

# 2023 Budget Presentation

## October 31, 2022



# AGENDA

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- CAO Opening Remarks
- 2022 Year in Review
- 2023 Operating Base Budget
- 2023 Operating Business Cases
- A Glance at Property Taxes
- 2023 Capital Budget



# CAO Opening Remarks



# 2022 Year In Review



# 2022 Year in Review

## Office of the CAO

- ✓ New CAO
- ✓ Strategic Plan
- ✓ Organizational Review
- ✓ Changes to Communications
- ✓ Health and Safety Biz Trainer program



# 2022 Year in Review

## Finance

- ✓ Procurement Administrator in place
- ✓ Began shift to Electronic Records Management (SharePoint)
- ✓ Implementing Utility Billing surcharges for paper copies (\$1.00)
- ✓ Implementing Electronic Purchasing Card claim submissions
- ✓ Grants
- ✓ Utilities E-Billing up to 38%
- ✓ Utilities pre-auth up to 38%
- ✓ Property Tax pre-auth up to 48%



# 2022 Year in Review

## Protective Services

- ✓ Enhanced Protective Services Division with creation of Coordinator position
- ✓ Hired admin support dedicated to Division
- ✓ Inaugural Class of Fire Cadets with one becoming regular member
- ✓ Live Fire training for entire Department in partnership with ORE
- ✓ Maintained QMP for fire inspections with continued reductions in dollar loss fires
- ✓ Attended 330+ emergency calls Jan-Oct.
- ✓ CPO 2 transition to CPO 1
- ✓ Hired new Senior CPO
- ✓ Reviewed and proposed revision to Traffic, Animal Control, Community Standards and Fire Bylaws



# 2022 Year in Review

## Operations

- ✓ Operations Centre Open House
- ✓ Administrative tracking (sidewalks, IR, catch basins)
- ✓ Inflow & Infiltration
- ✓ MIP Projects
- ✓ 2022 Capital Projects
- ✓ Innovative steamer for weed control
- ✓ 45 Town Tree Replacements (1:1 Ratio)
- ✓ Landscape Alberta Nursery Producers (125 no charge trees)
- ✓ Skate Park Repairs





# 2022 Year in Review

## Community Services

- ✓ Roger's SportsNet Pinty's Grand Slam of Curling hosted in Sportsplex.
- ✓ Great Neighbour's Program Thursdays in the Park
- ✓ Senior's Week "Re-boot"
- ✓ Aquatic Centre transitioned from Red Cross to Lifesaving Swim for Life lessons
- ✓ Aquatic Centre returned to full schedule
- ✓ Nu2U Saturday openings
- ✓ Olds Rocks Sculpture Pathway



# 2023 Base Operating Budget



# Base Budget Pressures

- Energy Costs
- Fuel Costs
- Insurance
- Cost and Supply of Goods and Materials



# 2023 Base Operating Budget

<b>Revenues</b>	
General Operating	\$23,054,902
Utilities Operations	<u>\$9,299,718</u>
<b>Total Revenues</b>	<b>\$32,354,620</b>
<b>Expenses</b>	
General Operating	\$22,859,941
Utilities Operations	<u>\$9,299,718</u>
<b>Total Expenses</b>	<b>\$32,159,659</b>
<b>Total deficit (Surplus)</b>	<b>\$(194,961)</b>



# 2023 Base Operating Budget

## Revenue

	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
<b>Revenue</b>							
Net Property Taxes	(9,914,987)	(9,659,239)	(9,657,970)	(10,089,811)	(10,084,184)	(10,089,811)	-
Franchise Fees	(2,226,478)	(2,323,554)	(2,266,320)	(2,516,149)	(1,914,845)	(2,548,216)	(32,067)
Sales and User Fees	(893,146)	(1,078,980)	(978,526)	(1,183,260)	(902,124)	(1,500,860)	(317,600)
Investment Income	(335,885)	(170,000)	(351,756)	(210,000)	(235,029)	(310,000)	(100,000)
Licenses and Permits	(253,205)	(293,700)	(238,376)	(333,700)	(253,642)	(329,700)	4,000
Penalties and Fines	(191,808)	(230,500)	(182,523)	(197,000)	(211,688)	(202,000)	(5,000)
Utility User Charges	(8,321,248)	(8,896,156)	(8,611,150)	(9,046,037)	(6,524,598)	(9,299,718)	(253,681)
Conditional Grants	(2,462,775)	(1,622,766)	(1,886,209)	(1,572,498)	(1,192,006)	(1,597,961)	(25,463)
Other Revenue	(108,612)	(21,500)	(57,689)	(8,500)	(79,078)	(8,500)	-
Requisitions Collected	(4,573,380)	(4,761,615)	(4,764,457)	(4,919,359)	(4,915,854)	(5,044,786)	(125,427)
Transfers from Reserves	(131,050)	(817,727)	(712,256)	(368,293)	(23,106)	(195,000)	173,293
Transfer from other function	(1,220,676)	(1,265,733)	(1,256,860)	(1,298,312)	-	(1,228,068)	70,244
<b>Total Revenues</b>	<b>(30,633,250)</b>	<b>(31,141,470)</b>	<b>(30,964,092)</b>	<b>(31,742,919)</b>	<b>(26,336,155)</b>	<b>(32,354,620)</b>	<b>(611,701)</b>



# 2023 Base Operating Budget

## Sales and User Fees

	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
Finance	(9,309)	(11,500)	(15,456)	(13,500)	(13,365)	(13,500)	-
Police Services	(93,287)	(99,420)	(90,541)	(95,400)	(72,987)	(93,000)	2,400
Fire Services	(175,301)	(208,760)	(158,892)	(208,760)	(112,493)	(208,760)	-
Transportation	(8,000)	(8,000)	(8,000)	(8,000)	-	(8,000)	-
Nu2U	(132,021)	(155,000)	(146,187)	(155,000)	(117,460)	(155,000)	-
Cemetery	(45,406)	(41,600)	(31,377)	(37,600)	(41,388)	(37,600)	-
Planning & Development	(15,600)	(6,000)	(65,468)	(7,000)	(7,840)	(8,000)	(1,000)
Seniors Transportation	(8,601)	(15,000)	(10,340)	(12,000)	(9,967)	(12,000)	-
Recreation Administration	-	-	(135)	-	-	-	-
Aquatic Centre	(129,677)	(168,000)	(172,030)	(270,500)	(284,711)	(320,500)	(50,000)
Sportsplex	(246,654)	(312,200)	(241,344)	(327,000)	(216,277)	(322,500)	4,500
Recreation - Sports Fields	(10,266)	(30,000)	(18,737)	(30,000)	(22,238)	(30,000)	-
Special Events	(16,400)	(10,000)	(8,520)	(7,000)	(3,400)	(10,500)	(3,500)
Campground	-	(11,500)	(11,500)	(11,500)	-	(11,500)	-
Heritage Arts & Culture	-	(2,000)	-	-	-	-	-
Mountain View Power	-	-	-	-	1	(270,000)	(270,000)
<b>Total Sales and User Fees:</b>	<b>(890,521)</b>	<b>(1,078,980)</b>	<b>(978,526)</b>	<b>(1,183,260)</b>	<b>(902,124)</b>	<b>(1,500,860)</b>	<b>(317,600)</b>



# 2023 Base Operating Budget

## Conditional Grants

	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
<b>Federal</b>							
Municipal Asset Management Program (MAMI)	-	-	(50,000)	-	-	-	-
Canada Summer Jobs	-	-	(47,250)	-	-	-	-
Canadian Heritage	(3,200)	(4,500)	(5,000)	(5,000)	(5,000)	(3,000)	2,000
<b>Total Federal Grants</b>	<b>(3,200)</b>	<b>(4,500)</b>	<b>(102,250)</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>(3,000)</b>	<b>2,000</b>
<b>Provincial</b>							
Municipal Operating Support Transfer (MOST)	(934,963)	-	-	-	-	-	-
Municipal Cannabis Transition Program (MCT)	(20,825)	-	-	-	-	-	-
Senate Election Grant	-	-	(18,918)	-	-	-	-
Municipal Energy Manager - MCCAC	-	(85,000)	(45,234)	(27,000)	(22,833)	-	27,000
Municipal Police Assistance Grant (MPAG)	(273,472)	(273,472)	(273,472)	(273,472)	-	(273,472)	-
Police Officer Grant (POG)	(100,000)	(100,000)	(100,000)	(100,000)	-	(100,000)	-
Fire Training Grant	(5,115)	-	(13,997)	-	-	-	-
Emergency Management Grant	-	(5,000)	(5,000)	-	-	-	-
Family Community Support Services (FCSS)	(231,014)	(230,100)	(212,104)	(230,100)	(230,104)	(230,100)	-
Municipal Sustainability Initiative (MSI) Operati	(75,983)	(75,815)	(76,460)	(76,460)	(76,460)	(76,460)	-
Alberta Community Partnership (ACP)	-	-	(185,778)	-	-	-	-
Alberta Culture Days	-	-	-	-	(5,000)	-	-
<b>Total Provincial Grants</b>	<b>(1,641,372)</b>	<b>(769,387)</b>	<b>(930,964)</b>	<b>(707,032)</b>	<b>(334,397)</b>	<b>(680,032)</b>	<b>27,000</b>
<b>Mountain View County</b>							
Fire Protection/Bay Rental	(233,328)	(264,004)	(263,824)	(271,296)	(246,826)	(309,146)	(37,850)
FCSS	(48,365)	(48,365)	(48,365)	(48,365)	(48,365)	(48,365)	-
Aquatic Centre	(245,068)	(245,068)	(247,031)	(247,031)	(254,618)	(254,618)	(7,587)
Sportsplex	(245,068)	(245,068)	(247,031)	(247,031)	(254,618)	(254,618)	(7,587)
Library	(46,374)	(46,374)	(46,743)	(46,743)	(48,182)	(48,182)	(1,439)
<b>Total Mountain View County</b>	<b>(818,203)</b>	<b>(848,879)</b>	<b>(852,995)</b>	<b>(860,466)</b>	<b>(852,609)</b>	<b>(914,929)</b>	<b>(54,463)</b>
<b>Total Operating Grants</b>	<b>(2,462,775)</b>	<b>(1,622,766)</b>	<b>(1,886,209)</b>	<b>(1,572,498)</b>	<b>(1,192,006)</b>	<b>(1,597,961)</b>	<b>(25,463)</b>



# 2023 Base Operating Budget

## Expenses

Expenditures	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
Salaries, Wages and Benefits	6,692,614	7,254,017	7,054,769	7,460,490	5,561,581	7,194,132	(266,358)
Training, Conferences and Travel	89,550	194,470	114,748	241,185	104,767	243,560	2,375
Advertising and Public Relations	62,006	86,150	85,168	108,050	61,478	111,050	3,000
Memberships	47,310	47,525	35,356	46,425	37,812	46,400	(25)
Professional Services	858,829	805,196	841,991	886,796	807,357	841,796	(45,000)
Contracted & General Services	297,975	364,904	503,148	563,404	302,594	606,704	43,300
Municipal Policing Contract	1,146,839	1,260,000	1,209,025	1,510,000	794,834	1,815,000	305,000
Repairs and Maintenance	774,221	715,100	689,084	755,000	440,133	730,000	(25,000)
Rentals and Leases	229,596	235,200	251,581	231,650	139,539	208,796	(22,854)
Insurance	190,135	218,588	201,235	215,768	220,709	242,761	26,993
Telecommunications	103,659	108,080	105,372	101,965	71,590	102,715	750
Community Events	39,983	47,000	46,604	76,500	50,705	89,000	12,500
Goods and Supplies	485,537	511,200	520,094	542,900	358,698	551,500	8,600
Fuel	87,385	97,500	106,835	97,500	124,966	148,750	51,250
Utilities (electricity, water, ww, natural gas)	969,474	1,033,000	1,002,672	1,014,700	701,126	1,086,000	71,300
Bank Charges & Short Term Interest	16,858	14,000	19,978	20,000	16,126	20,500	500
Debt Repayment	578,952	879,145	661,771	687,162	687,162	625,568	(61,594)
Interest on Long Term Debt	387,467	675,668	438,883	415,003	341,898	388,526	(26,477)
Requisitions Paid	4,675,359	4,761,615	4,764,457	4,919,359	2,708,979	5,044,786	125,427
Cost of Utilities Sold	8,321,248	8,896,155	8,611,150	9,046,037	6,382,957	9,299,718	253,681
Mountain View Power	-	-	-	-	-	245,000	245,000
Grants to Organizations	879,017	862,410	770,962	956,942	756,577	808,558	(148,384)
Other Expenses	176,669	3,750	114,194	-	32,031	-	-
To Capital	-	18,500	16,223	-	-	50,000	50,000
Transfers to Reserves	661,870	786,565	1,402,882	547,770	-	430,770	(117,000)
Transfer to other Function	1,220,676	1,265,733	1,256,860	1,298,312	-	1,228,068	(70,244)
<b>Total Expenditures</b>	<b>28,993,228</b>	<b>31,141,471</b>	<b>30,825,041</b>	<b>31,742,919</b>	<b>20,703,620</b>	<b>32,159,659</b>	<b>416,740</b>





# 2023 Base Operating Budget

## Salaries and Benefits

	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
Council	333,818	357,295	357,199	372,830	266,937	372,830	-
Finance	408,263	551,391	498,953	527,164	433,215	494,217	(32,947)
Office of the CAO	906,974	844,824	913,246	854,055	641,530	745,040	(109,015)
Police Services	255,050	249,392	228,342	275,983	184,026	48,697	(227,286)
Fire Services	603,711	700,542	738,485	686,267	570,999	699,801	13,534
Emergency Management	28,797	101,088	85,912	55,168	24,265	50,751	(4,417)
Municipal Enforcement	288,333	303,264	289,822	323,477	193,397	339,363	15,886
Roads	625,557	641,568	610,264	641,742	473,625	684,231	42,489
F.C.S.S.	209,035	147,441	168,870	143,321	83,191	93,713	(49,608)
Nu2U	56,309	52,505	52,084	57,521	49,109	55,744	(1,777)
Cemetery	148,432	128,694	109,186	137,604	99,468	161,360	23,756
Planning & Development	353,580	414,785	342,665	325,794	235,772	456,203	130,409
Economic Development	143,774	246,948	207,973	249,393	122,070	234,545	(14,848)
Seniors Transportation	28,803	30,747	31,212	43,429	32,490	39,549	(3,880)
Recreation Administration	455,893	517,730	501,442	471,654	330,460	421,558	(50,096)
Aquatic Centre	532,655	547,842	520,790	710,880	561,362	720,545	9,665
Sportsplex	593,059	631,333	600,880	688,266	471,324	707,958	19,692
Parks	421,853	521,296	479,270	601,707	557,654	644,818	43,111
Special Events	59,449	82,558	88,020	90,133	61,172	77,827	(12,306)
Splash Park	4,831	12,677	10,294	19,150	5,957	25,466	6,316
Sports Fields	135,989	126,624	117,934	154,753	126,622	158,177	3,424
Museum	4,734	5,146	6,331	19,971	11,467	11,506	(8,465)
Library	4,957	5,146	6,501	9,364	5,858	5,233	(4,131)
Heritage Arts & Culture	88,757	88,182	89,094	55,864	19,611	-	(55,864)
<b>Total Salaries/Benefits</b>	<b>6,692,614</b>	<b>7,309,017</b>	<b>7,054,769</b>	<b>7,515,490</b>	<b>5,561,581</b>	<b>7,249,132</b>	<b>(266,358)</b>



# 2023 Base Operating Budget

## Training/Conferences/Travel

	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
Council	9,885	56,470	29,661	44,985	14,749	44,985	-
Finance	2,233	6,000	4,326	10,000	3,843	10,000	-
Health and Safety	657	9,100	9,856	7,100	2,844	11,000	3,900
Office of the CAO	5,997	16,200	8,553	32,125	10,687	32,125	-
Police Services	791	4,000	419	4,000	391	4,000	-
Fire Services	30,223	32,000	40,571	54,000	41,172	54,000	-
Disaster Services	122	8,500	512	8,500	128	8,500	-
Municipal Enforcement	13,091	14,850	3,131	13,350	7,437	14,350	1,000
Roads	2,652	3,500	846	3,500	1,399	3,500	-
F.C.S.S.	439	3,500	252	6,325	483	6,000	(325)
Nu2U	109	1,000	170	1,000	165	1,000	-
Cemetery	-	425	150	1,150	-	1,150	-
Planning & Development	3,707	5,500	2,373	6,000	2,867	6,000	-
Economic Development	1,233	7,500	1,254	6,200	1,082	6,200	-
Seniors Transportation							-
Recreation Administration	6,288	7,475	2,053	14,200	6,598	14,200	-
Aquatic Centre	5,724	7,350	4,588	11,050	4,908	11,050	-
Sportsplex	1,282	5,050	1,309	10,000	2,478	10,000	-
Parks	4,437	5,000	4,289	5,500	3,468	5,500	-
Heritage Arts & Culture	681	1,050	435	2,200	67	-	(2,200)
<b>Total Training, Conferences and Trave</b>	<b>89,550</b>	<b>194,470</b>	<b>114,748</b>	<b>241,185</b>	<b>104,767</b>	<b>243,560</b>	<b>2,375</b>



# 2023 Base Operating Budget

## Professional Services

	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
Assessor	82,148	74,000	75,214	77,000	59,054	77,000	-
Auditor	31,880	31,700	32,255	32,800	46,500	35,800	3,000
Legal	107,183	41,200	105,879	41,200	110,499	41,200	-
Engineering	13,615	10,000	13,585	12,000	21,835	12,000	-
Building Inspections	10,720	5,000	97,282	100,000	53,923	100,000	-
Fire Inspections	8,170	25,000	4,902	25,000	-	25,000	-
IT	165,204	165,000	167,045	178,000	149,106	180,000	2,000
Planning Services	88,850	120,000	87,093	120,000	43,541	70,000	(50,000)
Janitorial	118,796	118,796	118,796	118,796	118,796	118,796	-
Snow Removal	186,896	140,000	66,530	140,000	162,572	140,000	-
Geographical Information System (GIS)	45,365	74,500	73,411	42,000	41,530	42,000	-
<b>Total Professional Services</b>	<b>858,829</b>	<b>805,196</b>	<b>841,991</b>	<b>886,796</b>	<b>807,357</b>	<b>841,796</b>	<b>(45,000)</b>



# 2023 Base Operating Budget

## Repairs and Maintenance

	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
Buildings	298,642	248,600	209,169	300,000	202,472	274,000	(26,000)
Vehicles	92,009	97,500	70,131	76,500	87,062	80,500	4,000
Equipment	209,825	189,000	229,117	198,500	105,723	195,500	(3,000)
Roads/Sidewalk	173,744	180,000	180,666	180,000	44,877	180,000	-
<b>Total Repairs and Maintenanc</b>	<b>774,221</b>	<b>715,100</b>	<b>689,084</b>	<b>755,000</b>	<b>440,133</b>	<b>730,000</b>	<b>(25,000)</b>



# 2023 Base Operating Budget

## Utilities

	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
Finance	44,892	46,500	45,368	46,500	30,441	49,500	3,000
Police	27,947	28,500	28,662	29,000	19,542	32,250	3,250
Fire	35,828	37,000	35,728	37,000	28,692	46,000	9,000
ME	2,368	4,000	3,282	4,000	2,301	4,250	250
Common Services	35,594	57,500	41,253	45,500	42,925	72,500	27,000
Street Lights	430,864	445,000	434,860	435,000	264,494	435,000	-
NU2U	10,892	11,750	12,610	11,500	9,809	16,000	4,500
Cemetery	487	500	497	500	-	500	-
Aquatic	124,655	150,000	132,317	150,000	118,848	160,000	10,000
Sportsplex	202,313	207,000	203,655	207,000	144,899	221,000	14,000
Parks	23,847	23,000	25,601	23,000	15,320	27,000	4,000
Splashpark	2,103	3,000	5,391	4,700	6,177	4,500	(200)
Sportsfields	19,878	10,500	25,054	12,500	11,044	8,000	(4,500)
Museum	5,173	6,000	5,876	6,000	4,471	6,000	-
Library	2,635	2,750	2,518	2,500	2,161	3,500	1,000
<b>Total Utilities</b>	<b>969,474</b>	<b>1,033,000</b>	<b>1,002,672</b>	<b>1,014,700</b>	<b>701,126</b>	<b>1,086,000</b>	<b>71,300</b>



## 2023 Base Operating Budget

# Grants and Payments to Organizations

	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
Mountain View County (Annexation)	-	-	-	81,304	16,281	-	(81,304)
FCSS Direct/Indirect	118,904	179,250	149,047	179,000	155,843	229,000	50,000
NU2U Community Supports	10,000	12,236	8,000	15,216	9,996	11,378	(3,838)
Community (formerly OI) Grants	-	25,000	3,628	25,000	26,106	-	(25,000)
Mountain View Power - Community Grant	-	-	-	-	-	25,000	25,000
Summer Games Funds distribution	-	-	-	-	-	-	-
Kiwanis (zek funds)	9,247						-
Destination Olds Collective Fund	49,496	117,000	36,529	117,000	9,342	-	(117,000)
Olds Municipal Library Board	394,297	395,401	395,770	403,533	405,341	405,341	1,808
Parkland Regional Library	78,523	78,523	78,523	83,388	83,388	85,339	1,951
Police Advisory Committee	-	2,500	-	2,500	280	2,500	-
Citizens on Patrol	840	2,500	464	-	-	-	-
Olds Institute	127,310	-	-	-	-	-	-
Business Re-Opening Grant Program	40,400	-	49,000	-	-	-	-
Historical Society	50,000	50,000	50,000	50,000	50,000	50,000	-
<b>Total Payment to Organizations</b>	<b>879,017</b>	<b>862,410</b>	<b>770,962</b>	<b>956,942</b>	<b>756,577</b>	<b>808,558</b>	<b>(148,384)</b>



# 2023 Base Operating Budget

## Debt Servicing

	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
Police Services	122,914	123,158	122,900	123,158	122,598	123,158	-
Fire Services	168,728	169,522	168,701	169,522	145,070	169,522	-
Common Services	130,025	260,051	260,051	260,051	260,051	260,051	-
Roads	205,024	204,791	209,543	204,791	187,412	204,791	-
Aquatic Centre	84,300	88,071	84,069	88,071	83,824	-	(88,071)
Sports Fields	214,556	215,651	214,520	215,651	189,723	215,651	-
Library	40,872	40,922	40,870	40,922	40,382	40,922	-
<b>Total Debt Servicing</b>	<b>966,419</b>	<b>1,102,166</b>	<b>1,100,654</b>	<b>1,102,166</b>	<b>1,029,060</b>	<b>1,014,094</b>	<b>(88,071)</b>



# 2023 Base Operating Budget

## Reserve Transfers

	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
<b>to Reserves</b>							
Amortization	422,000	422,270	422,000	422,270	-	422,270	-
Council printing/laptop purchases	-	-	-	3,500	-	3,500	-
Financial Software reserve payback	37,000	37,000	27,950			-	-
RCMP Retro to Reserves	30,000	170,000	170,000	-	-	-	-
Destination Olds Collective Fund (DOCF)	168,738	157,295	106,722	117,000	-	-	(117,000)
Olds Fashioned Christmas	4,132	-	-	-	-	-	-
NU2U Reserve Transfer	-	-	1,852	-	-	-	-
Election Reserve	-	-	-	5,000	-	5,000	-
Summer Games	-	-	28,201	-	-	-	-
Interest to reserve	-	-	643,359	-	-	-	-
ME Bike Sale to reserve	-	-	2,798	-	-	-	-
<b>Total to Reserves</b>	<b>661,870</b>	<b>786,565</b>	<b>1,402,882</b>	<b>547,770</b>	<b>-</b>	<b>430,770</b>	<b>(117,000)</b>





# 2023 Base Operating Budget

## Reserve Transfers

	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
<b>from Reserves</b>							
Tax Stabilization Reserve	-	-	-	(162,793)	-	-	162,793
Election Reserve	-	(10,000)	-	-	-	-	-
Council Laptop funding	-	-	-	(10,500)	-	-	10,500
Snow Removal Reserve	(46,896)	(20,000)	-	-	-	-	-
OI Debenture	-	(452,647)	(452,647)	-	-	-	-
Destination Olds Collective Fund (DOCF)	(49,496)	(117,000)	(36,529)	(195,000)	-	(195,000)	-
Summer Games	-	-	-	-	(23,106)	-	-
NU2U	(10,586)	-	-	-	-	-	-
COVID Funds	-	(200,000)	(200,000)	-	-	-	-
LAPPAGE Olympic Donation	-	-	(5,000)	-	-	-	-
Zek Funds to Kiwanis	(9,247)	-	-	-	-	-	-
Fire Small Equipment	(14,825)	(18,080)	(18,080)	-	-	-	-
<b>Total from Reserves</b>	<b>(131,050)</b>	<b>(817,727)</b>	<b>(712,256)</b>	<b>(368,293)</b>	<b>(23,106)</b>	<b>(195,000)</b>	<b>173,293</b>



# Utilities



# 2023 Base Operating Budget

## Utility User Charges

	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
<b>Revenue</b>							
Consumption	(5,720,620)	(6,207,700)	(5,677,268)	(6,131,400)	(4,572,545)	(6,366,500)	(235,100)
Base Rate	(2,502,190)	(2,494,298)	(2,499,982)	(2,528,001)	(1,884,489)	(2,528,001)	-
Penalties	(13,956)	(20,000)	(15,835)	(20,000)	(15,606)	(20,000)	-
Other	(44,747)	(25,000)	(47,201)	(58,000)	(51,958)	(91,000)	(33,000)
Transfers from Reserves	(8,358)	(95,108)	(362,559)	(269,586)	-	(255,167)	14,419
Transfer from other function	(31,376)	(54,050)	(8,306)	(39,050)	-	(39,050)	-
<b>Total Revenues</b>	<b>(8,321,248)</b>	<b>(8,896,156)</b>	<b>(8,611,150)</b>	<b>(9,046,037)</b>	<b>(6,524,598)</b>	<b>(9,299,718)</b>	<b>(268,100)</b>



# 2023 Base Operating Budget

## Cost of Utilities

Expenditures	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2023 vs. 2022
Salaries, Wages and Benefits	940,469	950,363	946,529	961,678	758,797	1,035,813	74,135
Training, Conferences and Travel	9,918	9,000	570	15,500	6,848	15,500	-
Advertising and Public Relations	6,210	3,500	3,117	3,500	390	4,500	1,000
Memberships	5,840	6,750	5,887	6,250	1,186	1,750	(4,500)
Contracted & General Services	700,671	733,623	771,764	741,500	575,336	736,500	(5,000)
Repairs and Maintenance	325,405	335,000	264,925	355,000	177,500	325,000	(30,000)
Rentals and Leases	89,889	44,500	42,216	56,500	31,911	2,000	(54,500)
Insurance	58,148	63,963	52,803	61,650	61,638	67,815	6,165
Telecommunications	31,474	31,099	32,135	27,599	20,018	27,599	-
Goods and Supplies	13,450	15,000	20,293	15,000	20,835	35,000	20,000
Fuel	19,686	30,000	23,338	22,000	26,930	32,000	10,000
Utilities (electricity, water, ww, natur	76,670	81,700	88,762	81,700	60,573	98,500	16,800
Debt Repayment	318,453	394,234	394,234	369,743	369,743	342,678	(27,065)
Interest on Long Term Debt	176,865	228,574	213,489	210,368	165,434	193,841	(16,527)
Purchases from Commissions	5,066,188	5,134,918	4,709,027	5,132,486	4,105,083	5,432,982	300,496
Other Expenses	1,693	2,000	1,799	2,000	735	2,000	-
To Capital	47,922	696,500	690,750	696,500	-	696,500	-
Transfers to Reserves	400,920	81,381	341,207	248,012	-	210,690	(37,322)
Transfer to other Function	31,376	54,050	8,306	39,050	-	39,050	-
<b>Total Expenditures</b>	<b>8,321,248</b>	<b>8,896,155</b>	<b>8,611,150</b>	<b>9,046,037</b>	<b>6,382,957</b>	<b>9,299,718</b>	<b>291,003</b>



# 2023 Base Operating Budget

## Solid Waste Pickup

	2022 Budget	2023 Status Quo	2023 w/changes*
Residential Pickup (bins)	405,000	393,974	366,112
Tipping**	140,000	250,880	253,880
3yd Community Bins	61,000	96,785	52,746
<b>Total</b>	<b>606,000</b>	<b>741,639</b>	<b>672,738</b>

\*Proposed changes include:

- Suspension of green (compost) bin during the winter months (November to March)
- REDUCTION in the # of 3yd Community Bins from 100 to 40
- Community Bins in 4-6 centralized locations

\*\*Recycling tipping charges are going from \$0 to \$190/MT



# 2023 Utility Rates

	2020	2021	2022	2023
<b>Water</b>				
Base Rate	12.83	12.83	12.83	12.83
Consumption Rate	2.84	2.89	2.99	3.04
<b>Waste Water</b>				
Base Rate	18.40	18.40	18.40	18.40
Consumption Rate	4.48	4.53	4.61	4.78
<b>Solid Waste</b>	24.30	24.30	24.30	24.30
<b>Average Utility Bill*</b>	128.73	129.73	131.53	133.73

\*consumption based on average residence of 10 cubic meters

Increases to water and wastewater consumption rates come from increases to rates from the water and wastewater commissions.



# A Glance at Property Taxes



# Property Tax Requisitions

	2020	2021	2022	2023
Education School Tax	\$4,116,830	\$4,193,968	\$4,364,276	\$4,393,457
Mountain View Seniors Housing	\$557,386	\$569,318	\$554,525	\$650,119
Designated Industrial	\$1,143	\$1,171	\$1,210	\$1,210
<b>TOTAL REQUISITIONS</b>	<b>\$4,675,359</b>	<b>\$4,764,457</b>	<b>\$4,920,011</b>	<b>\$5,044,786</b>





# Property Tax Requisition Impacts

## Residential

	2020	2021	2022	2023*
Education School Tax	\$836	\$789	\$774	\$852
Mountain View Seniors Housing	\$112	\$119	\$116	\$136
<b>TOTAL REQUISITIONS</b>	<b>\$948</b>	<b>\$908</b>	<b>\$890</b>	<b>\$988</b>
<b>% Increase (decrease)</b>		<b>(4.2%)</b>	<b>(2.0%)</b>	<b>11%</b>

## Non-Residential

	2020	2021	2022	2023*
Education School Tax	\$2,809	\$3,662	\$3,095	\$3,434
Mountain View Seniors Housing	\$346	\$350	\$334	\$380
<b>TOTAL REQUISITIONS</b>	<b>\$3,155</b>	<b>\$4,012</b>	<b>\$3,429</b>	<b>\$3,814</b>
<b>% Increase (decrease)</b>		<b>27%</b>	<b>(14.5%)</b>	<b>11%</b>

\*based on preliminary assessment values – subject to change



# A Glance at Property Taxes

## Assessment 2023 (preliminary)

	Growth	Inflation	Total Increase
Single Family Residential	0.23%	9.56%	9.79%
Commercial	0.86%	5.21%	5.9%
Industrial	1.54%	17.59%	19.1%
<b>Total Assessment</b>	<b>0.54%</b>	<b>8.12%</b>	<b>8.7%</b>



# 2023 Preliminary Assessment

Residential					
	2022	2023	Change		
	AVG \$316,298	AVG \$347,189			9.8%
Municipal	\$ 1,917	\$ 2,104	\$ 187		9.8%
Education	\$ 774	\$ 852	\$ 78		10.1%
Seniors	\$ 116	\$ 136	\$ 20		17.2%
<b>TOTAL</b>	<b>\$ 2,807</b>	<b>\$ 3,092</b>	<b>\$ 285</b>		<b>10.2%</b>

Non-Residential					
	2022	2023	Change		
	AVG \$915,490	AVG \$969,064			5.9%
Municipal	\$ 7,590	\$ 8,035	\$ 445		5.9%
Education	\$ 3,095	\$ 3,434	\$ 339		11.0%
Seniors	\$ 334	\$ 380	\$ 46		13.8%
<b>TOTAL</b>	<b>\$ 11,019</b>	<b>\$ 11,849</b>	<b>\$ 830</b>		<b>7.5%</b>



# 2023 3% Tax REVENUE Increase

## Residential

	2022 AVG \$316,298	2023 AVG \$347,189	Change	9.8%
Municipal	\$ 1,917	\$ 1,974	\$ 57	3.0%
Education	\$ 774	\$ 852	\$ 78	10.1%
Seniors	\$ 116	\$ 136	\$ 20	17.2%
<b>TOTAL</b>	<b>\$ 2,807</b>	<b>\$ 2,962</b>	<b>\$ 155</b>	<b>5.5%</b>

## Non-Residential

	2022 AVG \$915,490	2023 AVG \$969,064	Change	5.9%
Municipal	\$ 7,590	\$ 7,818	\$ 228	3.0%
Education	\$ 3,095	\$ 3,434	\$ 339	11.0%
Seniors	\$ 334	\$ 380	\$ 46	13.8%
<b>TOTAL</b>	<b>\$ 11,019</b>	<b>\$ 11,632</b>	<b>\$ 613</b>	<b>5.3%</b>



# 2023 5% Tax REVENUE Increase

Residential					
	2022	2023	Change		
	AVG \$316,298	AVG \$347,189			
Municipal	\$ 1,917	\$ 2,013	\$ 96		5.0%
Education	\$ 774	\$ 852	\$ 78		10.1%
Seniors	\$ 116	\$ 136	\$ 20		17.2%
<b>TOTAL</b>	<b>\$ 2,807</b>	<b>\$ 3,001</b>	<b>\$ 194</b>		<b>6.9%</b>

Non-Residential					
	2022	2023	Change		
	AVG \$915,490	AVG \$969,064			
Municipal	\$ 7,590	\$ 7,970	\$ 380		5.0%
Education	\$ 3,095	\$ 3,434	\$ 339		11.0%
Seniors	\$ 334	\$ 380	\$ 46		13.8%
<b>TOTAL</b>	<b>\$ 11,019</b>	<b>\$ 11,784</b>	<b>\$ 765</b>		<b>6.5%</b>



# 2023 Business Cases



# Business Case Theme

- Building Capacity
- Focus on Efficiency
- Triaging Services



Project Name	Dept Code	Department Lead	2023 Budget	2024 Budget	2025 Budget	Recurring Y/N
COLA	0000	OCAO	433,335			Y
Tax Rate	0000	OCAO	(300,000)	300,000	300,000	Y
Rental Market Study	1103	Council	15,000			N
Municipal Finance Intern	1200	Finance	13,110	16,390		N
Purchase Order System	1200	Finance	15,000	2,000	2,000	Y
Health and Safety Advisor	1201	OCAO	85,800	88,000	90,200	Y
IT Coordinator	1201	OCAO	112,500	73,000	76,750	Y
Offsite Levy Review	1201	OCAO	30,000			N
Sharepoint Integration	1201	OCAO	40,000	40,000	40,000	Y
Deputy Fire Chief	2301	Fire	103,250	99,500	106,250	Y
Records Management System Upgrade	2301	Fire	12,000	15,000	15,000	Y
Community Peace Officer	2600	Municipal Enforcement	90,000	96,350	98,750	Y
Work Order System	3100	Operations	100,000	18,500	18,500	Y
CP Rail Crossing	3200	Roads	105,000			N
Roads/Sidewalks Budget Increase	3200	Roads	100,000	100,000	100,000	Y
Aquatic Centre Reduction to Hours	7204	Aquatic Centre	(80,000)	(80,000)	(80,000)	Y
Aquatic Centre Repairs and Maintenance	7204	Aquatic Centre	26,000	26,000	26,000	Y
Tree Canopy Assessment/Plan	7206	Parks	45,000			N
Tree Planting Program	7206	Parks	17,500	17,500	17,500	Y
<b>Total 2023 Business Cases</b>			<b>963,495</b>	<b>812,240</b>	<b>810,950</b>	





# 2023 Capital



# 2023 Capital Budget Theme

- Focus on Infrastructure
  - Inflow and Infiltration
  - Water losses
  - Core infrastructure renewal
- Recreation facilities Maintenance/Renewal



Thank you