Budget

	2018	2019	2020	2020	2021	2021/2020	Budget
	Actual	Actual	Budget	YTD	Budget	Diff	Explanation
				30-Nov	Initial		
COMMON SERVICES REVENUE							
TOTAL REVENUE	-	-	-	-	-	-	
COMMON SERVICE EXPENSES							
2-3100-215-00 SHIPPING	-	-	-	16	500	500	New Account
2-3100-217-01 MONTHLY FIBRE NETWORK	2,625	2,625	3,000	2,406	2,625	(375)	
2-3100-239-00 CONTRACTED SERVICES	-	15,341	20,000	13,620	20,000	-	Janitorial, security monitoring
2-3100-252-00 REPAIRS & MAINT. BUILDING	27,355	10,747	10,000	21,554	15,000	5,000	
2-3100-274-00 INSURANCE	13,962	19,802	21,783	20,990	35,360	13,577	Will need to insure new and old building
2-3100-513-00 OPS CENTRE - JANITORIAL SUPPLIES	5,700	6,953	5,000	6,013	6,000	1,000	
2-3100-516-00 SAFETY SUPPLIES	-	-	3,000	6,273	5,000	2,000	Work boots, etc.
2-3100-520-00 GENERAL SUPPLIES & GOODS	28,703	23,785	22,000	19,657	22,000	-	
2-3100-541-00 WATER & WASTEWATER	4,467	5,203	5,000	5,035	7,500	2,500	addition of new ops centre
2-3100-543-00 NATURAL GAS	2,903	6,536	4,500	7,172	15,000	10,500	addition of new ops centre
2-3100-544-00 ELECTRICITY - Facilities	16,580	22,187	20,000	14,617	35,000	15,000	addition of new ops centre
2-3100-831-00 DEBENTURE - INTEREST	-	-	69,234	-	139,228	69,993	Ops Building debenture addition of 2nd payment
2-3100-832-00 DEBENTURE - PRINCIPAL	-	-	59,803	-	120,823	61,020	Ops Building debenture addition of 2nd payment
TOTAL EXPENSES	102,294	113,179	243,320	117,352	424,035	180,716	
NET	102,294	113,179	243,320	117,352	424,035	180,716	

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2021 Initial Operating Budget

	2018	2019	2020	2020	2021	2021/2020	Budget	
	Actual	Actual	Budget	YTD	Budget	Diff	Explanation	
				30-Nov	Initial		59	
ROADS REVENUE								
1-3200-120-00	FRONTAGE - ROADS SIDEWALKS ETC	-	-	-	-	-		
1-3200-365-00	SNOW CLEARING - FIRE DEP'T	(2,500)	(2,500)	(2,500)	-	(2,500)	Snow clearing of parking lots	
1-3200-365-01	SNOW CLEARING - POLICE	(5,500)	(5,500)	(5,500)	-	(5,500)	Snow clearing of parking lots	
1-3200-490-00	MISC REVENUE	(12,388)	(9,987)	(10,000)	(2,985)	-	10,000 Highway 2A/27 sweeping now being done by hwy contractor	
1-3200-520-00	PUBLIC WORKS SALES	-	-	-	-	-		
1-3200-521-00	TRAVIS PERMITS	(4,017)	(3,334)	(3,000)	(2,026)	(2,000)	1,000	
1-3200-920-00	TRANSFER FROM OPERATING RSRVE	(70,852)	-	-	-	-	-	
1-3200-960-00	TRANSFER FROM OTHER FUNCTION	(394,536)	(421,819)	(325,000)	-	(445,000)	(120,000) Increase to bring in line with actuals	
	TOTAL REVENUE	(489,794)	(443,140)	(346,000)	(5,011)	(455,000)	(109,000)	
ROAD EXPENSES								
2-3200-111-00	SALARY - PUBLIC WORKS	467,173	473,270	483,300	405,901	469,540	(13,759) reallocation of salaries to emergency management	
2-3200-112-00	WAGES - PUBLIC WORKS	113,482	78,701	62,924	23,751	65,227	2,303	
2-3200-130-00	ER.C. - PUBLIC WORKS	133,849	147,991	127,117	92,575	117,614	(9,503)	
2-3200-148-00	TRAINING	4,831	3,212	3,000	2,081	3,000	-	
2-3200-148-01	TRAINING- HEALTH & SAFETY	45	200	-	-	-	-	
2-3200-213-00	TRAVEL & SUBSISTENCE	1,062	755	500	511	500	-	
2-3200-215-00	FREIGHT & POSTAGE	3,219	2,469	2,000	2,589	2,500	500	
2-3200-217-00	TELEPHONE	8,668	6,969	6,500	5,152	6,500	-	
2-3200-217-02	RADIOS	4,554	3,724	4,000	3,265	4,000	-	
2-3200-221-00	ADVERTISING	2,441	1,771	2,500	1,582	2,000	(500)	
2-3200-224-00	MEMBERSHIPS	256	801	400	1,087	600	200	
2-3200-238-00	TRAVIS PERMIT EXPENSES	3,758	1,859	2,000	1,159	2,000	-	
2-3200-239-00	CONTRACTED SERVICES	165,071	10,913	35,000	2,298	30,000	(5,000) Patching / crack filling	
2-3200-239-01	CONTRACTED MAINT. RAILWAY	8,301	8,760	9,500	7,191	9,500	-	
2-3200-239-02	CONTRACTED SNOW REMOVAL	190,852	118,174	140,000	57,441	140,000	-	Varies each year. Over/under budget goes/comes from reserve
2-3200-251-00	REPAIRS & MAINT. RDS/SIDEWALKS	173,750	128,907	180,000	169,809	180,000	-	Pot hole repairs, sidewalk replacement pavement repairs
2-3200-253-00	REPAIRS & MAINT. EQUIPMENT	144,965	81,925	100,000	44,681	100,000	-	
2-3200-255-00	REPAIRS & MAINT. VEHICLES	40,194	34,387	40,000	10,991	40,000	-	
2-3200-263-00	RENTALS & LEASES EQUIPMENT	64,166	65,558	57,310	46,808	47,000	(10,310) Wheel loader buyout in 2020	
2-3200-265-00	RENTALS & LEASES VEHICLES	447	-	-	-	-	-	
2-3200-521-00	FUEL	72,110	56,839	60,000	39,695	60,000	-	
2-3200-524-00	SUPPLIES & GOODS-EQUIP/VEHICLE	553	-	-	-	-	-	
2-3200-529-00	TRAFFIC CONTROL	20,715	75,234	30,000	34,362	35,000	5,000	Signs, line painting
2-3200-534-00	GRANULAR SUPPLIES	64,760	63,257	40,000	65,551	60,000	20,000	increase the amount of sand / salt for ice removal
2-3200-544-01	ELECTRICITY - Street Lights	394,536	421,819	325,000	284,883	445,000	120,000	in line with previous years and increase 5% as per fortis
2-3200-762-00	TRANSFER TO CAPITAL	31,462	-	-	-	40,000	40,000	Half ton replacement program (capital)
2-3200-764-00	TRANSFER TO RESERVES	221,030	242,856	-	-	-	-	
2-3200-801-00	AMORTIZATION	1,249,231	1,385,535	221,030	-	221,030	-	
2-3200-831-00	INTEREST ON DEBENTURES	59,734	89,465	84,291	47,730	80,853	(3,438)	
2-3200-832-00	PRINCIPAL ON DEBENTURES	42,458	124,049	120,500	82,454	123,938	3,438	
	TOTAL EXPENSES	3,687,673	3,629,399	2,136,872	1,433,546	2,285,803	148,931	
	NET	3,197,879	3,186,259	1,790,872	1,428,535	1,830,803	39,931	



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		60
STORM WATER REVENUE								
1-3700-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-		-	
1-3700-960-00	TRANSFER FROM OTHER FUNCTION	(77,986)	(34,955)	(39,050)	-	(54,050)	(15,000)	
	TOTAL REVENUE	(77,986)	(34,955)	(39,050)	-	(54,050)	(15,000)	
STORM WATER EXPENSES								
2-3700-251-00	REPAIRS & MAINT. STORM	58,551	30,905	35,000	23,826	50,000	15,000	Increase chemicals for storm pond treatment
2-3700-762-00	TRANSFER TO CAPITAL	15,385	-	-	-	-	-	
2-3700-764-00	TRANSFER TO RESERVES	4,050	4,050	-	-	-	-	
2-3700-801-00	AMORTIZATION	99,433	107,889	4,050	-	4,050	-	
2-3700-831-00	INTEREST ON DEBENTURES	-	-	-	-	-	-	
2-3700-832-00	PRINCIPAL ON DEBENTURES	-	-	-	-	-	-	
	TOTAL EXPENSES	177,418	142,844	39,050	23,826	54,050	15,000	
	NET	99,433	107,889	-	23,826	-	-	



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		61
WATER REVENUE								
1-4100-410-00	WATER - CONSUMPTION	(2,128,545)	(2,361,442)	(2,433,880)	(1,844,285)	(2,456,500)	(22,620)	850,000 @ \$2.89 (.05 increase)
1-4100-410-01	WATER - BASE RATE	(599,180)	(603,688)	(604,139)	(505,331)	(605,217)	(1,078)	Base rate 3931 accounts @ \$12.83 x 12 months
1-4100-411-00	WATER CONNECTION FEE	(9,700)	(8,200)	(6,500)	(1,600)	(2,500)	4,000	
1-4100-412-00	WATER METER SALES	(33,504)	(31,495)	(20,000)	(7,337)	(15,000)	5,000	
1-4100-490-00	MISC REVENUE	(119,222)	(89,740)	-	(212)	-	-	
1-4100-491-00	RECOVERY OF BAD DEBT	-	-	-	-	-	-	
1-4100-510-00	PENALTIES ON UTILITIES	(18,297)	(20,667)	(20,000)	(12,546)	(20,000)	-	
1-4100-590-00	OTHER REVENUE	-	-	-	-	-	-	
1-4100-840-00	PROVINCIAL GRANT	-	-	(100,000)	-	-	100,000	
1-4100-841-00	MSI OPERATING GRANT	-	-	-	-	-	-	
1-4100-920-00	TRANSFER FROM OPERATING RSRVE	(12,909)	(61,251)	(120,926)	-	(55,280)	65,646	Stabalization reserve. Increase of .07/cubic meter if not used
1-4100-940-00	TRANSFER FROM CAPITAL FUNCTION	-	-	-	-	-	-	
1-4100-960-00	TRANSFER FROM OTHER FUNCTIONS	-	-	-	-	-	-	
TOTAL REVENUE		(2,921,357)	(3,176,484)	(3,305,445)	(2,371,311)	(3,154,497)	150,948	
WATER EXPENSES								
2-4100-111-00	SALARY - WATER	330,447	315,446	324,427	271,710	331,730	7,303	
2-4100-112-00	WAGES - WATER	-	10,184	11,098	-	11,975	877	
2-4100-130-00	ER.C. - WATER	86,620	94,532	82,216	59,743	75,969	(6,248)	
2-4100-148-00	TRAINING	2,459	7,113	6,000	2,564	3,500	(2,500)	
2-4100-213-00	TRAVEL & SUBSISTENCE	2,368	2,219	3,000	1,786	1,000	(2,000)	
2-4100-215-00	FREIGHT & POSTAGE	651	513	500	1,260	1,500	1,000	
2-4100-216-00	POSTAGE - CUSTOMER BILLING	11,474	10,619	12,500	10,073	11,000	(1,500)	
2-4100-217-00	TELEPHONE	5,757	5,466	5,000	4,502	5,000	-	
2-4100-217-01	MONTHLY FIBRE NETWORK	2,625	2,625	2,500	2,406	2,625	125	
2-4100-221-00	ADVERTISING	405	1,770	1,000	151	500	(500)	
2-4100-224-00	MEMBERSHIPS	909	466	500	414	500	-	
2-4100-233-00	ENGINEERING	2,890	2,959	4,000	-	4,000	-	
2-4100-233-01	LOCAL IMPROVEMENT PREPARATION	-	-	-	-	-	-	
2-4100-239-00	CONTRACTED SERVICES	9,344	7,819	120,000	12,930	-	(120,000)	
2-4100-239-01	WATER TESTING	2,186	2,208	2,500	3,311	5,000	2,500	
2-4100-239-02	SOFTWARE LICENSE RENEWAL	2,842	3,630	6,000	4,877	5,000	(1,000)	
2-4100-239-03	ALBERTA ONE CALL	2,151	2,043	2,000	1,629	2,000	-	
2-4100-251-00	REPAIRS & MAINT. WATER MAINS	17,262	71,873	60,000	54,206	80,000	20,000	mains and services should be combined
2-4100-251-01	REPAIRS & MAINT. PUMP HOUSES	173,688	132,826	10,000	16,347	20,000	10,000	pump house repairs include pumps
2-4100-251-02	REPAIRS & MAINT. HYDRANTS	6,942	10,946	10,000	9,578	10,000	-	
2-4100-251-03	REPAIRS & MAINT. SERVICES	56,817	22,557	30,000	3,597	-	(30,000)	Delete GL and combine with mains
2-4100-251-04	REPAIRS & MAINT. METERS	67,243	76,295	70,000	42,421	50,000	(20,000)	newer style meters and move on older meters
2-4100-255-00	REPAIRS & MAINT. VEHICLES	14,789	11,994	20,000	9,204	20,000	-	
2-4100-263-00	RENTALS & LEASES EQUIPMENT	39,059	39,331	40,000	33,052	22,000	(18,000)	Vac truck lease
2-4100-274-00	INSURANCE	26,095	34,097	37,507	37,268	40,994	3,487	Increase 10%
2-4100-355-00	PURCHASE OF WATER	1,581,994	1,820,846	1,864,500	1,446,091	1,802,500	(62,000)	1,030,000 @ \$1.75 (.05 increase January 1)
2-4100-520-00	GENERAL SUPPLIES & GOODS	12,186	10,175	15,000	2,690	10,000	(5,000)	
2-4100-521-00	FUEL	15,823	10,545	10,000	8,295	10,000	-	
2-4100-541-00	WATER & WASTEWATER	7,405	15,011	8,000	3,698	5,000	(3,000)	
2-4100-543-00	NATURAL GAS	2,683	3,546	4,500	2,971	4,500	-	
2-4100-544-00	ELECTRICITY	48,442	47,549	47,000	28,687	45,000	(2,000)	
2-4100-762-00	TRANSFER TO CAPITAL	327,100	334,634	329,500	-	341,500	12,000	Fund MIP program, slide in service body
2-4100-764-00	TRANSFER TO RESERVES	16,800	16,800	-	-	-	-	
2-4100-771-00	WATER CONSERVATION PROGRAM	3,200	1,900	2,000	1,450	2,000	-	Toilet rebates
2-4100-801-00	AMORTIZATION	422,474	432,026	16,800	-	16,800	-	
2-4100-831-00	INTEREST ON DEBENTURES	7,059	10,128	57,138	12,680	89,085	31,947	



2021 Initial Operating Budget

2-4100-832-00	PRINCIPAL ON DEBENTURES	33,660	35,722	90,260	60,359	123,820	33,560	62
2-4100-920-00	BAD DEBTS UTILITIES	(14)	100	-	(6)	-	-	
	TOTAL EXPENSES	3,343,831	3,608,511	3,305,445	2,149,940	3,154,497	(150,948)	
	NET	422,474	432,026	0	(221,371)	0	(0)	



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		63
WASTEWATER REVENUE								
1-4200-310-00	SHORT TERM BORROWING	-	-	-	-		-	
1-4200-410-00	WASTEWATER - CONSUMPTION	(3,427,563)	(3,797,513)	(3,799,860)	(2,869,722)	(3,751,200)	48,660	Residential = 415,000 x 4.53 (.05 increase) Non Res = 375,000 x 4.99 (.05 increase)
1-4200-410-01	WASTEWATER - BASE RATE	(855,902)	(863,282)	(866,419)	(722,811)	(865,978)	442	3922 x 18.40/month
1-4200-411-00	WASTE WATER CONNECTION FEE	(8,300)	(7,200)	(10,000)	(1,100)	(2,500)	7,500	
1-4200-490-00	MISC REVENUE	(20,008)	(21,299)	(40,000)	(24,768)	(5,000)	35,000	
1-4200-840-00	PROVINCIAL GRANT	-	-	(100,000)	-	-	100,000	
1-4200-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	-	-	
TOTAL REVENUE		(4,311,773)	(4,689,294)	(4,816,279)	(3,618,401)	(4,624,678)	191,602	
WASTEWATER EXPENSES								
2-4200-111-00	SALARY - SANITARY SEWER	321,256	321,297	318,202	269,122	325,375	7,172	
2-4200-112-00	WAGES - SANITARY SEWER	-	10,187	11,098	-	11,975	877	
2-4200-130-00	E.R.C. - SANITARY SEWER	87,762	96,007	80,660	59,184	74,634	(6,026)	
2-4200-148-00	TRAINING	2,057	4,130	5,000	2,799	3,500	(1,500)	
2-4200-148-01	TRAINING- HEALTH & SAFETY	325	-	-	-	-	-	
2-4200-213-00	TRAVEL & SUBSISTENCE	2,191	1,088	1,500	1,664	1,000	(500)	
2-4200-215-00	FREIGHT & POSTAGE	246	131	200	344	500	300	
2-4200-216-00	POSTAGE - CUSTOMER BILLING	11,474	10,619	12,500	10,073	11,000	(1,500)	
2-4200-217-00	TELEPHONE	5,816	6,293	5,200	4,127	5,000	(200)	
2-4200-217-01	MONTHLY FIBRE NETWORK	7,874	7,874	7,874	7,217	7,874	-	
2-4200-221-00	ADVERTISING	432	337	500	421	500	-	
2-4200-224-00	MEMBERSHIPS	57	114	200	229	250	50	
2-4200-233-00	ENGINEERING	-	-	-	-	-	-	
2-4200-239-00	CONTRACTED SERVICES	-	-	110,000	8,840	-	(110,000)	
2-4200-251-00	REPAIRS & MAINT. M & M	82,866	89,412	-	44,879	40,000	40,000	Repairs to manholes to reduce infiltration
2-4200-251-02	REPAIRS & MAINT. LIFT STATIONS	10,143	1,092	10,000	14,984	15,000	5,000	Pumps and controls for 3 liftstations
2-4200-251-03	REPAIRS & MAINT. SERVICES	2,826	33,680	30,000	7,376	25,000	(5,000)	Service line repairs
2-4200-253-00	REPAIRS & MAINT. EQUIPMENT	6,095	1,223	10,000	11,058	15,000	5,000	
2-4200-253-01	REPAIRS & MAINT. STP EQUIPMENT	3,973	-	-	62	-	-	
2-4200-253-02	WASTEWATER TREATMENT PLANT RECLAM	1,076,344	575,460	-	7,325	5,000	5,000	There is continued monitoring that should be budgeted
2-4200-255-00	REPAIRS & MAINT. VEHICLES	6,373	9,044	10,000	11,349	10,000	-	
2-4200-263-00	RENTALS & LEASES EQUIPMENT	55,059	39,072	40,000	33,311	22,000	(18,000)	Vac Truck lease
2-4200-274-00	INSURANCE	14,376	20,439	19,733	20,702	22,772	3,039	
2-4200-355-00	WATER DISCHARGE SRDRWC	2,687,613	2,958,402	3,055,000	2,679,645	3,105,298	50,298	Received from SRDRWC (.05cent increase to 2.40)
2-4200-516-00	SAFETY SUPPLIES	647	866	-	90	-	-	
2-4200-520-00	GENERAL SUPPLIES & GOODS	3,981	5,919	5,000	1,516	5,000	-	
2-4200-521-00	FUEL	18,443	21,944	20,000	9,282	20,000	-	depends on fuel prices and the amount of flushing an digs
2-4200-541-00	WATER & WASTEWATER	1,014	1,052	1,000	964	1,200	200	
2-4200-543-00	NATURAL GAS	3,508	5,470	6,000	3,044	5,000	(1,000)	
2-4200-544-00	ELECTRICITY	20,951	18,523	20,000	12,671	20,000	-	
2-4200-755-00	REGIONAL PARTNERSHIP REQ	-	-	-	-	-	-	
2-4200-762-00	TRANSFER TO CAPITAL	176,104	293,282	590,000	-	355,000	(235,000)	Fund MIP
2-4200-764-00	TRANSFER TO RESERVES	466,291	444,953	43,866	-	33,548	(10,318)	
2-4200-764-01	TRANSFER TO OP RESERVES	-	-	-	-	-	-	
2-4200-801-00	AMORTIZATION	405,775	416,054	19,300	-	19,300	-	
2-4200-831-00	INTEREST ON SHORT TERM BORROWING	-	12,941	-	-	-	-	
2-4200-832-00	PRINCIPAL ON SHORT TERM BORROWING	-	-	-	-	-	-	
2-4200-831-00	INTEREST ON DEBENTURES	76,743	72,370	115,635	19,649	139,489	23,854	
2-4200-832-00	PRINCIPAL ON DEBENTURES	157,293	166,578	228,761	142,768	270,414	41,653	
2-4200-960-00	TRANSFER TO OTHER FUNCTION	77,986	34,955	39,050	-	54,050	15,000	Transfer to fund storm water
TOTAL EXPENSES		5,793,893	5,680,808	4,816,279	3,384,695	4,624,678	(191,601)	
NET		1,482,120	991,514	(0)	(233,705)	0	1	



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		64
SOLID WASTE REVENUE								
1-4300-410-00	SOLID WASTE DISPOSAL	(964,897)	(1,108,721)	(1,016,828)	(856,640)	(1,033,338)	(16,510)	3440 x 24.30/month + Extra bins 96 x 19.30. + Compost Bag sales (8K)
1-4300-414-00	RECYCLE REVENUE	-	-	-	(4,754)	-	-	
1-4300-920-00	TRANSFER FROM OPERATING RSRVE	-	(26,194)	-	-	(38,965)	(38,965)	Stabalization reserve - Increase of \$0.94/month if not used
	TOTAL REVENUE	(964,897)	(1,134,915)	(1,016,828)	(861,394)	(1,072,303)	(55,475)	
SOLID WASTE EXPENSES								
2-4300-111-00	SALARY - SOLID WASTE	109,932	110,743	116,478	100,019	110,785	(5,694)	reallocated salaries
2-4300-130-00	ER.C. - SOLID WASTE	29,587	32,742	29,120	20,688	24,299	(4,821)	
2-4300-148-01	TRAINING- HEALTH & SAFETY	-	-	-	-	-	-	
2-4300-213-00	TRAVEL & SUBSISTENCE	-	-	-	-	-	-	
2-4300-216-00	POSTAGE - CUSTOMER BILLING	11,474	10,619	12,500	10,073	11,000	(1,500)	
2-4300-217-00	TELEPHONE	1,081	925	1,000	766	1,000	-	
2-4300-217-01	MONTHLY FIBRE NETWORK	10,696	9,549	10,000	8,654	9,600	(400)	
2-4300-221-00	ADVERTISING	2,777	2,431	1,500	5,637	2,500	1,000	
2-4300-224-00	MEMBERSHIPS	4,249	5,778	6,000	4,868	6,000	-	SAEWA
2-4300-239-01	CONTRACTED RESIDENTIAL WASTE	353,697	484,517	445,000	410,344	498,103	53,103	based on 3365 bins@ \$9.60 per home/month (black, Green, blue) = \$399,744. 3 yard grass bins in the community (100 bins@\$3,345/month X 7 months = \$23,100)+ Hauling (56x590) = also included in this area is contracted services for 3yard bin pick ups in some areas with 4 plexs (\$54,000)
2-4300-239-02	BLUE BIN TIPPING	-	-	-	-	-	-	
2-4300-239-03	SOLID WASTE TIPPING	142,869	141,000	140,000	109,398	179,520	39,520	1200 tonnes x \$95 (waste commission) Composte 840 tonnes x \$78
2-4300-253-00	REPAIRS & MAINT. EQUIPMENT	-	-	-	-	-	-	
2-4300-259-02	CONTRACTED BLUE BIN PILOT	-	-	-	-	-	-	
2-4300-264-00	RENTALS & LEASES LAND	500	-	500	500	500	-	
2-4300-274-00	INSURANCE	567	161	177	179	196	19	
2-4300-516-00	SAFETY SUPPLIES	-	-	-	-	-	-	
2-4300-520-00	GENERAL SUPPLIES & GOODS	-	6,436	-	-	-	-	
2-4300-525-00	RESIDENTIAL BIN PURCHASE	12,686	9,928	-	-	-	-	
2-4300-525-01	BLUE BIN PURCHASE	-	-	-	-	-	-	
2-4300-544-00	ELECTRICITY	1,116	1,089	1,200	653	1,000	(200)	
2-4300-755-00	COMMISSION ADMINISTRATIVE REQ	119,668	318,317	249,070	249,070	227,120	(21,950)	24.73 per capita
2-4300-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-4300-764-00	TRANSFER TO RESERVES	163,999	680	3,603	-	-	(3,603)	
2-4300-801-00	AMORTIZATION	18,490	18,490	680	-	680	-	
	TOTAL EXPENSES	983,387	1,153,405	1,016,828	920,850	1,072,303	55,475	
	NET	18,490	18,490	0	59,456	0	0	



2021 Initial Operating Budget

	2018	2019	2020	2020	2021	2021/2020	Budget	
	Actual	Actual	Budget	YTD	Budget	Diff	Explanation	
				30-Nov	Initial		65	
FCSS REVENUE								
1-5100-490-00	MISC REVENUE	(1,500)	-	-	-	-		
1-5100-840-00	PROVINCIAL GRANT	(282,219)	(230,104)	(230,100)	(211,839)	(230,100)	-	
1-5100-850-00	CONTRIBUTION FROM MV COUNTY	(49,865)	(48,365)	(48,360)	(48,365)	(48,365)	(5)	
1-5100-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	-	-	
	TOTAL REVENUE	(333,584)	(278,469)	(278,460)	(260,204)	(278,465)	(5)	
FCSS EXPENSES								
2-5100-111-00	SALARY - F.C.S.S.	164,930	151,022	167,424	131,337	124,804	(42,621) change in allocations	
2-5100-130-00	ER.C. - F.C.S.S.	47,527	50,518	38,536	30,909	26,190	(12,346)	
2-5100-148-00	TRAINING	195	1,329	750	335	750	-	
2-5100-148-01	TRAINING - F.C.S.S. BOARD	-	-	750	-	-	(750)	
2-5100-213-00	TRAVEL & SUBSISTENCE	5,318	4,699	2,500	-	1,500	(1,000)	
2-5100-213-01	TRAVEL & SUBSISTENCE FCSS BRD	4,604	1,374	1,000	104	-	(1,000)	
2-5100-214-00	CONFERENCE/CONVENTION FEES	3,222	2,050	1,500	-	1,250	(250)	
2-5100-214-01	CONFERENCE FEES FCSS BRD	1,406	850	1,000	-	-	(1,000)	
2-5100-215-00	FREIGHT & POSTAGE	513	-	-	-	-	-	
2-5100-217-00	TELEPHONE	2,385	1,759	2,800	1,212	1,300	(1,500)	
2-5100-221-00	ADVERTISING	1,169	814	1,200	817	1,000	(200)	
2-5100-224-00	MEMBERSHIPS	1,336	808	750	808	750	-	
2-5100-231-00	AUDITOR	3,550	3,500	3,500	3,635	3,700	200	
2-5100-510-00	OFFICE SUPPLIES	768	62	250	163	250	-	
2-5100-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-5100-770-00	UNALLOCATED FUNDING	116,256	104,400	100,000	48,293	142,500	42,500	
2-5100-770-01	GREAT NEIGHBOURS PROGRAM	26,950	1,126	5,000	725	5,000	-	
2-5100-770-02	VOLUNTEER APPRECIATION	-	-	-	-	15,000	15,000	NEW account
2-5100-770-05	HOME SUPPORT SERVICES	4,168	4,355	5,000	2,862	5,000	-	
2-5100-770-07	COMM SERV DIRECTORY	-	6,630	3,500	-	3,500	-	
2-5100-770-11	FCSS PROGRAMMING DIRECT	975	-	1,500	-	1,500	-	
2-5100-770-12	SENIORS WEEK & WORKSHOPS	2,202	1,310	1,500	834	1,500	-	
2-5100-770-13	FCSS COUNCILLING	685	-	1,000	-	1,000	-	
2-5100-801-00	AMORTIZATION	543	543	270	-	-	(270)	
	TOTAL EXPENSES	388,701	337,150	339,731	222,035	336,494	(3,237)	
	NET	55,117	58,681	61,271	(38,169)	58,029	(3,242) Needs to be above \$58,000 to meet grant requirements	



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		66
SOCIAL DEVELOPMENT REVENUE								
1-5202-340-00	ASCS CONTRACT (GUARDIANSHIP)	(11,147)	(10,500)	(10,000)	(2,625)	-	10,000	This contract no longer exists
1-5203-410-00	NU2U STORE SALES	(165,147)	(167,550)	(155,000)	(111,599)	(155,000)	-	
1-5203-411-00	BICYCLE SALES	-	-	-	-	-	-	
1-5203-920-00	TRANSFER FROM OPERATING RSRVE	-	(15,098)	-	-	-	-	
TOTAL REVENUE		(176,294)	(193,148)	(165,000)	(114,224)	(155,000)	10,000	
SOCIAL DEVELOPMENT EXPENSES								
2-5200-148-00	TRAINING	-	-	-	-	-	-	Remove account - no longer required
2-5200-213-00	TRAVEL & SUBSISTENCE	21	-	100	-	-	(100)	Remove account - no longer required
2-5200-221-00	ADVERTISING	300	135	250	150	-	(250)	Remove account - no longer required
2-5200-510-00	OFFICE SUPPLIES	17	-	50	-	-	(50)	Remove account - no longer required
2-5203-111-00	SALARY - NU2U	36,985	40,420	39,114	36,275	40,108	994	
2-5203-112-00	WAGES - NU2U	-	-	-	2,383	-	-	
2-5203-130-00	ER.C. - NU2U	14,015	14,565	9,779	8,867	12,928	3,149	
2-5203-148-00	TRAINING	(27)	-	500	20	450	(50)	
2-5203-213-00	TRAVEL & SUBSISTENCE	14	1,628	500	89	250	(250)	
2-5203-214-00	CONFERENCE/CONVENTION FEES	-	263	750	-	300	(450)	
2-5203-217-00	TELEPHONE	975	403	1,200	285	1,200	-	
2-5203-217-01	MONTHLY FIBRE NETWORK	-	2,562	5,440	2,481	5,440	-	
2-5203-221-00	ADVERTISING	174	777	500	448	500	-	
2-5203-221-01	PROMOTIONS & PUBLIC RELATIONS	956	192	500	150	500	-	
2-5203-252-00	REPAIRS & MAINTENANCE BUILDING	2,132	687	2,500	1,315	2,500	-	
2-5203-253-00	REPAIRS & MAINT. EQUIPMENT	1,230	1,175	2,500	764	2,500	-	
2-5203-262-00	RENTALS & LEASES BUILDING	54,093	53,869	54,000	49,380	54,000	-	
2-5203-274-00	INSURANCE	1,986	1,950	2,145	2,035	2,239	94	
2-5203-290-00	VOLUNTEER APPRECIATION	791	979	1,000	37	1,000	-	
2-5203-520-00	GENERAL SUPPLIES & GOODS	2,442	1,155	1,500	1,611	1,500	-	
2-5203-541-00	WATER & WASTEWATER	1,501	1,398	1,750	1,302	1,750	-	
2-5203-543-00	NATURAL GAS	3,743	4,073	4,000	2,177	4,000	-	
2-5203-544-00	ELECTRICITY	5,581	6,197	6,000	3,786	6,000	-	
2-5203-764-00	TRANSFER TO RESERVES	6,650	-	-	-	-	-	
2-5203-770-00	COMMUNITY SUPPORT NU2U	31,907	50,355	21,323	10,000	17,836	(3,487)	Grants to Community from NU2U surpluses
2-5203-814-00	BANK SERVICE CHARGES	-	-	-	-	-	-	
2-5205-290-01	SENIORS WEEK	300	378	750	-	750	-	
2-5205-770-00	COMMUNITY GRANTS	-	-	-	-	25,000	25,000	New account; Contributions to community previously given by OI
TOTAL EXPENSES		165,785	183,161	156,151	123,553	180,750	24,599	
NET		(10,509)	(9,987)	(8,850)	9,329	25,750	34,599	



2021 Initial Operating Budget

		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		67
CEMETERY REVENUE								
1-5600-410-00	PLOT SALES	(4,750)	(4,375)	(6,000)	(16,569)	(6,000)	-	
1-5600-410-01	PLOT SALES - TOWN COLUMBARIUM	(9,247)	(11,535)	(15,000)	(11,299)	(15,000)	-	
1-5600-410-02	LEGION COLUMBARIUM SALES	-	-	-	-	-	-	
1-5600-411-00	COLUMBARIUM DOOR INSCRIPTIONS	(5,252)	(5,089)	(5,000)	(3,675)	(5,000)	-	
1-5600-412-00	CEMETERY OPEN & CLOSE FEES	(14,033)	(11,090)	(15,000)	(11,891)	(15,000)	-	
1-5600-413-00	CEMETERY MARKER INSTALL FEES	(750)	(798)	(600)	(500)	(600)	-	
1-5600-490-00	MISC REVENUE	(10,000)	(10,000)	-	-	-	-	
1-5600-850-00	CONTRIBUTION FROM MV COUNTY	(1,000)	(1,000)	-	-	-	-	
1-5600-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	-	-	
TOTAL REVENUE		(45,032)	(43,886)	(41,600)	(43,934)	(41,600)	-	
CEMETERY EXPENSES								
2-5600-111-00	SALARY - CEMETERY	94,334	89,487	110,659	99,731	107,159	(3,500)	change in allocations
2-5600-112-00	WAGES - CEMETERY	76	-	-	-	-	-	
2-5600-130-00	ER.C. - CEMETERY	26,357	27,623	27,665	21,583	23,228	(4,437)	
2-5600-148-00	TRAINING	20	20	250	-	-	(250)	
2-5600-213-00	TRAVEL & SUBSISTENCE	962	230	400	-	200	(200)	
2-5600-214-00	CONFERENCE/CONVENTION FEES	310	64	500	-	225	(275)	
2-5600-217-00	TELEPHONE	286	1,226	700	458	500	(200)	
2-5600-224-00	MEMBERSHIPS	115	254	150	121	150	-	
2-5600-239-00	CONTRACTED SERVICES	8,138	2,149	2,000	6,304	2,000	-	
2-5600-239-01	NICHE INSCRIPTIONS	2,496	4,126	2,000	2,492	2,000	-	
2-5600-251-00	REPAIRS & MAINTENANCE	-	-	2,500	760	1,500	(1,000)	
2-5600-263-00	RENTALS & LEASES EQUIPMENT	-	-	-	-	-	-	
2-5600-265-00	RENTALS & LEASES VEHICLES	-	-	-	-	-	-	
2-5600-520-00	GENERAL SUPPLIES & GOODS	7,984	2,783	2,000	500	2,000	-	
2-5600-532-00	GROUNDS MATERIALS	24,171	6,960	3,000	1,050	3,000	-	
2-5600-541-00	GARBAGE COLLECTION	504	575	500	487	500	-	
2-5600-764-00	TRANSFER TO RESERVES	2,500	2,500	-	-	-	-	
2-5600-801-00	AMORTIZATION	18,226	29,839	2,500	-	2,500	-	
TOTAL EXPENSES		186,477	167,836	154,824	133,487	144,962	(9,862)	
NET		141,445	123,950	113,224	89,553	103,362	(9,862)	



2021 Initial Operating Budget

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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		
PLANNING REVENUE								
1-6100-410-00	ZONING & VERIFICATION LTRS	(8,700)	(7,200)	(8,000)	(6,100)	(6,000)	2,000	
1-6100-490-00	OTHER REVENUE	(4,720)	(2,250)	(3,000)	-	-	3,000	
1-6100-520-00	BUILDING PERMITS	(158,674)	(169,570)	(150,000)	(106,107)	(120,000)	30,000	Varies year to year, anticipating a couple of bigger permits in 2021
1-6100-521-00	ZONING & DEVELOPMENT PERMITS	(90,266)	(48,200)	(60,000)	(19,064)	(40,000)	20,000	
1-6100-523-00	PERMITS - MOBILE VENDOR/SIDEWALK CAFE	(525)	(375)	(500)	(475)	(500)	-	
1-6100-524-00	SUBDIVISION AND DEVELOPMENT APPEALS	-	-	-	-	-	-	
1-6100-590-00	SUBDIVISION MR IN PLACE OF OFFSITE LEVY	(19,525)	(19,625)	-	(8,900)	-	-	
1-6100-830-00	FEDERAL GRANT			(35,000)	-	-	35,000	MAMP Grant (Engineering CO-OP Student) Applied for 35K
TOTAL REVENUE		(282,410)	(247,221)	(256,500)	(140,646)	(166,500)	90,000	
PLANNING EXPENSES								
2-6100-111-00	SALARY - PLANNING & DEV	272,934	227,323	501,716	258,383	338,889	(162,828)	planner, MEM to finance
2-6100-112-00	WAGES - PLANNING & DEV					24,343	24,343	Engineering Co-Op student
2-6100-130-00	ER.C - PLANNING & DEVELOPMENT	75,762	70,298	122,766	53,340	79,670	(43,096)	
2-6100-148-00	TRAINING	4,424	5,759	5,000	2,017	5,000	-	This item includes, DO, Building Inspector, Engineer Tech, Admin, Director
2-6100-148-01	TRAINING - HEALTH & SAFETY		200	-	-	-	-	
2-6100-213-00	TRAVEL & SUBSISTENCE	1,960	467	1,000	28	500	(500)	
2-6100-215-00	FREIGHT & POSTAGE	40	95	-	51	100	100	
2-6100-217-00	TELEPHONE	3,435	2,313	2,500	2,093	2,500	-	
2-6100-221-00	ADVERTISING	11,527	6,821	8,000	6,793	4,000	(4,000)	
2-6100-224-00	MEMBERSHIPS	1,506	1,285	1,200	2,257	2,500	1,300	This item includes, DO, Building Inspector, Engineer Tech, Admin, Director
2-6100-232-00	SOLICITOR	964	-	-	-	-	-	
2-6100-233-00	ENGINEERING	8,989	15,196	10,000	12,693	10,000	-	
2-6100-233-01	GIS SYSTEM	42,982	41,412	42,000	42,450	42,500	500	Based on per capita
2-6100-238-00	BUILDING PERMIT EXPENSES	105,664	110,132	-	10,720	5,000	5,000	Mobile Eyes yearly fee (5000)
2-6100-263-00	RENTALS & LEASES EQUIPMENT	9,300	8,052	7,500	6,190	7,500	-	Copier
2-6100-355-00	PLANNING SERVICES	94,468	127,364	90,000	55,526	100,000	10,000	Contract PCPS
2-6100-355-01	SPECIAL PLANNING PROJECTS	6,850	940	10,000	20,021	20,000	10,000	Mapping and other projects that come up and also Update our GIS with a new Ortho Photo.
2-6100-510-00	OFFICE SUPPLIES	12,380	11,914	5,000	258	-	(5,000)	Combine this with general supplies
2-6100-520-00	GENERAL SUPPLIES & GOODS	3,805	933	1,500	7,047	10,500	9,000	Combine general and office supplies. Add warranty for scanner (3,500)
2-6100-764-00	TRANSFER TO RESERVES	-	-	-	-	-	-	
2-6100-912-00	DVLPMT AGRMNT TAX DISCOUNTS	12,277	4,730	5,000	1,453	1,500	(3,500)	
2-6100-762-00	TRANSFER TO CAPITAL	-	-	-	-	10,500	10,500	Scanner
2-6100-960-00	TRANSFER TO OTHER FUNCTION	-	24,000	24,000	-	24,000	-	Transfer to Fire (fire inspections)
TOTAL EXPENSES		669,266	659,235	837,182	481,320	689,002	(148,181)	
NET		386,857	412,014	580,682	340,674	522,502	(58,181)	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		69
ECONOMIC DEVELOPMENT REVENUE								
1-6101-490-00	OTHER REVENUE	(600,000)	-	(15,000)	-	-	15,000	
1-6101-522-00	BUSINESS LICENSES	(91,490)	(105,850)	(106,000)	(101,050)	(106,000)	-	Moved from planning
1-6101-830-00	FEDERAL GRANT	-	-	-	-	-	-	
1-6101-840-00	PROVINCIAL GRANT	-	-	-	-	-	-	
1-6101-841-00	MSI OPERATING GRANT	-	-	-	-	-	-	
1-6101-920-00	TRANSFER FROM OPERATING RSRVE	-	(600,000)	-	-	-	-	
TOTAL REVENUE		(691,490)	(705,850)	(121,000)	(101,050)	(106,000)	15,000	
ECONOMIC DEVELOPMENT EXPENSES								
2-6101-111-00	SALARY - ECONOMIC DEVELOPMENT	170,963	103,944	131,072	110,402	201,532	70,460	*New Position
2-6101-112-00	WAGES - ECONOMIC DEVELOPMENT	-	-	-	-	35,924	35,924	3 summer students (Visitor Information Centre)
2-6101-130-00	ER.C. - ECONOMIC DEVELOPMENT	22,847	22,500	32,768	8,694	50,549	17,781	
2-6101-143-00	MOVING / RECRUITMENT COSTS	-	-	-	-	-	-	
2-6101-148-00	TRAINING	-	2,249	-	529	2,500	2,500	New employee/Economic development secretariat
2-6101-213-00	TRAVEL & SUBSISTENCE	2,747	1,085	3,000	49	3,000	-	
2-6101-214-00	CONFERENCE/CONVENTION FEES	1,553	968	2,000	630	2,000	-	
2-6101-217-00	TELEPHONE	1,142	299	1,000	654	1,500	500	New employee
2-6101-221-00	ADVERTISING	223	-	200	111	200	-	
2-6101-221-01	PROMOTIONS & PUBLIC RELATIONS	542	540	500	69	3,000	2,500	
2-6101-221-02	ADVERT DEVELOPMENT - ECON DEV	-	-	500	-	-	(500)	
2-6101-224-00	MEMBERSHIPS	565	910	1,200	910	2,000	800	Economic development secretariat
2-6101-233-00	ENGINEERING	-	-	-	-	-	-	
2-6101-239-01	SPECIAL PROJECTS	-	-	25,000	-	10,000	(15,000)	
2-6101-263-00	RENTALS & LEASES	-	-	-	-	10,000	10,000	Lease visitor information centre
2-6101-300-00	WEB SITE HOSTING & MAINT	-	-	-	-	-	-	
2-6101-510-00	OFFICE SUPPLIES	-	-	-	-	2,000	2,000	Visitor Information Centre
2-6101-541-00	WATER & WASTEWATER	-	-	-	-	1,000	1,000	Visitor Information Centre
2-6101-543-00	NATURAL GAS	-	-	-	-	2,500	2,500	Visitor Information Centre
2-6101-544-00	ELECTRICITY	-	-	-	-	2,500	2,500	Visitor Information Centre
2-6101-762-00	TRANSFER TO CAPITAL	-	-	-	-	50,000	50,000	Setup costs for visitor information centre
2-6101-770-00	OLDS INSTITUTE	826,648	851,142	250,000	127,310	-	(250,000)	
2-6101-770-01	AIRPORT	-	-	5,000	-	-	(5,000)	
2-6101-770-02	BUSINESS REOPENING GRANT PROGRAM	-	-	-	40,300	-	-	
TOTAL EXPENSES		1,027,232	983,638	452,240	289,658	380,206	(72,034)	
NET		335,742	277,788	331,240	188,608	274,206	(57,034)	



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		2018 Actual	2019 Actual	2020 Budget	2020 YTD 30-Nov	2021 Budget Initial	2021/2020 Diff	Budget Explanation
SUNSHINE BUS REVENUE								
1-6200-410-00	SUNSHINE BUS REVENUE	(14,060)	(15,410)	(15,000)	(7,816)	(15,000)	-	
1-6200-591-00	DONATIONS	-	-	-	-	-	-	
	TOTAL REVENUE	(14,060)	(15,410)	(15,000)	(7,816)	(15,000)	-	
SUNSHINE BUS EXPENSES								
2-6200-111-00	SALARY - SUNSHINE BUS	-	-	-	-	-	-	
2-6200-112-00	WAGES - SUNSHINE BUS	27,602	29,446	28,034	22,138	28,292	259	
2-6200-130-00	ER.C. - SUNSHINE BUS	1,709	2,012	2,803	1,071	2,829	26	
2-6200-217-00	TELEPHONE	1,503	656	1,500	473	1,500	-	
2-6200-221-00	ADVERTISING	-	90	200	67	200	-	
2-6200-255-00	REPAIRS & MAINT. VEHICLES	10,927	15,761	2,500	1,961	3,000	500	CVIP inspection semi-annual
2-6200-274-00	INSURANCE	1,223	1,673	1,552	4,838	2,661	1,109	
2-6200-520-00	GENERAL SUPPLIES & GOODS	1,168	621	750	155	750	-	
2-6200-521-00	FUEL	6,163	5,155	5,000	1,742	3,000	(2,000)	
2-6200-764-00	TRANSFER TO RESERVES	21,290	7,000	-	-	-	-	
2-6200-801-00	AMORTIZATION	11,612	15,355	7,000	-	7,000	-	
	TOTAL EXPENSES	83,197	77,769	49,339	32,446	49,232	(107)	
	NET	69,137	62,359	34,339	24,630	34,232	(107)	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		
RECREATION ADMINISTRATION REVENUE								
	TOTAL REVENUE	-	-	-	-	-	-	
RECREATION ADMINISTRATION EXPENSES								
2-7202-111-00	SALARY - RECREATION	336,364	317,401	393,728	297,198	460,029	66,302	Change in allocations
2-7202-112-00	WAGES - REC ADMIN	17,778	38,162	-	21,104	-	-	
2-7202-130-00	ER.C. - RECREATION	92,234	111,592	98,432	65,994	104,741	6,309	
2-7202-143-00	MOVING EXPENSES	-	-	-	-	-	-	
2-7202-148-00	TRAINING	2,279	12,610	6,500	1,881	3,500	(3,000)	
2-7202-213-00	TRAVEL & SUBSISTENCE	6,111	8,678	4,500	2,885	1,750	(2,750)	
2-7202-214-00	CONFERENCE/CONVENTION FEES	2,965	2,832	3,200	670	2,225	(975)	
2-7202-215-00	FREIGHT & POSTAGE	31	53	100	-	100	-	
2-7202-217-00	TELEPHONE	1,970	3,236	2,000	2,663	2,000	-	
2-7202-221-00	ADVERTISING	17,049	22,123	20,000	10,732	20,000	-	
2-7202-224-00	MEMBERSHIPS	865	1,162	750	1,084	750	-	
2-7202-232-00	SOLICITOR	2,798	-	-	-	-	-	
2-7202-239-00	CONTRACTED SERVICES	11,030	7,175	10,000	6,650	10,000	-	
2-7202-239-01	RECREATION SOFTWARE	10,939	14,827	15,000	14,929	15,000	-	
2-7202-274-00	INSURANCE	110,098	99,779	115,000	107,433	118,177	3,177	
2-7202-510-00	OFFICE SUPPLIES	337	102	250	249	250	-	
2-7202-764-00	TRANSFER TO RESERVES	-	-	-	-	-	-	
	TOTAL EXPENSES	612,848	639,731	669,460	533,471	738,522	69,062	
	NET	612,848	639,731	669,460	533,471	738,522	69,062	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		
AQUATIC CENTRE REVENUE								
1-7204-410-01	ADMISSIONS - COLLEGE STUDENTS	(42,795)	(67,888)	(45,000)	(37,118)	(30,000)	15,000	Not all students returning
1-7204-410-02	ADMISSIONS	(62,858)	(60,762)	(67,000)	(20,732)	(35,000)	32,000	Reduction in capacity allowances due to COVID
1-7204-410-03	PASSES	(39,570)	(43,938)	(40,000)	(20,546)	(20,000)	20,000	Reduction in capacity allowances due to COVID
1-7204-411-00	VENDING MACHINE	(860)	(261)	(500)	(509)	(500)	-	
1-7204-412-00	CHILD SWIM PROGRAMS	(97,049)	(87,427)	(98,000)	(22,499)	(60,000)	38,000	Reduction in capacity allowances due to COVID
1-7204-413-00	ADVANCED AQUATICS	(14,690)	(11,006)	(12,000)	(571)	(6,000)	6,000	Reduction in capacity allowances due to COVID
1-7204-414-00	SALE OF MERCHANDISE	(15,082)	(11,626)	(12,500)	(3,865)	(4,500)	8,000	Reduction in capacity allowances due to COVID
1-7204-490-00	MISC REVENUE	-	-	-	-	-	-	
1-7204-510-00	BIG TOY GROUP	-	-	-	-	-	-	
1-7204-560-00	AQUATIC CENTRE RENTALS	(44,786)	(48,801)	(30,000)	(6,748)	(12,000)	18,000	Reduction in capacity allowances due to COVID
1-7204-841-00	MSI OPERATING GRANT	(24,768)	(25,150)	(25,150)	(25,328)	(25,150)	-	
1-7204-841-01	POOL 2000 SOCIETY GRANT	-	-	-	-	-	-	
1-7204-850-00	CONTRIBUTION FROM MV COUNTY	(234,641)	(239,563)	(239,333)	(245,068)	(245,068)	(5,735)	
1-7204-960-00	TRANSFER FROM OTHER FUNCTIONS	-	-	-	-	-	-	
	TOTAL REVENUE	(577,100)	(596,423)	(569,483)	(382,984)	(438,218)	131,265	
AQUATIC CENTRE EXPENSES								
2-7204-111-00	SALARY - AQUATICS	242,682	222,983	262,881	184,893	244,245	(18,636)	change in allocation of community programmer
2-7204-112-00	WAGES - AQUATIC CENTRE	411,381	403,139	390,717	181,601	238,771	(151,946)	reduction in operating hours
2-7204-130-00	ER.C - AQUATIC CENTRE	91,657	97,170	95,000	58,065	75,260	(19,740)	
2-7204-148-00	TRAINING	5,445	5,474	8,250	3,655	5,000	(3,250)	
2-7204-148-01	TRAINING - HEALTH & SAFETY	1,229	1,145	1,200	888	500	(700)	
2-7204-213-00	TRAVEL & SUBSISTENCE	4,246	1,457	2,600	278	1,000	(1,600)	
2-7204-214-00	CONFERENCE/CONVENTION FEES	1,741	1,650	2,250	70	850	(1,400)	
2-7204-215-00	FREIGHT & POSTAGE	8,086	8,299	5,500	4,235	5,500	-	
2-7204-217-00	TELEPHONE	6,729	5,531	6,000	3,434	6,000	-	
2-7204-217-01	MONTHLY FIBRE NETWORK	5,315	2,849	6,000	2,446	3,000	(3,000)	
2-7204-221-00	ADVERTISING	1,321	2,270	1,500	855	1,500	-	
2-7204-224-00	MEMBERSHIPS	1,443	1,252	1,500	1,279	1,100	(400)	
2-7204-239-01	PROGRAMS	8,481	6,225	6,500	1,982	6,500	-	
2-7204-251-00	REPAIRS & MAINT. BLDG EQUIPT	24,714	43,753	34,000	23,180	34,000	-	
2-7204-252-00	REPAIRS & MAINT. BUILDING	26,916	24,014	20,000	8,307	20,000	-	
2-7204-263-00	RENTALS & LEASES EQUIPMENT	-	562	1,600	1,316	1,600	-	
2-7204-265-00	RENTALS & LEASES VEHICLES	-	-	-	-	-	-	
2-7204-510-00	OFFICE SUPPLIES	3,850	2,416	2,500	1,325	2,500	-	
2-7204-513-00	JANITORIAL SUPPLIES	7,404	9,277	9,000	3,991	9,000	-	
2-7204-516-00	SAFETY SUPPLIES	1,944	1,313	1,000	952	1,000	-	
2-7204-520-00	GENERAL SUPPLIES & GOODS	10,260	6,698	5,000	1,771	5,000	-	
2-7204-520-01	LESSON SUPPLIES	3,605	1,580	4,000	649	4,000	-	
2-7204-520-02	COST OF GOODS SOLD	9,713	7,270	9,000	4,104	5,000	(4,000)	
2-7204-531-00	CHEMICALS	17,751	18,340	20,000	15,278	20,000	-	
2-7204-541-00	WATER & WASTEWATER	45,691	48,863	45,000	25,095	45,000	-	
2-7204-543-00	NATURAL GAS	45,148	49,855	45,000	42,252	50,000	5,000	
2-7204-544-00	ELECTRICITY	60,555	56,983	55,000	30,580	55,000	-	
2-7204-590-00	BIG TOY GROUP	-	-	250	-	250	-	
2-7204-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-7204-764-00	TRANSFER TO RESERVES	30,550	30,550	-	-	-	-	
2-7204-801-00	AMORTIZATION	101,713	103,045	30,550	-	30,550	-	
2-7204-814-01	VISA/MC FEES	1,603	121	1,000	1,398	1,000	-	



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2-7204-831-00	INTEREST ON DEBENTURES	19,297	15,085	14,386	2,365	9,873	(4,513)	73
2-7204-832-00	PRINCIPAL ON DEBENTURES	65,425	69,433	73,685	73,685	78,199	4,514	
2-7204-960-00	TRANSFER TO OTHER FUNCTION	-	-	-	-		-	
	TOTAL EXPENSES	1,265,894	1,248,599	1,160,868	679,932	961,197	(199,672)	
	NET	688,794	652,177	591,386	296,948	522,979	(68,407)	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		74
SPORTSPLEX REVENUE								
1-7205-490-00	MISC REVENUE	(1)	(1)	-	(87,792)	-	-	
1-7205-560-00	ICE RENTALS - MINOR HOCKEY	(169,310)	(163,066)	(315,000)	(85,057)	(170,000)	145,000	Slight reductions for COVID
1-7205-560-01	ICE RENTAL - FIGURE SKATING	(21,530)	(22,198)	-	(12,988)	(16,000)	(16,000)	Slight reductions for COVID
1-7205-560-02	ICE RENTAL - GRIZZLIES	(54,696)	(47,433)	-	(45,635)	(35,000)	(35,000)	Slight reductions for COVID
1-7205-560-03	ICE RENTAL - ADULT	(54,912)	(53,158)	-	(26,747)	(43,000)	(43,000)	Slight reductions for COVID
1-7205-560-04	ICE RENTALS - SCHOOLS	(6,934)	(5,668)	-	(3,328)	(1,500)	(1,500)	Slight reductions for COVID
1-7205-560-05	ICE RENTAL - YOUTH	(10,259)	(24,572)	-	(19,809)	(20,000)	(20,000)	Slight reductions for COVID
1-7205-560-06	DRY FLOOR SPACE RENTAL	(16,973)	(5,000)	(16,000)	-	(12,000)	4,000	Slight reductions for COVID
1-7205-560-07	FOOD CONCESSION RENTAL	(5,000)	(5,255)	(5,000)	(5,000)	(2,500)	2,500	Slight reductions for COVID
1-7205-560-08	ICE RENTAL - BRONCOS	-	(16,200)	-	(5,255)	(12,200)	(12,200)	Slight reductions for COVID
1-7205-841-00	MSI OPERATING GRANT	(50,286)	(50,296)	(51,050)	(50,655)	(50,665)	385	
1-7205-850-00	CONTRIBUTION FROM MV COUNTY	(234,641)	(239,563)	(239,333)	(245,068)	(245,068)	(5,735)	
1-7205-920-00	TRANSFER FROM RESERVES	-	-	-	-	-	-	
1-7205-960-00	TRANSFER FROM OTHER FUNCTIONS	-	-	-	-	-	-	
TOTAL REVENUE		(624,541)	(632,409)	(626,383)	(587,333)	(607,933)	18,450	
SPORTSPLEX EXPENSES								
2-7205-111-00	SALARY - REC COMPLEX	323,439	333,898	497,216	397,706	518,937	21,721	
2-7205-112-00	WAGES - REC COMPLEX	18,565	3,538	13,056	536	14,088	1,032	
2-7205-130-00	ER.C - REC COMPLEX	74,605	91,508	125,610	91,968	113,723	(11,887)	
2-7205-148-00	TRAINING	1,838	4,628	6,500	935	3,850	(2,650)	
2-7205-213-00	TRAVEL & SUBSISTENCE	2,624	2,383	2,500	67	600	(1,900)	
2-7205-214-00	CONFERENCE/CONVENTION FEES	523	430	1,000	-	600	(400)	
2-7205-215-00	FREIGHT & POSTAGE	2,024	3,226	2,000	1,439	2,000	-	
2-7205-217-00	TELEPHONE	4,585	4,128	4,500	2,482	4,500	-	
2-7205-217-01	MONTHLY FIBRE NETWORK	19,007	17,499	18,840	16,151	18,840	-	
2-7205-224-00	MEMBERSHIPS	685	595	1,000	1,260	900	(100)	
2-7205-239-00	CONTRACTED SERVICES	20,092	14,003	10,000	11,621	10,000	-	
2-7205-251-00	REPAIRS & MAINT. BLDG EQUIPT	59,644	56,463	50,000	51,695	50,000	-	
2-7205-252-00	REPAIRS & MAINT. BUILDING	53,700	31,598	45,000	37,350	45,000	-	
2-7205-252-01	CURLING RINK BUILDING REPAIRS AND M	1,620	2,814	5,000	19,960	5,000	-	
2-7205-253-00	REPAIRS & MAINT EQUIPMENT	18,995	18,694	10,000	13,783	10,000	-	
2-7205-263-00	RENTALS & LEASES EQUIPMENT	-	-	-	-	2,900	2,900	Wet water industries. Previously coded to repairs and maintena
2-7205-265-00	RENTALS & LEASES VEHICLES	121	73	-	-	-	-	
2-7205-510-00	OFFICE SUPPLIES	542	1,963	1,500	823	1,500	-	
2-7205-513-00	JANITORIAL SUPPLIES	23,764	23,883	15,500	14,161	15,500	-	
2-7205-516-00	SAFETY SUPPLIES	2,631	1,094	1,000	335	1,000	-	
2-7205-520-00	GENERAL SUPPLIES & GOODS	11,765	19,062	14,500	5,238	14,500	-	
2-7205-541-00	WATER & WASTEWATER	55,493	59,734	44,000	42,170	44,000	-	
2-7205-543-00	NATURAL GAS	36,740	37,647	38,000	33,558	38,000	-	
2-7205-544-00	ELECTRICITY	126,512	121,458	125,000	64,984	125,000	-	
2-7205-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-7205-764-00	TRANSFER TO RESERVES	72,610	72,610	-	-	-	-	
2-7205-801-00	AMORTIZATION	229,850	246,037	72,610	-	72,610	-	
2-7205-814-01	VISA/MC FEES	-	-	-	-	-	-	
TOTAL EXPENSES		1,161,972	1,168,967	1,104,332	808,223	1,113,048	8,716	
NET		537,430	536,558	477,949	220,889	505,115	27,166	



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	2018	2019	2020	2020	2021	2021/2020	Budget	
	Actual	Actual	Budget	YTD	Budget	Diff	Explanation	
				30-Nov	Initial		75	
PARKS REVENUE								
1-7206-410-00	CONTRACT MOWING	-	-	-	-	-		
1-7206-490-00	MISC REVENUE	(644)	(350)	-	-	-		
1-7206-590-00	LEGACY BENCH PROGRAM	(3,400)	(9,125)	-	(1,200)	-		
1-7206-830-00	CANADA SUMMER JOBS GRANT	(19,380)	(13,622)	-	-	-		
1-7206-840-00	PROVINCIAL GRANT	(20,801)	(18,641)	(86,000)	-	-	86,000	
	TOTAL REVENUE	(44,225)	(41,738)	(86,000)	(1,200)	-	86,000	
PARKS EXPENSES								
2-7206-111-00	SALARY - PARKS & PLAYGROUNDS	243,433	239,687	312,435	205,989	318,414	5,979	
2-7206-112-00	WAGES - PARKS & PLAYGROUNDS	104,914	136,170	144,269	103,916	155,672	11,404	
2-7206-130-00	ER.C - PARKS & PLAYGROUNDS	68,552	78,659	92,536	60,264	86,756	(5,779)	
2-7206-148-00	TRAINING	4,065	5,299	3,500	5,327	3,500	-	
2-7206-213-00	TRAVEL & SUBSISTENCE	1,415	1,726	1,000	113	500	(500)	
2-7206-214-00	CONFERENCE/CONVENTION FEES	1,188	790	1,000	-	1,000	-	
2-7206-215-00	FREIGHT & POSTAGE	1,427	2,003	2,000	1,684	500	(1,500)	
2-7206-217-00	TELEPHONE	2,471	2,619	2,500	1,720	2,500	-	
2-7206-217-01	MONTHLY FIBRE NETWORK	7,939	8,474	8,500	7,811	8,550	50	
2-7206-224-00	MEMBERSHIPS	680	570	500	620	650	150	
2-7206-239-00	CONTRACTED SERVICES	14,878	26,872	116,000	24,808	25,000	(91,000)	ARPA Weed Spraying. Look at increasing areas to spray.
2-7206-239-01	CONTRACTED SERVICES - TREES	32,646	31,822	30,000	15,533	30,000	-	
2-7206-252-00	REPAIRS & MAINT. BUILDING	72	422	-	-	-	-	
2-7206-252-01	REPAIRS & MAINT. PRKS BLDGS	389	3,558	3,500	1,153	1,500	(2,000)	
2-7206-253-00	REPAIRS & MAINT. EQUIPMENT	30,185	16,853	25,000	43,883	35,000	10,000	Replace roto tiller \$2700. Small snow blower \$1200.
2-7206-253-01	REPAIRS & MAINT. PLYGRD EQPMT	10,228	11,468	20,000	21,657	20,000	-	Repairs to existing playgrounds and adding a couple of items to make them appealing to tots
2-7206-255-00	REPAIRS & MAINT. VEHICLES	6,589	11,217	8,000	19,440	10,000	2,000	
2-7206-263-00	RENTALS & LEASES EQUIPMENT	88,917	72,109	81,300	70,138	80,000	(1,300)	
2-7206-513-00	JANITORIAL SUPPLIES	4,208	1,366	2,000	2,531	1,000	(1,000)	
2-7206-520-00	GENERAL SUPPLIES & GOODS	25,723	6,378	10,000	5,245	7,000	(3,000)	
2-7206-520-01	PARKS SIGNAGE/LIGHTING	8,496	3,882	1,500	1,492	1,500	-	Finish signage plan for green spaces and Parks.
2-7206-520-02	SKATE PARK SUPPLIES & GOODS	-	5,515	10,000	-	10,000	-	multi year plan for 3 years, this would be year 2.
2-7206-520-03	DOG PARK SUPPLIES & GOODS	-	9,916	1,000	-	1,000	-	
2-7206-521-00	FUEL	17,416	16,533	15,000	12,884	15,000	-	
2-7206-524-00	SMALL TOOLS	1,592	1,328	2,500	3,524	2,500	-	
2-7206-532-00	GROUND MATERIALS	8,541	5,849	5,000	5,728	5,000	-	
2-7206-532-01	FLOWERS/SHRUBS	41,338	37,884	37,000	36,375	25,000	(12,000)	Service level reduction (approved Oct.13).
2-7206-532-02	FERTILIZING PROGRAM	4,456	4,790	5,000	2,685	8,000	3,000	5000 for fertilizer, 3000 for a new spreader to fit 1 of the gator's, better control on the amounts used and ability to get into different areas of parks and sportsfields.
2-7206-532-03	TREE PLANTING PROGRAM	32,622	7,250	5,000	4,637	17,500	12,500	
2-7206-541-00	WATER & WASTEWATER	3,658	3,075	3,000	3,617	3,000	-	
2-7206-543-00	NATURAL GAS	8,141	5,982	10,000	2,693	5,000	(5,000)	
2-7206-544-00	ELECTRICITY	14,354	13,730	15,000	11,185	15,000	-	
2-7206-590-00	LEGACY BENCH PROGRAM	10,530	7,637	-	2,215	-	-	
2-7206-762-00	TRANSFER TO CAPITAL	59	22,962	-	-	40,000	40,000	Gator
2-7206-764-00	TRANSFER TO RESERVES	16,100	16,100	-	-	-	-	
2-7206-801-00	AMORTIZATION	236,475	241,587	16,100	-	16,100	-	
	TOTAL EXPENSES	1,053,698	1,062,081	990,139	678,868	952,142	(37,997)	
	NET	1,009,474	1,020,343	904,139	677,668	952,142	48,003	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		
SPECIAL EVENTS REVENUE								
1-7207-490-00	MISC REVENUE	(300)	(500)	(500)	-	(500)	-	
1-7207-490-01	COMMUNITY ENGAGEMENT REVENUE	-	-	-	-	-	-	
1-7207-490-02	GRAND SLAM CURLING EVENT	-	(17,044)	-	(4,550)	-	-	
1-7207-590-01	OFC - DONATIONS	(10,150)	(9,325)	(7,000)	(6,000)	(9,000)	(2,000)	
1-7207-590-05	SE REVENUE - VOLUNTEER GRANT	(1,350)	(1,250)	(1,000)	-	(1,000)	-	
1-7207-590-06	CANADA DAY DONATIONS	-	-	(1,000)	-	-	1,000	
1-7207-831-00	FEDERAL GRANT	(3,000)	(2,100)	(3,000)	(3,200)	(3,000)	-	
1-7207-920-00	TRANSFER FROM RESERVES	(97,377)	-	-	(9,247)	-	-	
1-7207-960-00	TRANSFER FROM OTHER FUNCTIONS	(34,418)	(26,380)	(86,064)	-	(119,077)	(33,013)	
TOTAL REVENUE		(146,595)	(56,599)	(98,564)	(22,997)	(132,577)	(34,013)	
SPECIAL EVENTS EXPENSES								
2-7207-111-00	SALARY - COMMUNITY EVENTS	31,519	55,214	45,788	38,778	68,149	22,361	change in allocation of community programmer
2-7207-130-00	ER.C - COMMUNITY EVENTS	10,728	14,810	11,447	9,825	15,528	4,082	
2-7207-239-00	CONTRACTED SERVICES	-	-	-	-	-	-	
2-7207-274-00	INSURANCE	250	250	500	250	400	(100)	
2-7207-290-00	CANADA DAY	27,086	36,822	35,000	12,941	30,000	(5,000)	
2-7207-290-01	VOLUNTEER APPRECIATION	17,558	16,468	-	154	-	-	Funded through FCSS
2-7207-290-02	COMMUNITIES IN BLOOM	1,094	-	-	-	-	-	
2-7207-290-03	COMMUNITY EVENTS GENERAL	11,171	11,180	15,000	79	10,000	(5,000)	
2-7207-290-06	CITIZEN ENGAGEMENT	1,623	1,825	5,000	4,685	5,000	-	
2-7207-290-07	DESTINATION OLDS COLLECTIVE FUND	93,531	-	-	-	-	-	
2-7207-291-00	OLDS FASHIONED CHRISTMAS	16,996	11,998	3,500	2,960	3,500	-	
2-7207-291-11	GRAND SLAM CURLING EVENT	-	17,044	-	15,980	-	-	
2-7207-764-00	TRANSFER TO RESERVES	-	-	-	-	-	-	
2-7207-770-00	GRANT TO ORGANIZATION	-	-	-	9,247	-	-	
TOTAL EXPENSES		211,556	165,610	116,235	94,900	132,577	16,343	
NET		64,961	109,010	17,671	71,903	0	(17,670)	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		
SPLASH PARK REVENUE								
1-7208-490-00	MISC REVENUE	-	-	-	(2,500)			
	TOTAL REVENUE	-	-	-	(2,500)	-	-	
SPLASH PARK EXPENSES								
2-7208-111-00	SALARY - SPLASH PARK	-	-	4,157	3,123	7,190	3,034	
2-7208-112-00	WAGES - SPLASHPARK	-	-	4,913	-	3,516	(1,397)	
2-7208-130-00	ER.C - SPLASH PARK	-	-	1,531	690	2,119	588	
2-7208-217-01	MONTHLY FIBRE NETWORK	-	-	-	-	-	-	
2-7208-239-00	CONTRACTED SERVICES	-	-	-	-	-	-	
2-7208-251-00	REPAIRS & MAINTENANCE	4,369	10,371	4,000	1,368	4,000	-	
2-7208-513-00	JANITORIAL SUPPLIES	240	-	-	-	-	-	
2-7208-520-00	SUPPLIES & GOODS	323	131	500	-	500	-	
2-7208-541-00	WATER & WASTEWATER	4,169	832	4,200	173	2,000	(2,200)	
2-7208-544-00	ELECTRICITY	2,217	1,294	2,200	1,398	1,000	(1,200)	
2-7208-764-00	TRANSFER TO RESERVES	4,000	4,000	-	-	-	-	
2-7208-801-00	AMMORTIZATION	46,108	46,108	4,000	-	4,000	-	
	TOTAL EXPENSES	61,426	62,735	25,500	6,752	24,325	(1,176)	
	NET	61,426	62,735	25,500	4,252	24,325	(1,176)	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		
SPORTSFIELDS REVENUE								
1-7209-410-00	BALL DIAMOND FEES	(7,233)	(8,600)	(25,000)	(10,266)	(25,000)	-	
1-7209-410-01	SOCCER FEES			(5,000)	-	(5,000)	-	
1-7209-591-00	DONATIONS	-	-	-	(2,500)	-	-	
1-7209-940-00	TRANSFER FROM CAPITAL FUNCTION	-	-	-	-	-	-	
1-7209-960-00	TRANSFER FROM OTHER FUNCTION	-	-	-	-	-	-	
	TOTAL REVENUE	(7,233)	(8,600)	(30,000)	(12,766)	(30,000)	-	
SPORTSFIELDS EXPENSES								
2-7209-111-00	SALARY - SPORTSFIELDS	46,206	50,120	102,178	89,248	104,798	2,620	
2-7209-112-00	WAGES - SPORTSFIELDS	-	-	-	-	-	-	
2-7209-130-00	ER.C - SPORTSFIELDS	12,591	14,080	25,544	17,327	24,415	(1,129)	
2-7209-239-01	PORTA POTTIE MAINTENANCE	24,137	26,510	15,000	16,245	15,000	-	Cleaning of port a potties
2-7209-251-00	REPAIR & MAINTENANCE	-	757	5,000	3,302	5,000	-	
2-7209-263-00	RENTALS & LEASES EQUIPMENT	-	-	-	-	-	-	
2-7209-264-00	RENTALS & LEASES LAND	5,328	4,957	5,500	4,186	4,200	(1,300)	
2-7209-265-00	RENTALS & LEASES VEHICLES	-	-	-	-	-	-	
2-7209-516-00	SAFETY SUPPLIES	-	-	-	-	-	-	
2-7209-520-00	SUPPLIES AND GOODS	-	-	-	1,446	2,000	2,000	New Account
2-7209-532-00	GROUNDS MATERIALS	-	-	5,000	4,294	5,000	-	
2-7209-541-00	WATER & WASTEWATER	-	-	-	19,563	10,000	10,000	New Account, Rotary park
2-7209-544-00	ELECTRICITY	-	60	100	-	500	400	Rotary Park, irrigation pumps, new washrooms.
2-7209-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-7209-770-00	GRANT TO ORGANIZATION	-	-	-	-	-	-	
2-7209-801-00	SPORTSFIELDS AMMORTIZATION	3,059	3,059	-	-	-	-	
2-7209-831-00	INTEREST ON DEBENTURES	-	128,805	96,930	68,774	93,089	(3,841)	
2-7209-832-00	PRINCIPAL ON DEBENTURES	-	115,002	118,722	118,722	122,562	3,840	
2-7209-960-00	TRANSFER TO OTHER FUNCTION	-	-	-	-	-	-	
	TOTAL EXPENSES	91,321	343,351	373,974	343,107	386,565	12,591	
	NET	84,088	334,751	343,974	330,341	356,565	12,591	



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		2018 Actual	2019 Actual	2020 Budget	2020 YTD 30-Nov	2021 Budget Initial	2021/2020 Diff	Budget Explanation
CAMPGROUND REVENUE								
1-7210-590-00	CONTRIBUTION FROM LIONS	(11,812)	(11,525)	(11,500)	-	(11,500)	-	
1-7210-840-00	PROVINCIAL GRANT	-	-	-	-	-	-	
	TOTAL REVENUE	(11,812)	(11,525)	(11,500)	-	(11,500)	-	
CAMPGROUND EXPENSES								
2-7210-764-00	TRANSFER TO RESERVES	2,800	2,800	-	-	-	-	
2-7210-801-00	AMORTIZATION	6,283	6,718	2,800	-	2,800	-	
	TOTAL EXPENSES	9,083	9,518	2,800	-	2,800	-	
	NET	(2,728)	(2,007)	(8,700)	-	(8,700)	-	



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		2018 Actual	2019 Actual	2020 Budget	2020 YTD 30-Nov	2021 Budget Initial	2021/2020 Diff	Budget Explanation
MUSEUM REVENUE								
1-7401-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	-	-	
1-7401-960-00	TRANSFER FROM OTHER FUNCTION	(57,339)	(61,092)	(69,645)	-	(69,488)	157	
	TOTAL REVENUE	(57,339)	(61,092)	(69,645)	-	(69,488)	157	
MUSEUM EXPENSES								
2-7401-111-00	SALARY - MUSEUM	-	-	4,157	3,124	4,213	56	
2-7401-130-00	ER.C. - MUSEUM	-	-	1,039	690	989	(51)	
2-7401-224-00	MEMBERSHIPS	-	-	850	-	500	(350)	
2-7401-252-00	REPAIRS & MAINT. BUILDING	489	721	2,500	859	2,500	-	
2-7401-274-00	INSURANCE	837	1,544	1,699	1,715	1,887	188	
2-7401-290-03	COMMUNITY EVENTS GENERAL	-	1,819	2,500	76	2,500	-	
2-7401-541-00	WATER & WASTEWATER	547	1,020	1,000	398	1,000	-	
2-7401-543-00	NATURAL GAS	2,320	2,696	2,500	2,163	2,500	-	
2-7401-544-00	ELECTRICITY	2,246	2,391	2,500	1,262	2,500	-	
2-7401-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-7401-764-00	TRANSFER TO RESERVES	900	900	-	-	-	-	
2-7401-770-00	HISTORICAL SOCIETY	50,000	50,000	50,000	50,000	50,000	-	
2-7401-801-00	AMORTIZATION	1,815	1,815	900	-	900	-	
	TOTAL EXPENSES	59,153	62,907	69,645	60,287	69,488	(156)	
	NET	1,815	1,815	-	60,287	0	0	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		
EVERGREEN CENTRE REVENUE								
1-7402-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	-	-	
1-7402-960-00	TRANSFER FROM OTHER FUNCTION	(1,954)	(4,653)	(7,810)	-	(8,002)	(192)	
	TOTAL REVENUE	(1,954)	(4,653)	(7,810)	-	(8,002)	(192)	
EVERGREEN CENTRE EXPENSES								
2-7402-252-00	REPAIRS & MAINT. BUILDING	426	-	500	2,300	500	-	
2-7402-274-00	INSURANCE	1,528	1,573	1,730	1,747	1,922	192	
2-7402-290-03	COMMUNITY EVENTS GENERAL	-	-	2,500	-	2,500	-	
2-7402-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-7402-764-00	TRANSFER TO RESERVES	-	3,080	-	-	-	-	
2-7402-801-00	AMORTIZATION	7,026	7,026	3,080	-	3,080	-	
	TOTAL EXPENSES	8,980	11,679	7,810	4,047	8,002	192	
	NET	7,026	7,026	-	4,047	-	-	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		
LIBRARY REVENUE								
1-7403-490-00	MISC REVENUE	-	-	-	-	-	-	
1-7403-850-00	CONTRIBUTION FROM MV COUNTY	(44,382)	(45,321)	(45,270)	(46,374)	(46,374)	(1,104)	
1-7403-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	-	-	
1-7403-960-00	TRANSFER FROM OTHER FUNCTION	(462,653)	(485,869)	(490,153)	-	(490,766)	(613)	
	TOTAL REVENUE	(507,035)	(531,190)	(535,423)	(46,374)	(537,140)	(1,717)	
LIBRARY EXPENSES								
2-7403-111-00	SALARY - LIBRARY	-	-	4,157	3,126	4,213	56	
2-7403-130-00	ER.C - LIBRARY	-	-	1,039	691	989	(51)	
2-7403-217-01	MONTHLY FIBRE NETWORK	2,625	2,625	3,000	2,406	3,000	-	
2-7403-239-00	CONTRACTED SERVICES	600	-	1,000	769	1,000	-	
2-7403-252-00	REPAIRS & MAINT. BUILDING	4,011	16,132	4,000	8,909	4,000	-	
2-7403-274-00	INSURANCE	2,703	4,987	5,485	5,539	6,093	608	
2-7403-290-03	COMMUNITY EVENTS GENERAL	-	-	-	-	-	-	
2-7403-520-00	GENERAL SUPPLIES & GOODS	451	-	250	11	250	-	
2-7403-541-00	WATER & WASTEWATER	2,814	2,953	2,750	2,249	2,750	-	
2-7403-755-00	PARKLAND REGIONAL LIBRARY FEE	74,574	75,768	78,523	78,523	78,523	(0)	
2-7403-764-00	TRANSFER TO RESERVES	-	-	-	-	-	-	
2-7403-770-00	LIBRARY BOARD	334,000	342,183	349,027	349,027	349,027	-	
2-7403-770-01	GRANT FROM MV COUNTY	44,382	45,667	45,270	45,270	46,374	1,104	
2-7403-801-00	AMORTIZATION	66,810	63,780	-	-	-	-	
2-7403-831-00	INTEREST ON DEBENTURES	16,434	15,382	14,334	6,666	13,191	(1,143)	
2-7403-832-00	PRINCIPAL ON DEBENTURES	24,442	25,492	26,588	13,154	27,730	1,142	
	TOTAL EXPENSES	573,845	594,970	535,423	516,341	537,140	1,717	
	NET	66,810	63,780	-	469,968	(0)	(0)	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	YTD	Budget	Diff	Explanation
					30-Nov	Initial		
HERITAGE REVENUE								
1-7404-410-00	SPECIAL EVENTS REVENUE	(2,150)	-	(2,000)	-	(2,000)	-	
1-7404-831-00	FEDERAL GRANT	(1,500)	-	(1,500)	-	(1,500)	-	
1-7404-840-00	PROVINCIAL GRANTS	-	(2,020)	-	-	-	-	
1-7404-920-00	TRANSFER FROM OPERATING RESERVE	-	-	-	-	-	-	
1-7404-960-00	TRANSFER FROM OTHER FUNCTION	(94,778)	(104,352)	(105,567)	-	(101,568)	3,999	
	TOTAL REVENUE	(98,428)	(106,372)	(109,067)	-	(105,068)	3,999	
HERITAGE EXPENSES								
2-7404-111-00	SALARY - HERITAGE	64,533	63,016	70,454	58,582	71,390	936	
2-7404-130-00	ER.C. - HERITAGE	20,032	20,425	17,613	14,781	17,728	115	
2-7404-148-00	TRAINING	63	829	800	198	250	(550)	
2-7404-213-00	TRAVEL & SUBSISTENCE	2,341	2,787	1,500	353	350	(1,150)	
2-7404-214-00	CONFERENCE/CONVENTION FEES	1,360	1,242	1,000	100	450	(550)	
2-7404-215-00	FREIGHT & POSTAGE	-	-	100	-	100	-	
2-7404-217-00	TELEPHONE	704	183	550	144	250	(300)	
2-7404-221-00	ADVERTISING	110	-	1,000	220	1,000	-	
2-7404-224-00	MEMBERSHIPS	184	136	850	736	850	-	
2-7404-239-00	CONTRACTED SERVICES	-	6,214	5,000	1,994	5,000	-	
2-7404-290-03	COMMUNITY EVENTS GENERAL	8,772	11,540	10,000	5,124	7,500	(2,500)	
2-7404-510-00	OFFICE SUPPLIES	328	-	200	-	200	-	
2-7404-511-00	ARTWORK	-	-	-	-	-	-	
2-7404-801-00	AMMORTIZATION	-	6,059	-	-	-	-	New account
	TOTAL EXPENSES	98,428	112,431	109,067	82,231	105,068	(3,999)	
	NET	-	6,059	-	82,231	(0)	(0)	

2021 -Approved Capital Budget - December 9, 2019

Dept.	Project Description	2021 Proposed Budget Estimated Cost	TF from Operating	cost center	MSI	Debentures / Loan	From Reserves	Other Funds	FGTF	Total Funds
00 General Government										
	Total	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -
12 Administration										
	Total	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -
21 RCMP										
	Total	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -
23 Fire Service										
	Fire Inspector Vehicle	\$ 30,000	\$ 30,000	2301						\$ 30,000
	Total	\$ 30,000	\$ 30,000			\$ -	\$ -	\$ -	\$ -	\$ 30,000
26 Municipal Enforcement										
	Total	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -
31 Operations										
	Half Ton Truck Replacement Program	\$ 40,000	\$ 40,000	3200						\$ 40,000
	Total	\$ 40,000	\$ 40,000			\$ -	\$ -	\$ -	\$ -	\$ 40,000
32 Roads										
	Total	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -
37 Storm Water										
	Total	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -
41 Water										
	Total	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -
42 Wastewater										
	Sanitary Relining Program	\$ 200,000	\$ 200,000	42						\$ 200,000
	Total	\$ 200,000	\$ 200,000			\$ -	\$ -	\$ -	\$ -	\$ 200,000
Municipal Improvement Program										
	2020 MIP	\$ 2,316,900	\$ 684,500	41/42	\$ 1,098,400				\$ 534,000	\$ 2,316,900
	Total	\$ 2,316,900	\$ 684,500		\$ 1,098,400	\$ -	\$ -	\$ -	\$ 534,000	\$ 2,316,900
56 Cemetery										
	Cemetery Expansion	\$ 50,000			\$ 50,000					\$ 50,000
	Total	\$ 50,000	\$ -		\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
61 Planning and Development										
	Total	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -
62 Seniors Transportation										
	Total	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -
72-04 Aquatic Center										
	Life Cycle	\$ 100,000			\$ 100,000					\$ 100,000
	Total	\$ 100,000	\$ -		\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Dept.	Project Description	2021 Proposed Budget Estimated Cost	TF from Operating	cost center	MSI	Debentures / Loan	From Reserves	Other Funds	FGTF	Total Funds
72-05	Sports Complex									
	Life Cycle	\$ 250,000			\$ 250,000					\$ 250,000
	Total	\$ 250,000	\$ -		\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
72-06	Parks									
	Centennial Park Revitalization	\$ 150,000			\$ 150,000					\$ 150,000
	Trail Network	\$ 150,000			\$ 150,000					\$ 150,000
	Wayfinding	\$ 155,000			\$ 155,000					\$ 155,000
	Playground Upgrades	\$ 70,000			\$ 70,000					\$ 70,000
	Total	\$ 525,000	\$ -		\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000
72-09	Sportsfields									
	Sportsfields (OR Hedges) Revitalization	\$ 50,000			\$ 50,000					\$ 50,000
	Total	\$ 50,000	\$ -		\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
	Total 2021 Capital Budget	\$ 3,561,900	\$ 954,500		\$ 2,073,400	\$ -	\$ -	\$ -	\$ 534,000	\$ 3,561,900
	Initial Budget (2016 - 4,524,590, 2017 - 5,096,525, 2018 - 9,384,393, 2019 - 8,202,260)									
	From Operating									
	Funded by Utilities (2016 - 610,000, 2017 - 781,000, 2018 - 726,000, 2019 - 795,000)		\$ 884,500							
	Funded by Taxes (2016 - 73,140, 2017 - 51,500, 2018 - 65,000, 2019 - 0)		\$ 70,000							
			\$ 954,500							
	From Reserves (2016 - 990,950, 2017 - 1,342,500, 2018 - 1,430,844, 2019 - 1,289,000)									
	MSI Grant received (2016 -2,062,929, 2017 - 2,030,862, 2018 - 1,392,238, 2019 - 1,399,466)				\$ 1,881,557					
	Federal Gas Tax Fund grant (2016 - 464,568, 2017 - 466,085, 2018 - 506,535, 2019 - 534,000)								\$ 534,000	
	Total Grant Funds Available				\$ 1,881,557				\$ 534,000	
	Grant Short Fall (Surplus)				\$ 191,843				\$ -	

2021 CAPITAL PLAN - BUDGET ADJUSTMENT INITIAL

Dept.	Project Description	2021 Proposed Budget Estimated Cost	TF from Operating	cost center	MSI	Debentures / Loan	From Reserves	Other Funds	FGTF	Total Funds
12 Administration										
	Windows	\$ 50,000					\$ 50,000			\$ 50,000
	Total	\$ 50,000	\$ -		\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
23 Fire Service										
	Fire Inspector Vehicle	\$ 36,000					\$ 34,000	\$ 2,000		\$ 36,000
	Fire Training Facility Upgrades	\$ 30,000					\$ 15,000	\$ 15,000		\$ 30,000
	Total	\$ 66,000	\$ -		\$ -	\$ -	\$ 49,000	\$ 17,000	\$ -	\$ 66,000
26 Municipal Enforcement										
	ME in car radar	\$ 5,000	\$ 5,000	2600						\$ 5,000
	ME Patrol Vehicle	\$ 60,000					\$ 55,000	\$ 5,000		\$ 60,000
	E-ticketing equipment	\$ 8,000	\$ 8,000	2600						\$ 8,000
	Total	\$ 73,000	\$ 13,000		\$ -	\$ -	\$ 55,000	\$ 5,000	\$ -	\$ 73,000
31 Common Services										
	Half Ton Truck Replacement Program	\$ 40,000	\$ 40,000	3200						\$ 40,000
	Total	\$ 40,000	\$ 40,000		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Municipal Improvement Program										
	68th Street (traffic circle - intersection)	\$ 6,000,000	\$ 684,500	41/42	\$ 1,098,400			\$ 3,683,100	\$ 534,000	\$ 6,000,000
	Total	\$ 6,000,000	\$ 684,500		\$ 1,098,400	\$ -	\$ -	\$ 3,683,100	\$ 534,000	\$ 6,000,000
32 Roads										
	70th AVE Intersection Improvements	\$ 1,400,000			\$ 308,306			\$ 1,091,694		\$ 1,400,000
	Total	\$ 1,400,000	\$ -		\$ 308,306	\$ -	\$ -	\$ 1,091,694	\$ -	\$ 1,400,000
37 Storm Water										
	Total	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
41 Water										
	Water Infrastructure Study	\$ 100,000			\$ 100,000					\$ 100,000
	Slide-in Truck Service Body	\$ 12,000	\$ 12,000	41						\$ 12,000
	Total	\$ 112,000	\$ 12,000		\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 112,000
42 Wastewater										
	Wastewater Infrastructure Study	\$ 100,000			\$ 100,000					\$ 100,000
	Sanitary Relining Program	\$ 200,000					\$ 200,000			\$ 200,000
	Total	\$ 300,000	\$ -		\$ 100,000	\$ -	\$ 200,000	\$ -	\$ -	\$ 300,000
56 Cemetery										
	Cemetery Expansion	\$ -			\$ -					\$ -
	Total	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Planning and Development										
	Large document Scanner	\$ 10,500	\$ 10,500	6100						\$ 10,500
	Total	\$ 10,500	\$ 10,500		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,500
61-01 Economic Development and Tourism										
	Tourist information Centre	\$ 50,000	\$ 50,000	6101						\$ 50,000
	Total	\$ 50,000	\$ 50,000		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
72-04 Aquatic Center										
	Paint walls of deck in lobby area	\$ 19,000			\$ 19,000					\$ 19,000
	Replace sinks/vanities	\$ 17,500			\$ 17,500					\$ 17,500
	Building Signage	\$ 15,000			\$ 15,000					\$ 15,000
	Refurbish front counter	\$ 19,000			\$ 19,000					\$ 19,000
	Total	\$ 70,500			\$ 70,500	\$ -	\$ -	\$ -	\$ -	\$ 70,500

Dept.	Project Description	2021 Proposed Budget Estimated Cost	TF from Operating	cost center	MSI	Debentures / Loan	From Reserves	Other Funds	FGTF	Total Funds
72-05	Sports Complex									
	Cameras	\$ 5,000			\$ 5,000					\$ 5,000
	Electrical Information Screen	\$ 25,000			\$ 25,000					\$ 25,000
	Main Area Sound Upgrage (speakers)	\$ 10,000			\$ 10,000					\$ 10,000
	Main Floor Painting	\$ 50,000			\$ 50,000					\$ 50,000
	Motor Edger	\$ 6,600			\$ 6,600					\$ 6,600
	Floor Scrubber	\$ 15,000			\$ 15,000					\$ 15,000
	Meeting Space	\$ 60,000			\$ 60,000					\$ 60,000
	Total	\$ 171,600			\$ 171,600	\$ -	\$ -	\$ -	\$ -	\$ 171,600
72-06	Parks									
	Centennial Park Revitalization	\$ -			\$ -					\$ -
	Trail Network	\$ 100,000			\$ 100,000					\$ 100,000
	Wayfinding	\$ 155,000			\$ 155,000					\$ 155,000
	Playground Upgrades	\$ -			\$ -					\$ -
	TRIAx Impact Testing System	\$ 23,000			\$ 23,000					\$ 23,000
	Gator	\$ 40,000	\$ 40,000	7206						\$ 40,000
	Total	\$ 318,000	\$ 40,000		\$ 278,000	\$ -	\$ -	\$ -	\$ -	\$ 318,000
	Sportsfields									
	Sportsfields (OR Hedges) Revitalization	\$ 50,000			\$ 50,000					\$ 50,000
	Total	\$ 50,000	\$ -		\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
	Evergreen Centre									
	Air Conditioning Unit	\$ 10,000	\$ -		\$ 10,000					\$ 10,000
	Total	\$ 10,000	\$ -		\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
	Total 2021 Capital Budget	\$ 8,721,600	\$ 850,000		\$ 2,186,806	\$ -	\$ 354,000	\$ 4,796,794	\$ 534,000	\$ 8,721,600
	Initial Budget (2016 - 4,524,590, 2017 - 5,096,525, 2018 - 9,384,393, 2019 - 8,202,260)									NEW
	From Operating									CHANGE
	Funded by Utilities (2016 - 610,000, 2017 - 781,000, 2018 - 726,000, 2019 - 795,000)	\$ 696,500								REMOVE
	Funded by Taxes (2016 - 73,140, 2017 - 51,500, 2018 - 65,000, 2019 - 0)	\$ 153,500								
		\$ 850,000								
	From Reserves (2016 - 990,950, 2017 - 1,342,500, 2018 - 1,430,844, 2019 - 1,289,000)									
	MSI Grant received (2016 -2,062,929, 2017 - 2,030,862, 2018 - 1,392,238, 2019 - 1,399,466)				\$ 1,886,838					
	MSI Carryforward 2020 (this is a best estimate at this time)				\$ 300,000					
	STIP Grant							\$ 3,000,000		
	MSP (Municipal Stimulus Program)							\$ 1,091,694		
	Federal Gas Tax Fund grant (2016 - 464,568, 2017 - 466,085, 2018 - 506,535, 2019 - 534,000)								\$ 534,000	
	Total Grant Funds Available				\$ 2,186,838			\$ 4,091,694	\$ 534,000	
	Grant Short Fall (Surplus)				\$ (32)			\$ -	\$ -	

2022 - Capital Budget INITIAL

Dept.	Project Description	2021 Proposed Budget Estimated Cost	TF from Operating	cost center	MSI	Debentures / Loan	From Reserves	Other Funds	FGTF	Total Funds
23 Fire Service										
	Drager Fire Training prop buyout	\$ 8,500					\$ 8,500			\$ 8,500
	Thermal Imaging Camera	\$ 10,000					\$ 5,000	\$ 5,000		\$ 10,000
	Total	\$ 18,500	\$ -		\$ -	\$ -	\$ 13,500	\$ 5,000	\$ -	\$ 18,500
31 Operations										
	Half ton replacement program	\$ 40,000	\$ 40,000	41						\$ 40,000
	Total	\$ 40,000	\$ 40,000		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
42 Wastewater										
	Sanitary re-lining program	\$ 200,000					\$ 200,000			\$ 200,000
	Total	\$ 200,000	\$ -		\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000
Municipal Improvement Program										
	2022 MIP program	\$ 2,316,900	\$ 684,500	41/42	\$ 1,098,400				\$ 534,000	\$ 2,316,900
	Total	\$ 2,316,900	\$ 684,500		\$ 1,098,400	\$ -	\$ -	\$ -	\$ 534,000	\$ 2,316,900
56 Cemetery										
	Cemetery Expansion	\$ 125,000			\$ 125,000					\$ 125,000
	Total	\$ 125,000	\$ -		\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
72-04 Aquatic Center										
	Life Cycle	\$ 225,000					\$ 225,000			\$ 225,000
	Total	\$ 225,000	\$ -		\$ -	\$ -	\$ 225,000	\$ -	\$ -	\$ 225,000
72-05 Sports Complex										
	Life Cycle	\$ 145,000					\$ 145,000			\$ 145,000
	Total	\$ 145,000	\$ -		\$ -	\$ -	\$ 145,000	\$ -	\$ -	\$ 145,000
72-06 Parks										
	Tobogan Hill	\$ 50,000			\$ 50,000					\$ 50,000
	Centennial Park Revitalization	\$ 250,000			\$ 250,000					\$ 250,000
	Trails repair and Maintenance	\$ 150,000			\$ 150,000					\$ 150,000
	Wayfinding	\$ 155,000			\$ 155,000					\$ 155,000
	Total	\$ 605,000	\$ -		\$ 605,000	\$ -	\$ -	\$ -	\$ -	\$ 605,000
72-09 Sportsfields										
	Sportsfields revitalization	\$ 50,000			\$ 50,000					\$ 50,000
	Total	\$ 50,000	\$ -		\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total 2022 Capital Budget		\$ 3,725,400	\$ 724,500		\$ 1,878,400	\$ -	\$ 583,500	\$ 5,000	\$ 534,000	\$ 3,725,400
Initial Budget (2019 - 8,202,260, 2020 - 12,292,900, 2021 - 8,721,600)										
Funded by Utilities (2019 - 795,000, 2020 - 736,500, 2021 - 696,500)			\$ 724,500							
Funded by Taxes (2019 - 0, 2020 - 0, 2021 - 153,500)										
			\$ 724,500							
MSI Grant received (2019 - 2,146,034, 2020 - 2,009,017, 2021 - 1,886,838)					\$ 1,881,557					
Federal Gas Tax Fund grant 2019 - 1,037,797, 2020 - 525,341, 2021 - 534,000)									\$ 534,000	
Total Grant Funds Available					\$ 1,881,557				\$ 534,000	
Grant Short Fall (Surplus)					\$ (3,157)				\$ -	

Long Term Capital Plan	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Administration											
Revenue											
From Asset Replacement/Rehabilitation Reserve	-			40,000					-	200,000	240,000
MSI					500,000						500,000
Debenture											
Total	-	-	-	40,000	500,000	-	-	-	-	200,000	740,000
Expenditures											
Town hall - life cycle					500,000						500,000
Chev Equinox (Replace 2014 unit purchased 2014)				40,000							40,000
Engineering/Design new Civic Centre										200,000	200,000
Town Hall										-	-
Total	-	-	-	40,000	500,000	-	-	-	-	200,000	740,000
Fire Service											
Revenue											
From Asset Replacement/Rehabilitation Reserve	13,500	40,000	5,000	35,000	5,000	500,000		850,000			1,448,500
MSI					100,000						100,000
Debenture											
County Contribution To Apparatus As Per Fire Agreement	5,000	290,000	5,000	35,000	5,000	500,000		850,000			1,690,000
Total	18,500	330,000	10,000	70,000	110,000	1,000,000	-	1,700,000	-	-	3,238,500
Expenditures											
Thermal Imaging Camera 3 in cycle	10,000		10,000		10,000						30,000
Drager Fire Training Prop Buyout	8,500										8,500
610 Command Vehicle (Replacement 2018, 2023)		80,000									80,000
640 RAV (Replaced in 2013, next 2023) _ county funded 100%		250,000									250,000
Hydraulic rescue tools				70,000							70,000
Fire Hall Roof membrane					100,000						100,000
620 Pumper (Pierce)						1,000,000					1,000,000
670 Aerial Platform								1,700,000			1,700,000
Satelite hall											-
Total	18,500	330,000	10,000	70,000	110,000	1,000,000	-	1,700,000	-	-	3,238,500
Bylaw Enforcement											
Revenue											
From Asset Replacement/Rehabilitation Reserve							60,000				60,000
From Operations - Tax Contribution				25,000							25,000
Total	-	-	-	25,000	-	-	60,000	-	-	-	85,000
Expenditures											
Speed Reader Board				25,000							25,000
Tahoe							60,000				60,000
Total	-	-	-	25,000	-	-	60,000	-	-	-	85,000
Operations Equipment Replacement											
Revenue											
From Asset Replacement/Rehabilitation Reserve			280,000			190,000		350,000			820,000
MSI for operations equipment		80,000	80,000	80,000	265,000	240,000	380,000				1,125,000
From Roads - Tax Contribution		55,000	40,000	100,000	-	75,000	40,000		120,000		430,000
From Water - Utilities Contribution	40,000	59,000		100,000		40,000					279,000
From Wastewater - Utilities Contribution		91,000		60,000	40,000			80,000			271,000
From Parks - Tax Contribution				24,000		42,500					66,500
Total	40,000	285,000	400,000	364,000	305,000	587,500	420,000	470,000	120,000	-	2,991,500



2022 - 2031 Long Term Capital Plan

Long Term Capital Plan	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Expenditures											
Vehicle Replacement program 1 per year	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000		360,000
Single axle dump truck with sander and plow			280,000								280,000
Multi - Purpose tractor		165,000									165,000
Flusher/ Vac Truck (lease payment in Operations)		80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	640,000
Grader complete with snow wing (lease payment in Operations)				40,000	40,000						80,000
Tandem Truck - Sterling				180,000							180,000
Large area mower				24,000							24,000
Second loader (Cat 938K) (lease payment in Operations)					35,000						35,000
Snowblower					110,000						110,000
RTV and sander						65,000					65,000
Ball diamond groomer						7,000					7,000
JD Gator replacement						35,500					35,500
Bobcat mounted snow blower (for any of bobcat or RTV)						10,000					10,000
Tandem axle dump truck with sander and plow						350,000					350,000
Wheeled Excavator							300,000				300,000
Street Sweeper								350,000			350,000
Total	40,000	285,000	400,000	364,000	305,000	587,500	420,000	470,000	120,000	-	2,991,500
Roads											
Revenue											
Federal Gas Tax Fund GRANT	534,000	534,000	534,000	534,000	534,000	534,000	534,000	534,000	534,000	534,000	5,340,000
MSI Capital for Roads	1,098,400	1,098,400	1,098,400	1,098,400	1,098,400	1,098,400	1,098,400	1,098,400	1,098,400	1,098,400	10,984,000
From Operations - Water	329,500	329,500	329,500	329,500	329,500	329,500	329,500	329,500	329,500	329,500	3,295,000
From Operations - Wastewater	355,000	355,000	355,000	355,000	355,000	355,000	355,000	355,000	355,000	355,000	3,550,000
From Roads Operations - Tax Contribution											-
Total	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	23,169,000
Expenditures											
Municipal Improvement Program	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	23,169,000
Total	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	2,316,900	23,169,000
Storm Water											
Revenue											
From Utilities Capital Reserve											-
Total	-	-	-	-	-	-	-	-	-	-	-
Expenditures											
Total	-	-	-	-	-	-	-	-	-	-	-
Tax Requirement	-	-	-	-	-	-	-	-	-	-	-
Water											
Revenue											
Debenture			1,500,000					1,537,800			3,037,800
North Reservoir Replacement 2/3 funded by others								3,122,200			3,122,200
Total	-	-	1,500,000	-	-	-	-	4,660,000	-	-	6,160,000
Expenditures											
South Reservoir re lining			1,500,000								1,500,000
North Reservoir Replacement								4,660,000			4,660,000
Total	-	-	1,500,000	-	-	-	-	4,660,000	-	-	6,160,000
Wastewater											
Revenue											
From Utilities Capital Reserve	200,000	200,000	200,000								600,000
Total	200,000	200,000	200,000	-	-	-	-	-	-	-	600,000
Expenditures											
Sanitary Relining Program	200,000	200,000	200,000								600,000
Total	200,000	200,000	200,000	-	-	-	-	-	-	-	600,000

Long Term Capital Plan	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Cemetery											
Revenue											
From Asset Replacement/Rehabilitation Reserve						175,000					175,000
MSI	125,000			100,000		-		50,000			275,000
Total	125,000	-	-	100,000	-	175,000	-	50,000	-	-	450,000
Expenditures											
Expansion	125,000			100,000		175,000		50,000			450,000
Total	125,000	-	-	100,000	-	175,000	-	50,000	-	-	450,000
Seniors Trans.											
Revenue											
From Asset Replacement/Rehabilitation Reserve								100,000			100,000
Total	-	-	-	-	-	-	-	100,000	-	-	100,000
Expenditures											
Sunshine Bus Replacement	-	-						100,000			100,000
Total	-	-	-	-	-	-	-	100,000	-	-	100,000
Aquatic Center											
Revenue											
From Asset Replacement/Rehabilitation Reserve	225,000	-	-	-	-	-	-	-			225,000
MSI Aquatic Center	-	125,000	125,000	125,000	125,000	125,000	125,000	125,000			875,000
Total	225,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	-	-	1,100,000
Expenditures											
Life Cycle	225,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000			1,100,000
Total	225,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	-	-	1,100,000
Sportsplex											
Revenue											
From Asset Replacement/Rehabilitation Reserve	145,000							25,000			170,000
MSI Sports Complex	-	250,000	250,000	250,000	250,000	250,000	250,000	400,000			1,900,000
Total	145,000	250,000	250,000	250,000	250,000	250,000	250,000	425,000	-	-	2,070,000
Expenditures											
Life Cycle Projects	145,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000			1,895,000
Ice Resurfacer								175,000			175,000
Total	145,000	250,000	250,000	250,000	250,000	250,000	250,000	425,000	-	-	2,070,000
Parks											
Revenue											
MSI for Parks	605,000	505,000	450,000	225,000	350,000	225,000	150,000	675,000			3,185,000
From Others	-										-
Total	605,000	505,000	450,000	225,000	350,000	225,000	150,000	675,000	-	-	3,185,000
Expenditures											
Centennial Park revitalization	250,000	-	-	-	-	-		250,000			500,000
Toboggan hill	50,000										50,000
Outdoor Rink			300,000								300,000
Parks and Playground enhancements	-	200,000			200,000			200,000			600,000
Trails repair and maintenance	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000			1,200,000
Wayfinding	155,000	155,000		75,000		75,000		75,000			535,000
Total	605,000	505,000	450,000	225,000	350,000	225,000	150,000	675,000	-	-	3,185,000

Long Term Capital Plan	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Museum											
Revenue											
From Operations - Tax Contribution				25,000			25,000				50,000
Total	-	-	-	25,000	-	-	25,000	-	-	-	50,000
Expenditures											
Modernization & ongoing upgrades				25,000			25,000				50,000
Total	-	-	-	25,000	-	-	25,000	-	-	-	50,000
Sportsfields											
Revenue											
MSI for Sportsfields	50,000	50,000									100,000
Total	50,000	50,000	-	-	-	-	-	-	-	-	100,000
Expenditures											
Sportsfields (OR Hedges) Revitalization	50,000	50,000									100,000
Total	50,000	50,000	-	-	-	-	-	-	-	-	100,000
Total Capital Revenue	3,725,400	4,061,900	5,251,900	3,540,900	3,956,900	4,679,400	3,346,900	10,521,900	2,436,900	2,516,900	44,039,000
Total Capital Expenditures	3,725,400	4,061,900	5,251,900	3,540,900	3,956,900	4,679,400	3,346,900	10,521,900	2,436,900	2,516,900	44,039,000
Additional Tax Requirement For Capital	-	-	-	-	-	-	-	-	-	-	-
Estimated MSI Grant Funding	1,881,557	1,881,557	1,881,557	1,881,557	1,881,557	1,881,557	1,881,557	1,881,557	1,881,557	1,881,557	18,815,570
MSI Carryforward	0	3,157	-223,686	-345,529	-342,372	-1,149,215	-1,206,058	-1,327,901	-1,794,744	-1,011,587	
Estimated FGTF Funding (current funding levels 2019)	534,000	534,000	534,000	534,000	534,000	534,000	534,000	534,000	534,000	534,000	5,340,001
Total	2,415,557	2,418,714	2,191,871	2,070,028	2,073,185	1,266,342	1,209,499	1,087,656	620,813	1,403,971	24,155,571
MSI Projects	1,878,400	2,108,400	2,003,400	1,878,400	2,688,400	1,938,400	2,003,400	2,348,400	1,098,400	1,098,400	19,044,000
FGTF Projects	534,000	534,000	534,000	534,000	534,000	534,000	534,000	534,000	534,000	534,000	5,340,000
Total	2,412,400	2,642,400	2,537,400	2,412,400	3,222,400	2,472,400	2,537,400	2,882,400	1,632,400	1,632,400	24,384,000
MSI Balance	3,157	-223,686	-345,529	-342,372	-1,149,215	-1,206,058	-1,327,901	-1,794,744	-1,011,587	-228,429	-228,429
Debentures Current Year	0	0	1,500,000	0	0	0	0	1,537,800	0	0	3,037,800
Municipal Debenture Beginning Balance (2021 Beginning - 21,827,998)	20,771,994	19,715,089	18,746,843	19,351,672	18,426,649	17,470,677	16,608,897	15,721,473	16,260,397	15,252,533	
Olds Institute Debenture Balance (2021 Beginning - 10,108,805)	9,951,804	9,629,839	9,296,958	8,952,792	8,596,958	8,229,060	7,848,690	7,455,424	7,048,825	6,628,441	
Olds Institute Guarantee	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	
Municipal Debenture Principal Payments	1,056,905	968,246	895,171	925,023	955,972	861,780	887,424	998,876	1,007,864	1,105,848	
Municipal Debenture Interest Payments	625,372	582,367	583,872	554,020	523,070	490,978	465,335	478,347	448,898	523,301	
Olds Institute Debenture Principal Payments	321,965	332,881	344,166	355,834	367,898	380,371	393,266	406,599	420,384	434,636	
Olds Institute Debenture Interest Payments	331,896	320,981	309,695	298,027	285,963	273,491	260,595	247,262	233,478	219,226	
Total Payments Principal & Interest	2,336,138	2,204,474	2,132,903	2,132,903	2,132,903	2,006,620	2,006,620	2,131,084	2,110,623	2,283,010	
2018 Financial Statements Debt Service Limit											
Debenture Ending Balance (2021 Ending - (34,723,798)	33,344,928	32,043,801	32,304,464	31,023,608	29,699,738	28,457,587	27,176,897	27,309,222	25,880,975	24,340,491	
2018 Financial Statements Debt Limit											
From Operations - Tax Contribution (2019 - 0)	0	55,000	40,000	174,000	0	117,500	65,000	0	120,000	0	571,500
From Operations - Utilities Contribution (2019 - 795,000)	724,500	834,500	684,500	844,500	724,500	724,500	684,500	804,500	684,500	684,500	7,395,000
From Reserves (2021 -Beginning Projected 5,348,661)	583,500	240,000	485,000	75,000	5,000	865,000	60,000	1,325,000	0	200,000	3,838,500
Addition to Reserves (Amortization Funded)	462,830	462,830	462,830	462,830	462,830	462,830	462,830	462,830	462,830	462,830	4,628,300
(Decrease) Increase to reserves	-120,670	222,830	-22,170	387,830	457,830	-402,170	402,830	-862,170	462,830	262,830	
Other Funding - External Partners/Fund Raising, etc	5,000	290,000	5,000	35,000	5,000	500,000	0	3,972,200	0	0	4,812,200
Total Funding	3,725,400	4,061,900	5,251,900	3,540,900	3,956,900	4,679,400	3,346,900	10,521,900	2,436,900	2,516,900	44,039,000