



2021 Operating Budget Adjustment September 13, 2021

		2018	2019	2020	2020	2021	2021	2021	
		YTD	YTD	BUDGET	ACTUAL	BUDGET	Adjustment	Amended	
						Approved	Sept 13, 2021		
Tax Requirement Summary						May 25, 2021			
00	General Government Services	(9,478,855)	(10,724,586)	(10,900,694)	(12,102,817)	(11,148,765)	(0)	(11,601,412)	
11	Council	382,410	430,196	420,830	377,979	460,815	-	460,815	
12	Finance	1,004,665	994,156	1,015,469	1,385,403	1,066,419	-	1,066,419	
12-01	Office of the CAO	802,192	917,702	946,559	955,414	924,024	-	924,024	
21	Police Services	956,996	1,041,961	1,120,923	1,174,426	1,349,489	-	1,349,489	
23	Fire Services	858,835	961,877	855,636	1,016,556	829,115	-	829,115	
24	Emergency Management	11,692	28,259	52,602	224,049	108,588	-	108,588	
26	Municipal Enforcement	241,098	274,497	321,199	355,160	365,989	-	365,989	
31	Common Services	102,294	113,179	243,320	270,766	419,035	-	419,035	
32	Roads	3,197,879	3,186,259	1,790,872	3,226,852	1,739,989	-	1,739,989	
37	Storm Water Sewer	99,433	107,889	-	114,338	-	-	-	
41	Water	422,474	432,026	-	439,433	-	-	-	
42	Wastewater	1,482,120	991,514	-	424,015	-	-	-	
43	Solid Waste	18,490	18,490	-	18,490	-	-	-	
51	F.C.S.S.	55,117	58,681	61,271	56,631	58,246	-	58,246	
52	Social Development	(10,509)	(9,987)	(8,850)	(2,475)	25,219	-	25,219	
56	Cemetery	141,445	123,950	113,224	145,116	101,669	-	101,669	
61-00	Planning & Development	386,857	412,014	580,682	426,452	526,385	-	526,385	
61-01	Economic Development	335,742	277,788	331,240	213,492	165,148	-	165,148	
62	Sunshine Bus	69,137	62,359	34,339	49,166	33,858	-	33,858	
72-02	Recreation Administration	612,848	639,731	669,460	608,290	691,482	-	691,482	
72-04	Aquatic Centre	688,794	652,177	591,386	586,589	515,045	-	515,045	
72-05	Sportsplex	537,430	536,558	477,949	696,765	494,700	-	494,700	
72-06	Recreation - Parks	1,009,474	1,020,343	904,139	1,045,798	897,096	-	897,096	
72-07	Recreation - Special Events	64,961	109,010	17,671	-	-	-	-	
72-08	Recreation - Splash Park	61,426	62,735	25,500	68,576	31,177	-	31,177	
72-09	Recreation - Sports Fields	84,088	334,751	343,974	550,564	353,975	-	353,975	
72-10	Recreation - Campground	(2,728)	(2,007)	(8,700)	10,976	(8,700)	-	(8,700)	
74-01	Museum	1,815	1,815	-	1,815	-	-	-	
74-02	Evergreen Centre	7,026	7,026	-	7,026	-	-	-	
74-03	Library	66,810	63,780	-	63,780	-	-	-	
74-04	Heritage Arts & Culture	-	6,059	-	6,059	-	-	-	
Operating (Surplus) Deficit		4,211,453	3,130,201	(0)	2,414,684	(0)	(0)	(452,647)	



2021 Operating Budget Adjustment September 13, 2021

		2018 YTD	2019 YTD	2020 BUDGET	2020 ACTUAL	2021 BUDGET Approved	2021 Adjustment Sept 13, 2021	2021 Amended
Revenues								
00	General Government Services	(14,894,947)	(16,429,900)	(16,899,956)	(18,118,589)	(17,229,408)	(452,647)	(17,682,055)
11	Council	-	-	-	(1,000)	(10,000)	-	(10,000)
12	Finance	(128,098)	(103,834)	(150,500)	(51,321)	(150,500)	-	(150,500)
12-01	Office of the CAO	(5,899)	(104,905)	(117,000)	(49,496)	(117,000)	-	(117,000)
21	Police Services	(569,729)	(571,246)	(578,472)	(536,787)	(562,892)	-	(562,892)
23	Fire Services	(494,494)	(602,302)	(516,605)	(459,935)	(517,044)	-	(517,044)
24	Disaster Services	(8,664)	-	(5,000)	-	(5,000)	-	(5,000)
26	Municipal Enforcement	(28,469)	(38,720)	(36,000)	(33,096)	(40,500)	-	(40,500)
31	Common Services	-	-	-	-	-	-	-
32	Roads	(489,794)	(443,140)	(346,000)	(489,523)	(475,000)	-	(475,000)
37	Storm Sewer	(77,986)	(34,955)	(39,050)	(31,376)	(54,050)	-	(54,050)
41	Water	(2,921,357)	(3,176,484)	(3,305,445)	(2,870,615)	(3,147,410)	-	(3,147,410)
42	Wastewater	(4,311,773)	(4,689,294)	(4,816,279)	(4,378,418)	(4,624,678)	-	(4,624,678)
43	Solid Waste	(964,897)	(1,134,915)	(1,016,828)	(1,040,838)	(1,070,019)	-	(1,070,019)
51	F.C.S.S.	(333,584)	(278,469)	(278,460)	(279,379)	(278,465)	-	(278,465)
52	Social Development	(176,294)	(193,148)	(165,000)	(145,232)	(155,000)	-	(155,000)
56	Cemeteries	(45,032)	(43,886)	(41,600)	(45,406)	(41,600)	-	(41,600)
61-00	Planning & Development	(282,410)	(247,221)	(256,500)	(143,947)	(166,500)	-	(166,500)
61-01	Economic Development	(691,490)	(705,850)	(121,000)	(101,155)	(106,000)	-	(106,000)
62	Seniors Transportation	(14,060)	(15,410)	(15,000)	(8,601)	(15,000)	-	(15,000)
72-02	Recreation Administration	-	-	-	-	-	-	-
72-04	Aquatic Centre	(577,100)	(596,423)	(569,483)	(400,073)	(438,218)	-	(438,218)
72-05	Sportsplex	(624,541)	(632,409)	(626,383)	(630,168)	(607,933)	-	(607,933)
72-06	Recreation - Parks	(44,225)	(41,738)	(86,000)	(1,200)	-	-	-
72-07	Recreation - Special Events	(146,595)	(56,599)	(98,564)	(107,813)	(116,458)	-	(116,458)
72-08	Recreation - Splash Park	-	-	-	(2,500)	-	-	-
72-09	Recreation - Sports Fields	(7,233)	(8,600)	(30,000)	(10,266)	(30,000)	-	(30,000)
72-10	Recreation - Campground	(11,812)	(11,525)	(11,500)	-	(11,500)	-	(11,500)
74-01	Museum	(57,339)	(61,092)	(69,645)	(63,717)	(69,432)	-	(69,432)
74-02	Evergreen Centre	(1,954)	(4,653)	(7,810)	(7,912)	(8,002)	-	(8,002)
74-03	Library	(507,035)	(531,190)	(535,423)	(539,848)	(537,083)	-	(537,083)
74-04	Heritage Arts & Culture	(98,428)	(106,372)	(109,067)	(97,990)	(104,132)	-	(104,132)
Total Revenues		(28,515,238)	(30,864,278)	(30,848,570)	(30,646,202)	(30,688,823)	(452,647)	(31,141,470)



2021 Operating Budget Adjustment September 13, 2021

		2018	2019	2020	2020	2021	2021	2021
		YTD	YTD	BUDGET	ACTUAL	BUDGET	Adjustment	Amended
						Approved	Sept 13, 2021	
Expenditures								
00	General Government Services	5,416,092	5,705,314	5,999,262	6,015,773	6,080,643	452,647	6,080,643
11	Council	382,410	430,196	420,830	378,979	470,815	-	470,815
12	Finance	1,132,763	1,097,990	1,165,969	1,436,723	1,216,919	-	1,216,919
12-01	Office of the CAO	808,091	1,022,607	1,063,559	1,004,910	1,041,024	-	1,041,024
21	Police Services	1,526,725	1,613,207	1,699,395	1,711,212	1,912,381	-	1,912,381
23	Fire Services	1,353,329	1,564,179	1,372,241	1,476,492	1,346,159	-	1,346,159
24	Disaster Services	20,356	28,259	57,602	224,049	113,588	-	113,588
26	Municipal Enforcement	269,567	313,217	357,199	388,256	406,489	-	406,489
31	Common Services	102,294	113,179	243,320	270,766	419,035	-	419,035
32	Roads	3,687,673	3,629,399	2,136,872	3,716,375	2,214,989	-	2,214,989
37	Storm Sewer	177,418	142,844	39,050	145,715	54,050	-	54,050
41	Water	3,343,831	3,608,511	3,305,445	3,310,048	3,147,409	-	3,147,409
42	Wastewater	5,793,893	5,680,808	4,816,279	4,802,433	4,624,677	-	4,624,677
43	Solid Waste	983,387	1,153,405	1,016,828	1,059,328	1,070,019	-	1,070,019
51	F.C.S.S.	388,701	337,150	339,731	336,010	336,711	-	336,711
52	Social Development	165,785	183,161	156,151	142,757	180,219	-	180,219
56	Cemeteries	186,477	167,836	154,824	190,521	143,269	-	143,269
61	Planning & Development	669,266	659,235	837,182	570,398	692,885	-	692,885
61-01	Economic Development	1,027,232	983,638	452,240	314,647	271,148	-	271,148
62	Seniors Transportation	83,197	77,769	49,339	57,767	48,858	-	48,858
72-02	Recreation Administration	612,848	639,731	669,460	608,290	691,482	-	691,482
72-04	Aquatic Centre	1,265,894	1,248,599	1,160,868	986,663	953,263	-	953,263
72-05	Sportsplex	1,161,972	1,168,967	1,104,332	1,326,933	1,102,633	-	1,102,633
72-06	Recreation - Parks	1,053,698	1,062,081	990,139	1,046,998	897,096	-	897,096
72-07	Recreation - Special Events	211,556	165,610	116,235	107,813	116,458	-	116,458
72-08	Recreation - Splash Park	61,426	62,735	25,500	71,076	31,177	-	31,177
72-09	Recreation - Sports Fields	91,321	343,351	373,974	560,830	383,975	-	383,975
72-10	Recreation - Campground	9,083	9,518	2,800	10,976	2,800	-	2,800
74-01	Museum	59,153	62,907	69,645	65,532	69,432	-	69,432
74-02	Evergreen Centre	8,980	11,679	7,810	14,938	8,002	-	8,002
74-03	Library	573,845	594,970	535,423	603,628	537,084	-	537,084
74-04	Heritage Arts & Culture	98,428	112,431	109,067	104,049	104,132	-	104,132
Total Expenditures		32,726,691	33,994,479	30,848,570	33,060,886	30,688,823	452,647	30,688,823



2021 Operating Budget Adjustment September 13, 2021

		2018 YTD	2019 YTD	2020 BUDGET	2020 ACTUAL	2021 BUDGET Approved	2021 Adjustment Sept 13, 2021	2021 Amended
Utility Fund - Revenue								
37	Storm Sewer	(77,986)	(34,955)	(39,050)	(31,376)	(54,050)	-	(54,050)
41	Water	(2,921,357)	(3,176,484)	(3,305,445)	(2,870,615)	(3,147,410)	-	(3,147,410)
42	Wastewater	(4,311,773)	(4,689,294)	(4,816,279)	(4,378,418)	(4,624,678)	-	(4,624,678)
43	Solid Waste	(964,897)	(1,134,915)	(1,016,828)	(1,040,838)	(1,070,019)	-	(1,070,019)
Utility Fund Total Revenue		(8,276,013)	(9,035,648)	(9,177,602)	(8,321,248)	(8,896,156)	-	(8,896,156)
Utility Fund - Expenses								
37	Storm Sewer	177,418	142,844	39,050	145,715	54,050	-	54,050
41	Water	3,343,831	3,608,511	3,305,445	3,310,048	3,147,409	-	3,147,409
42	Wastewater	5,793,893	5,680,808	4,816,279	4,802,433	4,624,677	-	4,624,677
43	Solid Waste	983,387	1,153,405	1,016,828	1,059,328	1,070,019	-	1,070,019
Utility Fund Total Expenditures		10,298,530	10,585,567	9,177,602	9,317,525	8,896,155	-	8,896,155
General Revenue		(20,239,225)	(21,828,630)	(21,670,968)	(22,324,954)	(21,792,667)	(452,647)	(22,245,314)
General Expenditures		22,428,161	23,408,912	21,670,967	23,743,362	21,792,667	452,647	21,792,667
		2,188,936	1,580,281	(0)	1,418,408	(0)	(0)	(452,647)



2021 Operating Budget Adjustment September 13, 2021

		2018	2019	2020	2020	2021	2021	2021
		YTD	YTD	BUDGET	ACTUAL	BUDGET	Adjustment	Amended
						Approved	Sept 13, 2021	
Honoraria, Salaries & Part Time Wages								
11	Council	268,009	288,498	289,340	290,869	309,990	-	309,990
12	Finance	347,055	243,001	394,122	349,534	444,289	-	444,289
12-01	Office of the CAO	558,264	672,142	689,947	745,427	693,865	-	693,865
21	Police Services	143,378	173,817	197,828	204,117	199,332	-	199,332
23	Fire Services	341,312	429,595	598,707	524,636	618,032	-	618,032
24	Disaster Services	81	9,716	14,081	15,334	61,294	-	61,294
26	Municipal Enforcement	102,932	139,216	221,344	241,707	233,705	-	233,705
32	Roads	580,654	551,971	546,224	518,770	524,086	-	524,086
41	Water	330,447	325,629	335,524	330,507	336,711	-	336,711
42	Wastewater	321,256	331,484	329,300	326,673	330,439	-	330,439
43	Solid Waste	109,932	110,743	116,478	120,991	108,519	-	108,519
51	F.C.S.S.	164,930	151,022	167,424	171,214	121,251	-	121,251
52	Social Development	36,985	40,420	39,114	43,956	39,577	-	39,577
56	Cemetery	94,410	89,487	110,659	148,432	105,568	-	105,568
61-00	Planning & Development	272,934	227,323	501,716	353,433	335,979	-	335,979
61-01	Economic Development	170,963	103,944	131,072	133,867	199,992	-	199,992
62	Seniors Transportation	27,602	29,446	28,034	27,538	27,918	-	27,918
72-02	Recreation Administration	354,142	355,562	393,728	379,114	420,403	-	420,403
72-04	Aquatic Centre	654,062	626,122	653,597	461,357	472,582	-	472,582
72-05	Sportsplex	342,003	337,437	510,272	484,066	518,311	-	518,311
72-06	Recreation - Parks	348,348	375,856	456,703	353,648	435,049	-	435,049
72-07	Special Events	31,519	55,214	45,788	48,156	67,030	-	67,030
72-08	Splash Park	-	-	9,070	3,990	10,558	-	10,558
72-09	Recreation - Sports Fields	46,206	50,120	102,178	135,989	102,434	-	102,434
74-01	Museum	-	-	4,157	3,905	4,157	-	4,157
74-03	Library	-	-	4,157	4,126	4,157	-	4,157
74-04	Heritage Arts & Culture	64,533	63,016	70,454	71,574	70,454	-	70,454
Honoraria, Salaries & Part Time Wages		5,711,958	5,780,782	6,961,017	6,492,932	6,795,681	-	6,795,681



2021 Operating Budget Adjustment September 13, 2021

		2018	2019	2020	2020	2021	2021	2021
		YTD	YTD	BUDGET	ACTUAL	BUDGET	Adjustment	Amended
						Approved	Sept 13, 2021	
	Employer Share of Benefits							
11	Council	47,130	48,961	43,260	42,949	45,105	-	45,105
12	Finance	94,029	62,568	98,530	52,861	103,602	-	103,602
12-01	Office of the CAO	155,144	143,945	172,487	161,547	150,959	-	150,959
21	Police Services	49,231	49,532	49,457	50,933	50,060	-	50,060
23	Fire Services	41,535	74,585	94,677	79,075	82,510	-	82,510
24	Disaster Services	45	3,517	3,520	3,464	14,794	-	14,794
26	Municipal Enforcement	32,892	44,326	55,336	46,626	56,559	-	56,559
32	Roads	133,849	147,991	127,117	106,787	117,481	-	117,481
41	Water	86,620	94,532	82,216	69,494	75,875	-	75,875
42	Wastewater	87,762	96,007	80,660	68,756	74,540	-	74,540
43	Solid Waste	29,587	32,742	29,120	24,048	24,280	-	24,280
51	F.C.S.S.	47,527	50,518	38,536	37,821	26,190	-	26,190
52	Social Development	14,015	14,565	9,779	9,970	12,928	-	12,928
56	Cemeteries	26,357	27,623	27,665	-	23,126	-	23,126
61-00	Planning & Development	75,762	70,298	122,766	3,607	78,806	-	78,806
61-01	Economic Development	22,847	22,500	32,768	9,907	46,957	-	46,957
62	Seniors Transportation	1,709	2,012	2,803	1,265	2,829	-	2,829
72-02	Recreation Administration	92,234	111,592	98,432	76,779	97,327	-	97,327
72-04	Aquatic Centre	91,657	97,170	95,000	71,298	75,260	-	75,260
72-05	Sportsplex	74,605	91,508	125,610	108,993	113,022	-	113,022
72-06	Recreation - Parks	68,552	78,659	92,536	68,205	86,247	-	86,247
72-07	Special Events	10,728	14,810	11,447	11,292	15,528	-	15,528
72-08	Splash Park	-	-	1,531	841	2,119	-	2,119
72-09	Recreation - Sports Fields	12,591	14,080	25,544	16,245	24,190	-	24,190
74-01	Museum	-	-	1,039	829	989	-	989
74-03	Library	-	-	1,039	831	989	-	989
74-04	Heritage Arts & Culture	20,032	20,425	17,613	17,182	17,728	-	17,728
Total Employer Share of Benefits		1,316,438	1,414,465	1,540,488	1,141,606	1,419,998	-	1,419,998
Wages and Employer Share of Benefits		7,028,396	7,195,248	8,501,506	7,634,537	8,215,680	-	8,215,680



2021 Operating Budget - Approved September 13, 2021

		2018	2019	2020	2020	2021	2021	2021	2021/2020	Budget
		Actual	Actual	Budget	Actual	Budget	Adjustments	Amended	Diff	Explanation
						Approved May 25				
GENERAL GOVERNMENT REVENUE										
1-0000-111-00	TAXES - RESIDENTIAL	(6,546,680)	(6,794,110)	(9,835,420)	(6,481,215)	(9,659,239)		(9,659,239)	176,181	2% reduction to residential (127K) 5% reduction to non-res (146K) Assessment decrease to large commercial business (265K)
1-0000-111-01	TAXES - RESIDENTIAL (ANNEXED)	-	-	-	-	-		-	-	1% tax rate decrease non-res = 30.5K
1-0000-112-00	TAXES - NON RESIDENTIAL	(2,315,404)	(2,486,311)	-	(2,847,252)	-		-	-	1% tax rate decrease ALL = 92K
1-0000-114-00	TAXES - FARMLAND	(2,930)	(2,987)	-	(2,967)	-		-	-	
1-0000-191-00	TAXES - LINEAR	(103,290)	(106,695)	-	(107,801)	-		-	-	
1-0000-194-00	TAXES - RAILWAY	(6,160)	(6,465)	-	(6,695)	-		-	-	
1-0000-195-00	TAXES - MACHINERY & EQUIPMENT	(66,695)	(77,546)	-	(452,120)	-		-	-	
1-0000-230-00	GRANT IN LIEU - FEDERAL	(4,038)	(3,985)	-	(3,985)	-		-	-	
1-0000-241-00	GRANT IN LIEU - PROVINCIAL	(24,211)	(19,307)	-	(25,904)	-		-	-	
1-0000-290-00	REQUISITION - ASFF	(4,017,125)	(4,042,360)	(4,163,245)	(4,014,838)	(4,191,126)		(4,191,126)	(27,881)	
1-0000-291-00	REQUISITION - MT VIEW SENIORS	(239,863)	(367,280)	(555,083)	(557,386)	(569,318)		(569,318)	(14,235)	
1-0000-292-00	DESIGNATED INDUSTRIAL REQUISITION	(496)	(1,170)	(1,144)	(1,156)	(1,171)		(1,171)	(27)	
1-0000-510-00	PENALTIES ON TAXES	(90,471)	(103,909)	(100,000)	(96,204)	(100,000)		(100,000)	-	
1-0000-540-00	ATCO GAS FRANCHISE TAX	(651,142)	(756,186)	(739,239)	(793,200)	(819,393)		(819,393)	(80,154)	Information received from ATCO
1-0000-541-00	FORTIS ELECTRICAL FRANCHISE	(569,139)	(1,254,147)	(1,250,000)	(1,433,278)	(1,504,161)		(1,504,161)	(254,161)	Information received from FORTIS
1-0000-541-01	STREET LIGHT REVENUE	-	-	-	-	-		-	-	
1-0000-550-00	INTEREST ON INVESTMENTS	(208,169)	(334,577)	(190,000)	(330,066)	(150,000)		(150,000)	40,000	*dependant on OICRD investment (130K), reduced interest rates due to COVID
1-0000-551-00	INTEREST - BANK	(31,370)	(30,641)	(20,000)	(5,819)	(20,000)		(20,000)	-	
1-0000-552-00	DIVIDENDS	(17,764)	(15,077)	(25,000)	(2,916)	(15,000)		(15,000)	10,000	
1-0000-840-00	PROVINCIAL GRANT	-	(27,146)	(20,825)	(955,788)	-		-	20,825	
1-0000-920-00	TRANSFER FROM RESERVES	-	-	-	-	(200,000)	(452,647)	(652,647)	(200,000)	COVID relief (200K), OI Loan Payment
	TOTAL REVENUE	(14,894,947)	(16,429,900)	(16,899,956)	(18,118,589)	(17,229,408)	(452,647)	(17,682,055)	(329,452)	
GENERAL GOVERNMENT EXPENSES										
2-0000-741-00	ALBERTA SCHOOL FOUNDATION FUND	4,017,125	4,042,360	4,163,245	4,116,830	4,191,126		4,191,126	27,881	
2-0000-755-00	MOUNTAIN VIEW SENIORS HOUSING	239,863	367,280	555,083	557,386	569,318		569,318	14,235	
2-0000-756-00	DESIGNATED INDUSTRIAL REQUISITION	496	1,171	1,144	1,143	1,171		1,171	27	
2-0000-764-00	TRANSFER TO RESERVES	112,930	190,338	385,581	168,738	157,295		157,295	(228,286)	Destination Olds Collective Fund
2-0000-831-00	OI LOAN INTEREST						235,273			
2-0000-832-00	OI LOAN PRINCIPLE						217,374			
2-0000-960-00	TRANSFER TO OTHER FUNCTION	651,142	686,243	739,239	742,060	771,733		771,733	32,494	Transfer to fund Special Events, Museum, Library, Evergreen, Heritage
2-0000-960-01	TRANSFER TO STREETLIGHTING	394,536	417,922	325,000	429,616	445,000		445,000	120,000	
2-0000-960-02	SALARY, WAGES & BENEFITS ADJUSTMEN	-	-	(170,030)	-	(55,000)		(55,000)	115,030	OT (75K) HSA/HEI (40K) LESS 2% Vacancy
	TOTAL EXPENSES	5,416,092	5,705,314	5,999,262	6,015,773	6,080,643	452,647	6,080,643	81,381	
	NET	(9,478,855)	(10,724,586)	(10,900,694)	(12,102,817)	(11,148,765)	(0)	(11,601,412)	(248,071)	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
COUNCIL REVENUE								
1-1104-490-00	MISC REVENUE ELECTIONS	-	-	-	(1,000)	-	-	
1-1104-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	(10,000)	(10,000)	\$\$\$'s set aside in two previous years for election
	TOTAL REVENUE	-	-	-	(1,000)	(10,000)	(10,000)	
MAYOR EXPENSES								
2-1101-111-00	SALARY - MAYOR	575	80	400	-	400	-	
2-1101-130-00	ER.C. - MAYOR	7,943	8,500	10,096	8,298	8,458	(1,639)	
2-1101-151-00	HONORARIUM	34,366	38,604	40,386	39,660	40,386	0	
2-1101-152-00	FEES	27,025	27,450	27,850	21,250	22,275	(5,575)	
2-1101-213-00	TRAVEL & SUBSISTENCE	4,750	8,773	7,260	1,174	5,000	(2,260)	
2-1101-214-00	CONFERENCE/CONVENTION FEES	2,403	3,103	3,700	1,350	3,325	(375)	
2-1101-217-00	TELEPHONE	1,528	1,151	1,000	842	1,000	-	
		78,589	87,660	90,692	72,574	80,844	(9,849)	
COUNCILLOR EXPENSES								
2-1102-111-00	SALARY - COUNCIL	1,557	1,623	800	4,277	800	-	
2-1102-130-00	ER.C. - COUNCIL	39,187	40,461	33,164	34,651	36,647	3,484	
2-1102-151-00	HONORARIUM	112,262	123,041	132,654	128,155	132,654	(0)	
2-1102-152-00	FEES	92,225	97,700	87,250	97,528	113,475	26,225	
2-1102-213-00	TRAVEL & SUBSISTENCE	15,109	24,233	15,310	3,248	24,945	9,635	
2-1102-214-00	CONFERENCE/CONVENTION FEES	9,850	12,053	8,930	3,441	12,000	3,070	
		270,190	299,112	278,108	271,300	320,521	42,414	
COUNCIL EXPENSES								
2-1103-214-00	REGIONAL MEETINGS	345	527	230	-	200	(30)	
2-1103-221-00	ADVERTISING	957	1,044	1,000	773	750	(250)	
2-1103-221-01	SPONSORSHIPS	1,035	6,500	6,000	4,850	6,000	-	
2-1103-221-02	SOCIAL COMMITTEE CONTRIBUTION	2,000	2,000	2,000	2,000	2,000	-	
2-1103-221-03	PUBLIC RELATIONS ACTIVITY	5,792	2,857	6,000	1,307	3,000	(3,000)	
2-1103-221-04	TOWN PROMOTIONAL ITEMS	1,504	3,942	3,000	-	3,000	-	
2-1103-224-00	MEMBERSHIPS	16,682	17,934	18,000	18,166	18,000	-	
2-1103-239-00	CONTRACTED SERVICES	-	3,246	-	-	-	-	
2-1103-274-00	INSURANCE	175	198	300	-	300	-	
2-1103-510-00	OFFICE SUPPLIES	140	175	500	534	500	-	
		28,631	38,424	37,030	27,629	33,750	(3,280)	
ELECTION EXPENSES								
2-1104-148-00	TRAINING - COUNCIL	-	-	-	-	10,000	10,000	New councillor training/orientation
2-1104-148-01	TRAINING - RETURNING OFFICER	-	-	-	-	-	-	
2-1104-151-00	HONORARIUM	-	-	-	-	2,200	2,200	2021 Election
2-1104-213-00	TRAVEL & SUBSISTENCE	-	-	2,000	671	1,000	(1,000)	
2-1104-221-00	ADVERTISING	-	-	500	240	500	-	
2-1104-239-00	CONTRACTED SERVICES	-	-	-	-	5,000	5,000	
2-1104-239-01	VOTING EQUIPMENT	-	-	12,000	6,471	15,000	3,000	
2-1104-510-00	OFFICE SUPPLIES	-	-	500	93	2,000	1,500	
2-1104-764-00	TRANSFER TO RESERVES	5,000	5,000	-	-	-	-	
	Election	5,000	5,000	15,000	7,475	35,700	20,700	
	TOTAL EXPENSES	382,410	430,196	420,830	378,979	470,815	49,985	
	NET	382,410	430,196	420,830	377,979	460,815	39,985	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
FINANCE REVENUE								
1-1200-365-00	TRANSFER FROM OTHER FUNCTION	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	-	
1-1200-410-00	TAX CERTIFICATES	(8,160)	(7,115)	(7,500)	(6,690)	(7,500)	-	
1-1200-411-00	TAXES ON MORTGAGES ADMIN FEE	(4,361)	(4,213)	(4,000)	(2,619)	(4,000)	-	
1-1200-490-00	MISC REVENUE	(6,540)	(3,339)	(4,000)	(2,904)	(4,000)	-	
1-1200-490-03	CONTRACTED FINANCIAL SERVICES	(61,850)	-	-	-	-	-	
1-1200-510-00	PENALTIES ON AR	(22,186)	(20,198)	(25,000)	(14,108)	(25,000)	-	
1-1200-590-00	DONATIONS	-	-	-	-	-	-	
1-1200-840-00	PROVINCIAL GRANT	-	-	(85,000)	-	(85,000)	-	
1-1200-841-00	MSI OPERATING GRANT	-	-	-	-	-	-	
1-1200-920-00	TRANSFER FROM OPERATING RSRVE	-	(43,968)	-	-	-	-	
1-1200-930-00	FROM OPERATING RESERVE	-	-	-	-	-	-	
1-1200-991-00	DIVIDENDS	-	-	-	-	-	-	
	TOTAL REVENUE	(128,098)	(103,834)	(150,500)	(51,321)	(150,500)	-	
FINANCE EXPENSES								
2-1200-111-00	SALARY - GEN GOVT	347,055	243,001	394,122	349,534	444,289	50,167	changed coding of ME manager to 100% finance
2-1200-130-00	ER.C. - GEN GOVT	94,029	62,568	98,530	52,861	103,602	5,072	
2-1200-140-00	EI REBATE TO SOCIAL CLUB	5,913	4,763	3,500	5,868	3,500	-	
2-1200-148-00	TRAINING	2,216	2,994	3,000	1,470	3,000	-	
2-1200-148-01	TRAINING- HEALTH & SAFETY	3,249	2,544	2,000	60	7,000	5,000	Request of \$7,000 - mental health first aid (5,000)
2-1200-213-00	TRAVEL & SUBSISTENCE	4,482	3,911	3,000	763	500	(2,500)	
2-1200-213-01	ALL STAFF MEETINGS	-	10,366	5,000	-	2,500	(2,500)	reduction for 2021 with COVID
2-1200-214-00	CONFERENCE/CONVENTION FEES	607	1,390	1,500	-	-	(1,500)	No conferences 2021
2-1200-215-00	FREIGHT & POSTAGE	12,267	11,163	12,000	11,684	12,000	-	
2-1200-217-00	TELEPHONE	7,768	4,396	4,200	5,869	4,500	300	
2-1200-217-01	MONTHLY FIBRE NETWORK	2,625	2,625	2,625	2,625	2,625	-	
2-1200-221-00	ADVERTISING	11,509	8,361	8,000	8,354	8,000	-	
2-1200-223-00	SUBSCRIPTIONS/PUBLICATIONS	795	(127)	500	250	500	-	
2-1200-224-00	MEMBERSHIPS	1,688	4,915	5,000	5,059	5,000	-	Regional assessment board (2K), box of docs (1,800)
2-1200-231-00	AUDITOR	26,750	26,500	26,750	28,245	28,000	1,250	
2-1200-232-00	SOLICITOR	21,540	12,605	40,000	192,273	40,000	-	
2-1200-239-00	CONTRACTED SERVICES	19,381	75,617	30,000	125,447	30,000	-	Janitorial, pest control, shredding, mats
2-1200-239-01	WEB SITE DEVELOPMENT & MAINTENANC	44,731	11,468	7,000	7,223	7,000	-	website support and hosting
2-1200-239-02	SYSTEMS AND MAINTENANCE	43,992	40,646	43,000	32,241	35,000	(8,000)	Diamond, citywide
2-1200-239-03	IT NETWORK SYSTEMS & SERVICE	118,114	128,890	148,000	165,204	165,000	17,000	Monthly support (7K), Cloud backup, Adobe, Licenses (6,500)
2-1200-239-04	ASSESSOR	79,443	74,504	74,000	82,148	74,000	-	2020 costs included extra work for large industrial assessment
2-1200-239-05	SYSTEMS & MAINTENANCE - MVRWC	-	-	-	-	-	-	
2-1200-251-00	REPAIRS & MAINT. BLDG EQUIPT	5,703	7,757	5,000	6,543	5,000	-	
2-1200-252-00	REPAIRS & MAINT. BUILDING	10,141	10,018	10,000	14,469	10,000	-	
2-1200-253-00	REPAIRS & MAINT. EQUIPMENT	-	-	-	-	-	-	
2-1200-255-00	REPAIRS & MAINT. VEHICLES	829	2,434	3,500	893	3,500	-	
2-1200-263-00	RENTALS & LEASES EQUIPMENT	15,111	17,006	23,550	17,553	23,000	(550)	
2-1200-272-00	INSURANCE CLAIMS	300	2,500	2,000	2,000	-	(2,000)	
2-1200-274-00	INSURANCE	12,778	15,083	16,592	16,094	17,703	1,111	10% increase anticipated
2-1200-510-00	OFFICE SUPPLIES	16,209	13,502	15,000	13,527	13,000	(2,000)	
2-1200-510-01	SAFETY COMMITTEE SUPPLIES	1,072	1,394	2,000	597	2,100	100	Health and safety day (1500) OH&S insider subscription (600)
2-1200-510-02	SMALL EQUIPT LESS THAN \$3,000	36,768	34,930	50,000	52,124	40,000	(10,000)	
2-1200-510-03	OFFICE FURNITURE/ERGONOMICS	1,758	6,120	5,000	5,347	5,000	-	
2-1200-513-00	JANITORIAL SUPPLIES	5,794	2,218	5,000	831	-	(5,000)	
2-1200-520-00	GENERAL SUPPLIES AND GOODS	9,185	8,013	7,000	4,848	7,000	-	
2-1200-521-00	FUEL	1,962	1,557	2,000	189	500	(1,500)	
2-1200-541-00	WATER & WASTEWATER	3,827	3,375	3,000	3,667	3,500	500	



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2-1200-543-00	NATURAL GAS	11,534	13,112	13,000	13,465	14,000	1,000	
2-1200-544-00	ELECTRICITY	29,812	29,552	28,000	27,759	29,000	1,000	
2-1200-590-00	PROJECT EXPENSES	500	19,344	2,000	1,014	2,000	-	Budget survey
2-1200-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-1200-764-00	TRANSFER TO RESERVES	52,600	52,600	37,000	52,600	37,000	-	Diamond payback reserves
2-1200-801-00	AMORTIZATION	47,289	79,195	15,600	110,873	15,600	-	
2-1200-814-00	BANK SERVICE CHARGES	7,443	20,547	4,000	4,386	4,000	-	Organization wide
2-1200-814-01	VISA/MC FEES	7,412	-	5,000	10,552	9,000	4,000	Organization wide
2-1200-920-00	BAD DEBT AR/TAXES	6,555	24,630	-	814	-	-	
2-1200-995-00	CASH SHORTAGE/OVERAGE	27	4	-	(602)	-	-	
	TOTAL EXPENSES	1,132,763	1,097,990	1,165,969	1,436,723	1,216,919	50,950	
	NET	1,004,665	994,156	1,015,469	1,385,403	1,066,419	50,950	



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		2018 Actual	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021/2020 Diff	Budget Explanation
OFFICE OF THE CAO REVENUE								
1-1201-490-00	HR CONTRACTED SERVICES	(5,899)	-	-	-	-	-	
1-1201-841-00	MSI OPERATING GRANT	-	-	-	-	-	-	
1-1201-920-00	TRANSFER FROM OPERATING RSRVE	-	(104,905)	(117,000)	(49,496)	(117,000)	-	
	TOTAL REVENUE	(5,899)	(104,905)	(117,000)	(49,496)	(117,000)	-	
OFFICE OF THE CAO EXPENSES								
2-1201-111-00	SALARY - OFFC OF THE CAO	558,264	672,142	689,947	745,427	693,865	3,918	
2-1201-130-00	ER.C. - OFFC OF THE CAO	155,144	143,945	172,487	161,547	150,959	(21,528)	
2-1201-148-00	TRAINING	6,276	8,588	4,475	1,774	2,200	(2,275)	
2-1201-213-00	TRAVEL & SUBSISTENCE	12,761	20,864	16,850	1,833	8,500	(8,350)	
2-1201-214-00	CONFERENCE/CONVENTION FEES	3,850	11,926	10,800	2,391	5,500	(5,300)	
2-1201-217-00	TELEPHONE	5,370	4,565	3,000	4,509	4,000	1,000	
2-1201-221-00	ADVERTISING	312	825	1,000	-	1,000	-	
2-1201-223-00	SUBSCRIPTIONS/PUBLICATIONS	2,191	360	1,000	1,095	1,000	-	
2-1201-224-00	MEMBERSHIPS	2,904	3,966	4,000	3,704	4,000	-	
2-1201-239-00	CONTRACTED SERVICES	4,377	2,040	10,000	-	-	(10,000)	
2-1201-239-01	HR CONTRACTED SERVICES	30,630	27,801	10,000	17,849	35,000	25,000	
2-1201-239-02	STRATEGIC PLANNING	16,752	11,901	15,000	8,868	10,000	(5,000)	
2-1201-510-00	OFFICE SUPPLIES	2,523	2,461	2,000	869	2,000	-	
2-1201-510-03	OFFICE FURNITURE/ERGONOMICS	770	-	-	-	-	-	
2-1201-517-00	HR SUPPLIES	5,965	6,320	6,000	5,548	6,000	-	
2-1201-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-1201-770-00	DESTINATION OLDS COLLECTIVE FUND	-	104,905	117,000	49,496	117,000	-	
	TOTAL EXPENSES	808,091	1,022,607	1,063,559	1,004,910	1,041,024	(22,535)	
	NET	802,192	917,702	946,559	955,414	924,024	(22,535)	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
FIRE REVENUE								
1-2301-350-00	REGIONAL FIRE CHIEF	-	-	-	-	-		
1-2301-351-00	FIRE PROTECTION - MVC	(189,200)	(200,339)	(248,392)	(213,755)	(244,251)	4,141	Based on current fire sub agreement
1-2301-410-00	FIRE SUPPRESSION SERVICES	(35,733)	(31,616)	(10,000)	(23,267)	(10,000)	-	
1-2301-412-00	HIGHWAY INSUR CLAIMS	(92,944)	(89,129)	(83,000)	(40,618)	(83,000)	-	
1-2301-413-00	FIRE INVESTIGATION	-	-	-	-	-	-	
1-2301-414-00	TRAINING	(2,865)	-	(500)	-	(2,000)	(1,500)	
1-2301-415-00	FIRE INSPECTION REVENUE	(1,985)	(25,490)	(24,000)	(24,050)	(24,000)	-	
1-2301-416-00	FIRE PERMITS	(520)	(75)	(200)	(50)	(200)	-	
1-2301-417-00	SCBA TESTING REVENUE	(950)	(3,725)	(3,000)	(2,423)	(3,000)	-	
1-2301-490-00	MISC REVENUE	(18,552)	(5,065)	(2,000)	(7,316)	(2,000)	-	
1-2301-490-01	FIRE DEPARTMENT GENERAL SALES	-	-	-	-	-	-	
1-2301-560-00	AHS LEASE	(101,095)	(101,260)	(101,260)	(101,260)	(101,260)	-	
1-2301-560-01	NATURAL GAS - AHS	(4,684)	(2,163)	(3,500)	(1,299)	(3,500)	-	
1-2301-560-02	ELECTRICITY - AHS	(5,614)	(6,523)	(6,000)	(6,385)	(6,000)	-	
1-2301-590-00	INSURANCE - CLAIMS	-	-	-	-	-	-	
1-2301-590-00	MVC BAY RENTAL	(19,573)	(19,573)	(19,753)	(19,573)	(19,753)	-	
1-2301-840-00	PROVINCIAL GRANT	-	(13,636)	-	(5,115)	-	-	
1-2301-920-00	TRANSFER FROM OPERATING RSRVE	(5,001)	(73,590)	-	-	(18,080)	(18,080)	Draw operating reserve down to cap of \$50,000
1-2301-940-01	FROM RSTRCD SURPLUS (SM EQUIP)	(15,778)	(30,118)	(15,000)	(14,825)	-	15,000	
	TOTAL REVENUE	(494,494)	(602,302)	(516,605)	(459,935)	(517,044)	(439)	
FIRE EXPENSES								
2-2301-111-00	SALARY - FIRE	164,458	235,593	378,707	352,930	398,032	19,325	Director of protective services
2-2301-130-00	ER.C. - FIRE	41,535	74,585	94,677	79,075	82,510	(12,167)	
2-2301-148-00	TRAINING	37,416	33,300	31,500	19,614	24,000	(7,500)	General training costs reduced to help offset this expense
2-2301-151-00	HONORARIUM	176,854	194,001	220,000	171,706	220,000	-	
2-2301-210-00	ANSWERING AND DISPATCH SERVICE	22,412	24,633	27,000	24,780	27,000	-	
2-2301-213-00	TRAVEL & SUBSISTENCE	7,661	8,110	12,000	7,947	5,000	(7,000)	COVID reduction replacement
2-2301-213-01	FIRE EXPENSES & MEALS VARIABLE	4,003	5,849	2,000	2,662	3,000	1,000	
2-2301-214-00	CONFERENCE/CONVENTION FEES	970	5,608	3,800	-	-	(3,800)	COVID reduction replacement
2-2301-215-00	FREIGHT & POSTAGE	2,988	3,148	2,000	2,050	2,000	-	
2-2301-217-00	TELEPHONE	8,465	9,587	9,000	8,150	9,000	-	
2-2301-217-01	MONTHLY FIBRE NETWORK	2,625	2,625	2,625	2,625	2,625	-	
2-2301-217-02	COMMUNICATION EQUIPMENT	3,588	3,030	3,000	3,708	2,000	(1,000)	COVID reduction replacement
2-2301-221-00	ADVERTISING	1,975	847	2,000	1,222	1,500	(500)	
2-2301-221-01	PROMOTIONS & PUBLIC RELATIONS	1,344	5,103	8,000	2,218	6,000	(2,000)	
2-2301-221-02	MEMBER APPRECIATION	15,655	15,186	17,000	16,899	17,000	-	
2-2301-223-00	SUBSCRIPTIONS/PUBLICATIONS	4,895	18,198	4,000	1,387	4,000	-	
2-2301-224-00	MEMBERSHIPS	11,998	4,381	8,500	8,586	8,500	-	
2-2301-232-00	SOLICITOR	10,279	-	1,200	5,306	1,200	-	
2-2301-234-00	FIRE INVESTIGATION EXPENSES	144	-	-	180	-	-	
2-2301-236-00	FIRE INSPECTIONS	103,485	70,724	35,000	8,170	25,000	(10,000)	
2-2301-239-00	CONTRACTED SERVICES	26,695	90,664	24,000	20,129	20,000	(4,000)	Budget Adjustment - Mediation costs (1/3 of total anticipated)
2-2301-239-02	SCBA TESTING	1,080	1,707	4,000	4,135	1,800	(2,200)	Cylinders hydro tested good for 5 yrs
2-2301-240-00	REGIONAL FIRE CHIEF	2,229	1,151	2,250	2,151	1,500	(750)	No retreat due to COVID 2021
2-2301-252-00	REPAIRS & MAINT. BUILDING	25,678	28,613	26,000	23,275	26,000	-	
2-2301-252-01	REPAIRS & MAINT. TRAINING FAC	2,478	243	3,000	3,005	3,000	-	
2-2301-253-00	REPAIRS & MAINT. EQUIPMENT	19,814	24,166	24,000	24,453	24,000	-	
2-2301-255-00	REPAIRS & MAINT. APPARATUS	36,654	36,456	38,000	38,054	36,000	(2,000)	replacement of 660 decrease costs
2-2301-263-00	RENTALS & LEASES EQUIPMENT	804	991	2,330	6,586	15,000	12,670	Lease of draeger system (12K), photocopier



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2-2301-274-00	INSURANCE	22,227	22,755	25,030	23,062	26,371	1,341	
2-2301-510-00	OFFICE SUPPLIES	4,241	4,937	4,500	3,753	4,000	(500)	
2-2301-512-00	UNIFORMS	14,341	10,951	10,000	11,024	12,000	2,000	Need to increase to maintain 40 members
2-2301-513-00	TURNOUT GEAR	24,757	24,388	25,000	25,571	27,000	2,000	Increased costs on PPE and maintenance
2-2301-516-00	SAFETY	1,927	2,398	2,500	2,453	2,500	-	
2-2301-520-00	GENERAL SUPPLIES & GOODS	20,083	23,428	15,000	17,159	20,000	5,000	Increased general supplies from reallocation from fixed
2-2301-521-00	FUEL	14,704	12,446	13,000	10,548	13,000	-	
2-2301-525-00	FIXED EQUIPMENT	19,436	19,663	20,000	19,145	15,000	(5,000)	reduced fixed and allocated to general
2-2301-525-01	SMALL EQUIP (> \$5000) PER AGMN	15,778	30,118	15,000	14,825	-	(15,000)	
2-2301-525-02	SELF CONTAINED BREATHING APPARATUS	1,659	-	-	-	-	-	
2-2301-541-00	WATER & WASTEWATER	3,079	2,668	3,000	3,840	3,000	-	
2-2301-543-00	NATURAL GAS	4,550	8,494	5,000	7,931	9,000	4,000	
2-2301-544-00	ELECTRICITY	25,172	25,877	25,000	24,057	25,000	-	
2-2301-764-00	TRANSFER TO RESERVES	29,100	29,100	-	29,100	-	-	
2-2301-764-01	TRANSFER TO SMALL ITEM CAPITAL	-	-	-	-	-	-	
2-2301-764-02	TRANSFER TO FIRE HALL RESERVE	-	-	-	-	-	-	
2-2301-764-03	TRANSFER TO APPARATUS RESERVE	-	-	-	-	-	-	
2-2301-764-04	TRANSFER TO BLDG RESERVE	-	-	-	-	-	-	
2-2301-764-05	TRANSFER TO REGIONAL RESERVE	-	-	-	-	-	-	
2-2301-801-00	AMORTIZATION	220,318	236,793	29,100	249,295	29,100	-	
2-2301-831-00	INTEREST ON DEBENTURES	92,699	90,118	88,245	87,451	85,514	(2,731)	
2-2301-832-00	PRINCIPAL ON DEBENTURES	76,080	78,635	81,277	81,277	84,007	2,730	
2-2301-960-00	TRANSFER TO OTHER FUNCTIONS	25,000	25,000	25,000	25,000	25,000	-	
2-2301-999-99	FIRE AID EXPENSES	-	17,912	-	-	-	-	
	TOTAL EXPENSES	1,353,329	1,564,179	1,372,241	1,476,492	1,346,159	(26,081)	
	NET	858,835	961,877	855,636	1,016,556	829,115	(26,520)	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
RCMP REVENUE								
1-2100-410-00	CRIMINAL RECORD CHECKS	(5,925)	(18,973)	(25,000)	(8,867)	(15,000)	10,000	
1-2100-531-00	PROVINCIAL FINES	(106,247)	(94,381)	(95,000)	(70,028)	(90,000)	5,000	
1-2100-560-00	BUILDING RENTAL	(84,085)	(84,420)	(85,000)	(84,420)	(84,420)	580	
1-2100-560-01	BLDG OPERATION & MAINTENANCE	-	-	-	-	-	-	
1-2100-590-00	D.A.R.E. DONATIONS	-	-	-	-	-	-	
1-2100-842-00	POLICING OPERATING GRANT	(273,472)	(273,472)	(273,472)	(273,472)	(273,472)	-	
1-2100-843-00	NPOG POLICING GRANT	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	-	
	TOTAL REVENUE	(569,729)	(571,246)	(578,472)	(536,787)	(562,892)	15,580	
RCMP EXPENSES								
2-2100-111-00	SALARY - POLICE SECRETARY	143,378	173,817	197,828	204,117	199,332	1,504	
2-2100-130-00	ER.C. - POLICE SECRETARY	49,231	49,532	49,457	50,933	50,060	603	
2-2100-148-00	TRAINING	574	1,480	500	791	2,000	1,500	Budget adjustment - new staff training
2-2100-213-00	TRAVEL & SUBSISTENCE	-	-	-	-	2,000	-	Budget adjustment - new account. Not budgeted
2-2100-215-00	FREIGHT & POSTAGE	75	113	100	20	100	-	
2-2100-217-01	MONTHLY FIBRE NETWORK	2,625	2,625	2,625	2,625	2,625	-	
2-2100-221-00	ADVERTISING	135	-	500	-	500	-	
2-2100-239-00	CONTRACTED SERVICES	657	81	500	5,070	500	-	
2-2100-239-01	CLEANING CONTRACT	22,200	28,925	28,800	24,000	28,800	-	
2-2100-239-02	CONTRACTED SNOW REMOVAL	5,500	5,500	5,500	5,500	5,500	-	
2-2100-251-00	REPAIRS & MAINT. BLDG EQUIPT	5,268	4,348	4,000	5,090	4,000	-	
2-2100-252-00	REPAIRS & MAINT. BUILDING	3,467	5,567	4,000	26,697	12,000	8,000	Budget adjustment - added file storage in secure area. Painting in sections of workspace. Hot water heater replacement
2-2100-265-00	RENTALS & LEASES VEHICLES	-	-	-	-	-	-	
2-2100-274-00	INSURANCE	1,689	3,115	3,427	3,460	3,807	380	
2-2100-330-00	R.C.M.P. CONTRACT	1,080,925	1,128,352	1,200,000	1,146,839	1,260,000	60,000	1 new RCMP officer - beginning July 1
2-2100-510-00	OFFICE SUPPLIES	5,223	1,551	1,000	-	1,000	-	
2-2100-513-00	JANITORIAL SUPPLIES	5,192	1,110	1,500	-	1,500	-	
2-2100-520-00	GENERAL SUPPLIES & GOODS	-	-	-	-	1,000	1,000	Budget Adjustment - small items replacement
2-2100-541-00	WATER & WASTEWATER	5,973	5,224	4,500	5,326	5,000	500	
2-2100-543-00	NATURAL GAS	16,464	7,225	7,250	7,061	7,250	-	
2-2100-544-00	ELECTRICITY	13,500	16,506	16,250	15,560	16,250	-	
2-2100-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-2100-764-00	TRANSFER TO RESERVES	-	13,500	30,000	43,500	170,000	140,000	Increase transfer to reserve (RCMP retro pay - 2017)
2-2100-770-00	POLICE ADVISORY COMMITTEE	-	-	5,000	-	2,500	(2,500)	Moved from municipal enforcement
2-2100-801-00	AMORTIZATION	41,710	41,710	13,500	41,710	13,500	-	
2-2100-831-00	INTEREST ON DEBENTURES	34,252	29,251	24,213	23,969	18,647	(5,566)	
2-2100-832-00	PRINCIPAL ON DEBENTURES	88,687	93,676	98,945	98,945	104,511	5,566	
2-2100-990-00	RENT OVER/UNDER	-	-	-	-	-	-	
	TOTAL EXPENSES	1,526,725	1,613,207	1,699,395	1,711,212	1,912,381	210,986	
	NET	956,996	1,041,961	1,120,923	1,174,426	1,349,489	226,566	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
EMERGENCY MANAGEMENT REVENUE								
1-2400-840-00	PROVINCIAL GRANT	(4,214)	-	(5,000)	-	(5,000)	-	Approval to extend grant to 2021
1-2400-841-00	MSI OPERATING GRANT	-	-	-	-	-	-	
1-2400-920-00	TRANSFER FROM OPERATING RSRVE	(4,450)	-	-	-	-	-	
	TOTAL REVENUE	(8,664)	-	(5,000)	-	(5,000)	-	
EMERGENCY MANAGEMENT EXPENSES								
2-2400-111-00	SALARY	81	9,716	14,081	15,334	61,294	47,213	Re-allocation of salaries (DDEM(s) and Admin)
2-2400-130-00	ER.C.	45	3,517	3,520	3,464	14,794	11,273	
2-2400-148-00	TRAINING	6,758	7,138	7,500	-	7,500	-	
2-2400-151-00	HONORARIUM	-	-	10,000	10,000	25,000	15,000	Stipend for DEM & DDEM
2-2400-213-00	TRAVEL & SUBSISTENCE	2,040	2,371	1,000	122	1,000	-	
2-2400-217-00	TELEPHONE	5,118	4,311	2,500	3,717	1,000	(1,500)	
2-2400-239-00	CONTRACTED SERVICES	-	-	17,000	1,282	-	(17,000)	This is as needed and can be done by adjustment if needed
2-2400-351-00	REGIONAL EMERGENCY MANAGEMENT	692	706	1,000	643	1,000	-	
2-2400-520-00	GENERAL SUPPLIES & GOODS	623	501	1,000	10	2,000	1,000	Increase to have supplies on hand for emergency situations
2-2400-770-00	OLDS SEARCH AND RESCUE	5,000	-	-	-	-	-	
2-2400-999-99	ACTIVE EMERGENCY EXPENSES	-	-	-	189,478	-	-	budget adjustment will be needed
	TOTAL EXPENSES	20,356	28,259	57,602	224,049	113,588	55,986	
	NET	11,692	28,259	52,602	224,049	108,588	55,986	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
MUNICIPAL ENFORCEMENT REVENUE								
1-2600-490-00	MISC REVENUE	-	-	-	-	-	-	
1-2600-520-00	ANIMAL LICENSES	(21,695)	(23,465)	(25,000)	(21,628)	(25,000)	-	
1-2600-521-00	SPECIAL EVENTS PERMITS	-	-	-	-	-	-	
1-2600-531-00	BYLAW FINES	(6,108)	(14,655)	(10,000)	(11,238)	(15,000)	(5,000)	
1-2600-532-00	SNOW REMOVAL	(540)	(540)	(500)	(230)	(500)	-	
1-2600-533-00	UNSIGHTLY PREMISES	-	-	-	-	-	-	
1-2600-535-00	ANIMAL CONTROL FINES	-	-	(500)	-	-	500	
1-2600-536-00	IMPOUND & VET FEES RECOVERED	(126)	(60)	-	-	-	-	
1-2600-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	-	-	
TOTAL REVENUE		(28,469)	(38,720)	(36,000)	(33,096)	(40,500)	(4,500)	
MUNICIPAL ENFORCEMENT EXPENSES								
2-2600-111-00	SALARY - PROTECTIVE	102,932	139,216	221,344	241,707	233,705	12,361	Admin support 100% to ME now
2-2600-112-00	WAGES - PROTECTIVE	-	-	-	-	13,000	-	Budget Adjustment - Bylaw summer student
2-2600-130-00	ER.C. - PROTECTIVE	32,892	44,326	55,336	46,626	56,559	1,223	Budget Adjustment - Bylaw summer student
2-2600-148-00	TRAINING	2,599	1,725	7,500	9,791	5,500	(2,000)	
2-2600-148-01	TRAINING- HEALTH & SAFETY	-	-	200	-	850	650	
2-2600-213-00	TRAVEL & SUBSISTENCE	2,688	4,729	7,000	3,146	6,000	(1,000)	
2-2600-214-00	CONFERENCE/CONVENTION FEES	238	814	2,000	153	2,500	500	
2-2600-215-00	FREIGHT & POSTAGE	125	79	200	193	200	-	
2-2600-217-00	TELEPHONE	2,305	2,794	2,000	2,884	3,000	1,000	
2-2600-221-00	ADVERTISING	1,390	1,254	2,000	882	2,000	-	
2-2600-221-01	PROMOTIONS & PUBLIC RELATIONS	-	-	1,000	-	1,000	-	
2-2600-224-00	MEMBERSHIPS	650	750	1,000	575	1,275	275	
2-2600-232-00	SOLICITOR	9,266	14,155	-	-	-	-	
2-2600-239-00	CONTRACTED SERVICES	55,116	43,083	10,000	13,851	10,000	-	Dispatch services (9,200) (pest control 750)
2-2600-239-01	SOFTWARE LICENSES/FEES	5,709	8,795	9,000	11,722	15,500	6,500	Report Exec, Watch Guard (car & body cameras), e-ticketing
2-2600-239-02	CONTRACTED SNOW REMOVAL	540	90	500	180	500	-	
2-2600-239-03	CONTRACTED WEED INSPECTOR	4,725	4,833	5,000	2,932	5,000	-	
2-2600-249-00	IMPOUND & VET FEES	6,586	8,244	5,000	3,865	5,000	-	
2-2600-249-01	SPAY/NEUTER PROGRAM	369	105	500	-	500	-	
2-2600-252-00	ME GARAGE REPAIRS & MAINT.	-	-	-	981	3,000	3,000	New account; 2021 garage door openers
2-2600-255-00	REPAIRS & MAINT. VEHICLES	4,466	8,158	5,000	15,635	5,000	-	
2-2600-274-00	INSURANCE	4,008	1,536	1,689	1,442	1,670	(19)	
2-2600-510-00	OFFICE SUPPLIES	80	257	200	1,772	2,000	1,800	
2-2600-512-00	UNIFORMS	480	1,979	2,000	2,476	6,000	4,000	Vest expire every 5 years, both officers require new vest in 2021 (\$1,700 each)
2-2600-516-00	SAFETY SUPPLIES	-	450	500	67	500	-	
2-2600-520-00	GENERAL SUPPLIES & GOODS	10,268	1,163	2,000	2,404	2,500	500	
2-2600-521-00	FUEL	6,869	5,025	8,000	6,214	6,000	(2,000)	
2-2600-541-00	WATER AND WASTEWATER	-	183	-	626	1,000	1,000	New account
2-2600-543-00	NATURAL GAS	-	204	-	897	1,500	1,500	New account
2-2600-544-00	ELECTRICITY	-	366	-	846	1,500	1,500	New account
2-2600-762-00	TRANSFER TO CAPITAL	-	-	-	-	8,000	8,000	New account. E-ticketing equipment
2-2600-764-00	TRANSFER TO RESERVES	3,230	3,230	-	3,230	-	-	
2-2600-770-00	CITIZENS ON PATROL	5,014	6,002	5,000	840	2,500	(2,500)	
2-2600-801-00	AMORTIZATION	7,021	9,671	3,230	12,321	3,230	-	
TOTAL EXPENSES		269,567	313,217	357,199	388,256	406,489	36,290	
NET		241,098	274,497	321,199	355,160	365,989	31,790	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
COMMON SERVICES REVENUE								
	TOTAL REVENUE	-	-	-	-	-	-	
COMMON SERVICE EXPENSES								
2-3100-215-00	SHIPPING	-	-	-	16	500	500	New Account
2-3100-217-01	MONTHLY FIBRE NETWORK	2,625	2,625	3,000	2,625	2,625	(375)	
2-3100-239-00	CONTRACTED SERVICES	-	15,341	20,000	19,430	20,000	-	Janitorial, security monitoring
2-3100-252-00	REPAIRS & MAINT. BUILDING	27,355	10,747	10,000	25,186	10,000	-	
2-3100-274-00	INSURANCE	13,962	19,802	21,783	21,533	35,360	13,577	Will need to insure new and old building
2-3100-513-00	OPS CENTRE - JANITORIAL SUPPLIES	5,700	6,953	5,000	6,937	6,000	1,000	
2-3100-516-00	SAFETY SUPPLIES	-	-	3,000	7,246	5,000	2,000	Work boots, etc.
2-3100-520-00	GENERAL SUPPLIES & GOODS	28,703	23,785	22,000	22,174	22,000	-	
2-3100-541-00	WATER & WASTEWATER	4,467	5,203	5,000	5,690	7,500	2,500	addition of new ops centre
2-3100-543-00	NATURAL GAS	2,903	6,536	4,500	9,046	15,000	10,500	addition of new ops centre
2-3100-544-00	ELECTRICITY - Facilities	16,580	22,187	20,000	20,858	35,000	15,000	addition of new ops centre
2-3100-831-00	DEBENTURE - INTEREST	-	-	69,234	70,791	139,228	69,993	Ops Building debenture addition of 2nd payment
2-3100-832-00	DEBENTURE - PRINCIPAL	-	-	59,803	59,234	120,823	61,020	Ops Building debenture addition of 2nd payment
	TOTAL EXPENSES	102,294	113,179	243,320	270,766	419,035	175,716	
	NET	102,294	113,179	243,320	270,766	419,035	175,716	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
ROADS REVENUE								
1-3200-120-00	FRONTAGE - ROADS SIDEWALKS ETC	-	-	-	-		-	
1-3200-365-00	SNOW CLEARING - FIRE DEP'T	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	-	Snow clearing of parking lots
1-3200-365-01	SNOW CLEARING - POLICE	(5,500)	(5,500)	(5,500)	(5,500)	(5,500)	-	Snow clearing of parking lots
1-3200-490-00	MISC REVENUE	(12,388)	(9,987)	(10,000)	(2,985)	-	10,000	Highway 2A/27 sweeping now being done by hwy contractor
1-3200-520-00	PUBLIC WORKS SALES	-	-	-	-	-	-	
1-3200-521-00	TRAVIS PERMITS	(4,017)	(3,334)	(3,000)	(2,026)	(2,000)	1,000	
1-3200-920-00	TRANSFER FROM OPERATING RSRVE	(70,852)	-	-	(46,896)	(20,000)	(20,000)	Snow removal reserve
1-3200-960-00	TRANSFER FROM OTHER FUNCTION	(394,536)	(421,819)	(325,000)	(429,616)	(445,000)	(120,000)	Increase to bring in line with actuals
	TOTAL REVENUE	(489,794)	(443,140)	(346,000)	(489,523)	(475,000)	(129,000)	
ROAD EXPENSES								
2-3200-111-00	SALARY - PUBLIC WORKS	467,173	473,270	483,300	494,791	460,439	(22,861)	reallocation of salaries to emergency management
2-3200-112-00	WAGES - PUBLIC WORKS	113,482	78,701	62,924	23,979	63,648	723	
2-3200-130-00	ER.C. - PUBLIC WORKS	133,849	147,991	127,117	106,787	117,481	(9,636)	
2-3200-148-00	TRAINING	4,831	3,212	3,000	2,081	3,000	-	
2-3200-148-01	TRAINING- HEALTH & SAFETY	45	200	-	30	-	-	
2-3200-213-00	TRAVEL & SUBSISTENCE	1,062	755	500	541	500	-	
2-3200-215-00	FREIGHT & POSTAGE	3,219	2,469	2,000	2,987	2,500	500	
2-3200-217-00	TELEPHONE	8,668	6,969	6,500	6,310	6,500	-	
2-3200-217-02	RADIOS	4,554	3,724	4,000	3,265	4,000	-	
2-3200-221-00	ADVERTISING	2,441	1,771	2,500	1,629	2,000	(500)	
2-3200-224-00	MEMBERSHIPS	256	801	400	1,087	600	200	
2-3200-238-00	TRAVIS PERMIT EXPENSES	3,758	1,859	2,000	1,232	2,000	-	
2-3200-239-00	CONTRACTED SERVICES	165,071	10,913	35,000	6,258	30,000	(5,000)	Patching / crack filling
2-3200-239-01	CONTRACTED MAINT. RAILWAY	8,301	8,760	9,500	8,497	9,500	-	
2-3200-239-02	CONTRACTED SNOW REMOVAL	190,852	118,174	140,000	186,896	140,000	-	Varies each year. Over/under budget goes/comes from reserve
2-3200-251-00	REPAIRS & MAINT. RDS/SIDEWALKS	173,750	128,907	180,000	173,744	180,000	-	Pot hole repairs, sidewalk replacement pavement repairs
2-3200-253-00	REPAIRS & MAINT. EQUIPMENT	144,965	81,925	100,000	78,266	80,000	(20,000)	
2-3200-255-00	REPAIRS & MAINT. VEHICLES	40,194	34,387	40,000	12,630	40,000	-	
2-3200-263-00	RENTALS & LEASES EQUIPMENT	64,166	65,558	57,310	54,460	47,000	(10,310)	Wheel loader buyout in 2020
2-3200-265-00	RENTALS & LEASES VEHICLES	447	-	-	-	-	-	
2-3200-521-00	FUEL	72,110	56,839	60,000	53,693	60,000	-	
2-3200-524-00	SUPPLIES & GOODS-EQUIP/VEHICLE	553	-	-	-	-	-	
2-3200-529-00	TRAFFIC CONTROL	20,715	75,234	30,000	34,398	35,000	5,000	Signs, line painting
2-3200-534-00	GRANULAR SUPPLIES	64,760	63,257	40,000	79,178	60,000	20,000	increase the amount of sand / salt for ice removal
2-3200-544-01	ELECTRICITY - Street Lights	394,536	421,819	325,000	430,864	445,000	120,000	in line with previous years and increase 5% as per fortis
2-3200-762-00	TRANSFER TO CAPITAL	31,462	-	-	-	-	-	
2-3200-764-00	TRANSFER TO RESERVES	221,030	242,856	-	221,030	-	-	
2-3200-801-00	AMORTIZATION	1,249,231	1,385,535	221,030	1,526,719	221,030	-	
2-3200-831-00	INTEREST ON DEBENTURES	59,734	89,465	84,291	84,524	80,853	(3,438)	
2-3200-832-00	PRINCIPAL ON DEBENTURES	42,458	124,049	120,500	120,500	123,938	3,438	
	TOTAL EXPENSES	3,687,673	3,629,399	2,136,872	3,716,375	2,214,989	78,116	
	NET	3,197,879	3,186,259	1,790,872	3,226,852	1,739,989	(50,884)	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
STORM WATER REVENUE								
1-3700-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-		-	
1-3700-960-00	TRANSFER FROM OTHER FUNCTION	(77,986)	(34,955)	(39,050)	(31,376)	(54,050)	(15,000)	
	TOTAL REVENUE	(77,986)	(34,955)	(39,050)	(31,376)	(54,050)	(15,000)	
STORM WATER EXPENSES								
2-3700-251-00	REPAIRS & MAINT. STORM	58,551	30,905	35,000	27,326	50,000	15,000	Increase chemicals for storm pond treatment
2-3700-762-00	TRANSFER TO CAPITAL	15,385	-	-	-	-	-	
2-3700-764-00	TRANSFER TO RESERVES	4,050	4,050	-	4,050	-	-	
2-3700-801-00	AMORTIZATION	99,433	107,889	4,050	114,338	4,050	-	
2-3700-831-00	INTEREST ON DEBENTURES	-	-	-	-	-	-	
2-3700-832-00	PRINCIPAL ON DEBENTURES	-	-	-	-	-	-	
	TOTAL EXPENSES	177,418	142,844	39,050	145,715	54,050	15,000	
	NET	99,433	107,889	-	114,338	-	-	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
WATER REVENUE								
1-4100-410-00	WATER - CONSUMPTION	(2,128,545)	(2,361,442)	(2,433,880)	(2,239,754)	(2,456,500)	(22,620)	850,000 @ \$2.89 (.05 increase)
1-4100-410-01	WATER - BASE RATE	(599,180)	(603,688)	(604,139)	(606,989)	(605,217)	(1,078)	Base rate 3931 accounts @ \$12.83 x 12 months
1-4100-411-00	WATER CONNECTION FEE	(9,700)	(8,200)	(6,500)	(1,900)	(2,500)	4,000	
1-4100-412-00	WATER METER SALES	(33,504)	(31,495)	(20,000)	(7,803)	(15,000)	5,000	
1-4100-490-00	MISC REVENUE	(119,222)	(89,740)	-	(212)	-	-	
1-4100-491-00	RECOVERY OF BAD DEBT	-	-	-	-	-	-	
1-4100-510-00	PENALTIES ON UTILITIES	(18,297)	(20,667)	(20,000)	(13,956)	(20,000)	-	
1-4100-590-00	OTHER REVENUE	-	-	-	-	-	-	
1-4100-840-00	PROVINCIAL GRANT	-	-	(100,000)	-	-	100,000	
1-4100-841-00	MSI OPERATING GRANT	-	-	-	-	-	-	
1-4100-920-00	TRANSFER FROM OPERATING RSRVE	(12,909)	(61,251)	(120,926)	-	(48,193)	72,733	Stabalization reserve. Increase of .07/cubic meter if not used
1-4100-940-00	TRANSFER FROM CAPITAL FUNCTION	-	-	-	-	-	-	
1-4100-960-00	TRANSFER FROM OTHER FUNCTIONS	-	-	-	-	-	-	
	TOTAL REVENUE	(2,921,357)	(3,176,484)	(3,305,445)	(2,870,615)	(3,147,410)	158,035	
WATER EXPENSES								
2-4100-111-00	SALARY - WATER	330,447	315,446	324,427	330,507	325,253	826	
2-4100-112-00	WAGES - WATER	-	10,184	11,098	-	11,458	360	
2-4100-130-00	ER.C. - WATER	86,620	94,532	82,216	69,494	75,875	(6,342)	
2-4100-148-00	TRAINING	2,459	7,113	6,000	2,971	3,500	(2,500)	
2-4100-213-00	TRAVEL & SUBSISTENCE	2,368	2,219	3,000	2,455	1,000	(2,000)	
2-4100-215-00	FREIGHT & POSTAGE	651	513	500	1,260	1,500	1,000	
2-4100-216-00	POSTAGE - CUSTOMER BILLING	11,474	10,619	12,500	10,855	11,000	(1,500)	
2-4100-217-00	TELEPHONE	5,757	5,466	5,000	5,401	5,000	-	
2-4100-217-01	MONTHLY FIBRE NETWORK	2,625	2,625	2,500	2,625	2,625	125	
2-4100-221-00	ADVERTISING	405	1,770	1,000	151	500	(500)	
2-4100-224-00	MEMBERSHIPS	909	466	500	414	500	-	
2-4100-233-00	ENGINEERING	2,890	2,959	4,000	-	4,000	-	
2-4100-233-01	LOCAL IMPROVEMENT PREPARATION	-	-	-	-	-	-	
2-4100-239-00	CONTRACTED SERVICES	9,344	7,819	120,000	14,990	-	(120,000)	
2-4100-239-01	WATER TESTING	2,186	2,208	2,500	3,853	5,000	2,500	
2-4100-239-02	SOFTWARE LICENSE RENEWAL	2,842	3,630	6,000	4,877	5,000	(1,000)	
2-4100-239-03	ALBERTA ONE CALL	2,151	2,043	2,000	1,671	2,000	-	
2-4100-251-00	REPAIRS & MAINT. WATER MAINS	17,262	71,873	60,000	83,160	80,000	20,000	mains and services should be combined
2-4100-251-01	REPAIRS & MAINT. PUMP HOUSES	173,688	132,826	10,000	19,178	20,000	10,000	pump house repairs include pumps
2-4100-251-02	REPAIRS & MAINT. HYDRANTS	6,942	10,946	10,000	9,578	10,000	-	
2-4100-251-03	REPAIRS & MAINT. SERVICES	56,817	22,557	30,000	9,401	-	(30,000)	Delete GL and combine with mains
2-4100-251-04	REPAIRS & MAINT. METERS	67,243	76,295	70,000	46,263	50,000	(20,000)	newer style meters and move on older meters
2-4100-255-00	REPAIRS & MAINT. VEHICLES	14,789	11,994	20,000	12,905	20,000	-	
2-4100-263-00	RENTALS & LEASES EQUIPMENT	39,059	39,331	40,000	36,565	22,000	(18,000)	Vac truck lease
2-4100-274-00	INSURANCE	26,095	34,097	37,507	37,268	40,994	3,487	Increase 10%
2-4100-355-00	PURCHASE OF WATER	1,581,994	1,820,846	1,864,500	1,733,784	1,802,500	(62,000)	1,030,000 @ \$1.75 (.05 increase January 1)
2-4100-520-00	GENERAL SUPPLIES & GOODS	12,186	10,175	15,000	7,942	10,000	(5,000)	
2-4100-521-00	FUEL	15,823	10,545	10,000	9,390	10,000	-	
2-4100-541-00	WATER & WASTEWATER	7,405	15,011	8,000	4,188	5,000	(3,000)	
2-4100-543-00	NATURAL GAS	2,683	3,546	4,500	3,715	4,500	-	
2-4100-544-00	ELECTRICITY	48,442	47,549	47,000	43,609	45,000	(2,000)	
2-4100-762-00	TRANSFER TO CAPITAL	327,100	334,634	329,500	7,490	341,500	12,000	Fund MIP program, slide in service body
2-4100-764-00	TRANSFER TO RESERVES	16,800	16,800	-	201,738	-	-	
2-4100-771-00	WATER CONSERVATION PROGRAM	3,200	1,900	2,000	1,700	2,000	-	Toilet rebates
2-4100-801-00	AMORTIZATION	422,474	432,026	16,800	439,433	16,800	-	
2-4100-831-00	INTEREST ON DEBENTURES	7,059	10,128	57,138	61,250	89,085	31,947	



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2-4100-832-00	PRINCIPAL ON DEBENTURES	33,660	35,722	90,260	89,976	123,820	33,560
2-4100-920-00	BAD DEBTS UTILITIES	(14)	100	-	(7)	-	-
	TOTAL EXPENSES	3,343,831	3,608,511	3,305,445	3,310,048	3,147,409	(158,036)
	NET	422,474	432,026	0	439,433	(0)	(1)



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		2018 Actual	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021/2020 Diff	Budget Explanation
WASTEWATER REVENUE								
1-4200-310-00	SHORT TERM BORROWING	-	-	-	-	-	-	
1-4200-410-00	WASTEWATER - CONSUMPTION	(3,427,563)	(3,797,513)	(3,799,860)	(3,480,866)	(3,751,200)	48,660	Residential = 415,000 x 4.53 (.05 increase) Non Res = 375,000 x 4.99 (.05 increase)
1-4200-410-01	WASTEWATER - BASE RATE	(855,902)	(863,282)	(866,419)	(867,474)	(865,978)	442	3922 x 18.40/month
1-4200-411-00	WASTE WATER CONNECTION FEE	(8,300)	(7,200)	(10,000)	(1,300)	(2,500)	7,500	
1-4200-490-00	MISC REVENUE	(20,008)	(21,299)	(40,000)	(28,779)	(5,000)	35,000	
1-4200-840-00	PROVINCIAL GRANT	-	-	(100,000)	-	-	100,000	
1-4200-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	-	-	
	TOTAL REVENUE	(4,311,773)	(4,689,294)	(4,816,279)	(4,378,418)	(4,624,678)	191,602	
WASTEWATER EXPENSES								
2-4200-111-00	SALARY - SANITARY SEWER	321,256	321,297	318,202	326,673	318,981	779	
2-4200-112-00	WAGES - SANITARY SEWER	-	10,187	11,098	-	11,458	360	
2-4200-130-00	ER.C. - SANITARY SEWER	87,762	96,007	80,660	68,756	74,540	(6,120)	
2-4200-148-00	TRAINING	2,057	4,130	5,000	2,829	3,500	(1,500)	
2-4200-148-01	TRAINING- HEALTH & SAFETY	325	-	-	-	-	-	
2-4200-213-00	TRAVEL & SUBSISTENCE	2,191	1,088	1,500	1,664	1,000	(500)	
2-4200-215-00	FREIGHT & POSTAGE	246	131	200	479	500	300	
2-4200-216-00	POSTAGE - CUSTOMER BILLING	11,474	10,619	12,500	10,855	11,000	(1,500)	
2-4200-217-00	TELEPHONE	5,816	6,293	5,200	5,215	5,000	(200)	
2-4200-217-01	MONTHLY FIBRE NETWORK	7,874	7,874	7,874	7,874	7,874	-	
2-4200-221-00	ADVERTISING	432	337	500	421	500	-	
2-4200-224-00	MEMBERSHIPS	57	114	200	229	250	50	
2-4200-233-00	ENGINEERING	-	-	-	-	-	-	
2-4200-239-00	CONTRACTED SERVICES	-	-	110,000	10,820	-	(110,000)	
2-4200-251-00	REPAIRS & MAINT. M & M	82,866	89,412	-	46,874	40,000	40,000	Repairs to manholes to reduce infiltration
2-4200-251-02	REPAIRS & MAINT. LIFT STATIONS	10,143	1,092	10,000	14,984	15,000	5,000	Pumps and controls for 3 liftstations
2-4200-251-03	REPAIRS & MAINT. SERVICES	2,826	33,680	30,000	12,390	25,000	(5,000)	Service line repairs
2-4200-253-00	REPAIRS & MAINT. EQUIPMENT	6,095	1,223	10,000	13,582	15,000	5,000	
2-4200-253-01	REPAIRS & MAINT. STP EQUIPMENT	3,973	-	-	62	-	-	
2-4200-253-02	WASTEWATER TREATMENT PLANT RECLAM	1,076,344	575,460	-	17,821	5,000	5,000	There is continued monitoring that should be budgeted
2-4200-255-00	REPAIRS & MAINT. VEHICLES	6,373	9,044	10,000	29,703	10,000	-	
2-4200-263-00	RENTALS & LEASES EQUIPMENT	55,059	39,072	40,000	36,824	22,000	(18,000)	Vac Truck lease
2-4200-274-00	INSURANCE	14,376	20,439	19,733	20,702	22,772	3,039	
2-4200-355-00	WATER DISCHARGE SRDRWC	2,687,613	2,958,402	3,055,000	3,083,335	3,105,298	50,298	Received from SRDRWC (.05cent increase to 2.40)
2-4200-516-00	SAFETY SUPPLIES	647	866	-	90	-	-	
2-4200-520-00	GENERAL SUPPLIES & GOODS	3,981	5,919	5,000	5,418	5,000	-	
2-4200-521-00	FUEL	18,443	21,944	20,000	10,296	20,000	-	depends on fuel prices and the amount of flushing an digs
2-4200-541-00	WATER & WASTEWATER	1,014	1,052	1,000	1,140	1,200	200	
2-4200-543-00	NATURAL GAS	3,508	5,470	6,000	3,228	5,000	(1,000)	
2-4200-544-00	ELECTRICITY	20,951	18,523	20,000	19,805	20,000	-	
2-4200-755-00	REGIONAL PARTNERSHIP REQ	-	-	-	-	-	-	
2-4200-762-00	TRANSFER TO CAPITAL	176,104	293,282	590,000	40,432	355,000	(235,000)	Fund MIP
2-4200-764-00	TRANSFER TO RESERVES	466,291	444,953	43,866	210,452	40,551	(3,315)	
2-4200-764-01	TRANSFER TO OP RESERVES	-	-	-	-	-	-	
2-4200-801-00	AMORTIZATION	405,775	416,054	19,300	424,015	19,300	-	
2-4200-831-00	INTEREST ON SHORT TERM BORROWING	-	12,941	-	-	-	-	
2-4200-831-00	INTEREST ON DEBENTURES	76,743	72,370	115,635	115,615	139,489	23,854	
2-4200-832-00	PRINCIPAL ON DEBENTURES	157,293	166,578	228,761	228,477	270,414	41,653	
2-4200-960-00	TRANSFER TO OTHER FUNCTION	77,986	34,955	39,050	31,376	54,050	15,000	Transfer to fund storm water
	TOTAL EXPENSES	5,793,893	5,680,808	4,816,279	4,802,433	4,624,677	(191,602)	
	NET	1,482,120	991,514	(0)	424,015	(0)	(0)	



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		2018 Actual	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021/2020 Diff	Budget Explanation
SOLID WASTE REVENUE								
1-4300-410-00	SOLID WASTE DISPOSAL	(964,897)	(1,108,721)	(1,016,828)	(1,027,727)	(1,023,104)	(6,276)	3440 x 24.30/month + Extra bins 100 x 10.00. + Compost Bag sales (8K)
1-4300-414-00	RECYCLE REVENUE	-	-	-	(4,754)	-	-	
1-4300-920-00	TRANSFER FROM OPERATING RSRVE	-	(26,194)	-	(8,358)	(46,915)	(46,915)	Stabalization reserve - Increase of \$0.94/month if not used
	TOTAL REVENUE	(964,897)	(1,134,915)	(1,016,828)	(1,040,838)	(1,070,019)	(53,191)	
SOLID WASTE EXPENSES								
2-4300-111-00	SALARY - SOLID WASTE	109,932	110,743	116,478	120,991	108,519	(7,959)	reallocated salaries
2-4300-130-00	ER.C. - SOLID WASTE	29,587	32,742	29,120	24,048	24,280	(4,840)	
2-4300-148-01	TRAINING- HEALTH & SAFETY	-	-	-	-	-	-	
2-4300-213-00	TRAVEL & SUBSISTENCE	-	-	-	-	-	-	
2-4300-216-00	POSTAGE - CUSTOMER BILLING	11,474	10,619	12,500	10,855	11,000	(1,500)	
2-4300-217-00	TELEPHONE	1,081	925	1,000	919	1,000	-	
2-4300-217-01	MONTHLY FIBRE NETWORK	10,696	9,549	10,000	9,441	9,600	(400)	
2-4300-221-00	ADVERTISING	2,777	2,431	1,500	5,637	2,500	1,000	
2-4300-224-00	MEMBERSHIPS	4,249	5,778	6,000	5,198	6,000	-	SAEWA
2-4300-239-01	CONTRACTED RESIDENTIAL WASTE	353,697	484,517	445,000	481,517	498,103	53,103	based on 3365 bins@ \$9.60 per home/month (black, Green, blue) = \$399,744. 3 yard grass bins in the community (100 bins@\$3,345/month X 7 months = \$23,100)+ Hauling (56x590) = also included in this area is contracted services for 3yard bin pick ups in some areas with 4 plexs (\$54,000)
2-4300-239-02	BLUE BIN TIPPING	-	-	-	-	-	-	
2-4300-239-03	SOLID WASTE TIPPING	142,869	141,000	140,000	130,818	179,520	39,520	1200 tonnes x \$95 (waste commission) Composte 840 tonnes x \$78
2-4300-253-00	REPAIRS & MAINT. EQUIPMENT	-	-	-	-	-	-	
2-4300-259-02	CONTRACTED BLUE BIN PILOT	-	-	-	-	-	-	
2-4300-264-00	RENTALS & LEASES LAND	500	-	500	500	500	-	
2-4300-274-00	INSURANCE	567	161	177	179	196	19	
2-4300-516-00	SAFETY SUPPLIES	-	-	-	-	-	-	
2-4300-520-00	GENERAL SUPPLIES & GOODS	-	6,436	-	-	-	-	
2-4300-525-00	RESIDENTIAL BIN PURCHASE	12,686	9,928	-	-	-	-	
2-4300-525-01	BLUE BIN PURCHASE	-	-	-	-	-	-	
2-4300-544-00	ELECTRICITY	1,116	1,089	1,200	986	1,000	(200)	
2-4300-755-00	COMMISSION ADMINISTRATIVE REQ	119,668	318,317	249,070	249,070	227,120	(21,950)	24.73 per capita
2-4300-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-4300-764-00	TRANSFER TO RESERVES	163,999	680	3,603	680	-	(3,603)	
2-4300-801-00	AMORTIZATION	18,490	18,490	680	18,490	680	-	
	TOTAL EXPENSES	983,387	1,153,405	1,016,828	1,059,328	1,070,019	53,191	
	NET	18,490	18,490	0	18,490	(0)	(0)	



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		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
FCSS REVENUE								
1-5100-490-00	MISC REVENUE	(1,500)	-	-	-	-	-	
1-5100-840-00	PROVINCIAL GRANT	(282,219)	(230,104)	(230,100)	(231,014)	(230,100)	-	
1-5100-850-00	CONTRIBUTION FROM MV COUNTY	(49,865)	(48,365)	(48,360)	(48,365)	(48,365)	(5)	
1-5100-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	-	-	
	TOTAL REVENUE	(333,584)	(278,469)	(278,460)	(279,379)	(278,465)	(5)	
FCSS EXPENSES								
2-5100-111-00	SALARY - F.C.S.S.	164,930	151,022	167,424	171,214	121,251	(46,173)	change in allocations
2-5100-130-00	ER.C. - F.C.S.S.	47,527	50,518	38,536	37,821	26,190	(12,346)	
2-5100-148-00	TRAINING	195	1,329	750	335	750	-	
2-5100-148-01	TRAINING - F.C.S.S. BOARD	-	-	750	-	-	(750)	
2-5100-213-00	TRAVEL & SUBSISTENCE	5,318	4,699	2,500	-	1,500	(1,000)	
2-5100-213-01	TRAVEL & SUBSISTENCE FCSS BRD	4,604	1,374	1,000	104	-	(1,000)	
2-5100-214-00	CONFERENCE/CONVENTION FEES	3,222	2,050	1,500	-	1,250	(250)	
2-5100-214-01	CONFERENCE FEES FCSS BRD	1,406	850	1,000	-	-	(1,000)	
2-5100-215-00	FREIGHT & POSTAGE	513	-	-	-	-	-	
2-5100-217-00	TELEPHONE	2,385	1,759	2,800	1,504	1,300	(1,500)	
2-5100-221-00	ADVERTISING	1,169	814	1,200	885	1,000	(200)	
2-5100-224-00	MEMBERSHIPS	1,336	808	750	808	750	-	
2-5100-231-00	AUDITOR	3,550	3,500	3,500	3,635	3,700	200	
2-5100-510-00	OFFICE SUPPLIES	768	62	250	406	250	-	
2-5100-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-5100-770-00	UNALLOCATED FUNDING	116,256	104,400	100,000	103,331	146,000	46,000	
2-5100-770-01	GREAT NEIGHBOURS PROGRAM	26,950	1,126	5,000	10,251	5,000	-	
2-5100-770-02	VOLUNTEER APPRECIATION	-	-	-	-	15,000	15,000	NEW account
2-5100-770-05	HOME SUPPORT SERVICES	4,168	4,355	5,000	3,294	5,000	-	
2-5100-770-07	COMM SERV DIRECTORY	-	6,630	3,500	1,045	3,500	-	
2-5100-770-11	FCSS PROGRAMMING DIRECT	975	-	1,500	-	1,500	-	
2-5100-770-12	SENIORS WEEK & WORKSHOPS	2,202	1,310	1,500	834	1,500	-	
2-5100-770-13	FCSS COUNCILLING	685	-	1,000	-	1,000	-	
2-5100-801-00	AMORTIZATION	543	543	270	543	270	-	
	TOTAL EXPENSES	388,701	337,150	339,731	336,010	336,711	(3,020)	
	NET	55,117	58,681	61,271	56,631	58,246	(3,025)	Needs to be above \$58,000 to meet grant requirements



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		2018 Actual	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021/2020 Diff	Budget Explanation
SOCIAL DEVELOPMENT REVENUE								
1-5202-340-00	ASCS CONTRACT (GUARDIANSHIP)	(11,147)	(10,500)	(10,000)	(2,625)	-	10,000	This contract no longer exists
1-5203-410-00	NU2U STORE SALES	(165,147)	(167,550)	(155,000)	(132,021)	(155,000)	-	
1-5203-411-00	BICYCLE SALES	-	-	-	-	-	-	
1-5203-920-00	TRANSFER FROM OPERATING RSRVE	-	(15,098)	-	(10,586)	-	-	
	TOTAL REVENUE	(176,294)	(193,148)	(165,000)	(145,232)	(155,000)	10,000	
SOCIAL DEVELOPMENT EXPENSES								
2-5200-148-00	TRAINING	-	-	-	-	-	-	Remove account - no longer required
2-5200-213-00	TRAVEL & SUBSISTENCE	21	-	100	-	-	(100)	Remove account - no longer required
2-5200-221-00	ADVERTISING	300	135	250	150	-	(250)	Remove account - no longer required
2-5200-510-00	OFFICE SUPPLIES	17	-	50	-	-	(50)	Remove account - no longer required
2-5203-111-00	SALARY - NU2U	36,985	40,420	39,114	43,956	39,577	463	
2-5203-112-00	WAGES - NU2U	-	-	-	2,383	-	-	
2-5203-130-00	ER.C. - NU2U	14,015	14,565	9,779	9,970	12,928	3,149	
2-5203-148-00	TRAINING	(27)	-	500	20	450	(50)	
2-5203-213-00	TRAVEL & SUBSISTENCE	14	1,628	500	89	250	(250)	
2-5203-214-00	CONFERENCE/CONVENTION FEES	-	263	750	-	300	(450)	
2-5203-217-00	TELEPHONE	975	403	1,200	660	1,200	-	
2-5203-217-01	MONTHLY FIBRE NETWORK	-	2,562	5,440	2,663	5,440	-	
2-5203-221-00	ADVERTISING	174	777	500	448	500	-	
2-5203-221-01	PROMOTIONS & PUBLIC RELATIONS	956	192	500	150	500	-	
2-5203-252-00	REPAIRS & MAINTENANCE BUILDING	2,132	687	2,500	2,014	8,100	5,600	Budget adjustment - replace back door with garage door, add ramp off of new door
2-5203-253-00	REPAIRS & MAINT. EQUIPMENT	1,230	1,175	2,500	1,081	2,500	-	
2-5203-262-00	RENTALS & LEASES BUILDING	54,093	53,869	54,000	53,869	54,000	-	
2-5203-274-00	INSURANCE	1,986	1,950	2,145	2,035	2,239	94	
2-5203-290-00	VOLUNTEER APPRECIATION	791	979	1,000	48	1,000	-	
2-5203-520-00	GENERAL SUPPLIES & GOODS	2,442	1,155	1,500	2,330	1,500	-	
2-5203-541-00	WATER & WASTEWATER	1,501	1,398	1,750	1,489	1,750	-	
2-5203-543-00	NATURAL GAS	3,743	4,073	4,000	3,562	4,000	-	
2-5203-544-00	ELECTRICITY	5,581	6,197	6,000	5,840	6,000	-	
2-5203-764-00	TRANSFER TO RESERVES	6,650	-	-	-	-	-	
2-5203-770-00	COMMUNITY SUPPORT NU2U	31,907	50,355	21,323	10,000	12,236	(9,087)	Grants to Community from NU2U surpluses
2-5203-814-00	BANK SERVICE CHARGES	-	-	-	-	-	-	
2-5205-290-01	SENIORS WEEK	300	378	750	-	750	-	
2-5205-770-00	COMMUNITY GRANTS	-	-	-	-	25,000	25,000	New account; Contributions to community previously given by OI
	TOTAL EXPENSES	165,785	183,161	156,151	142,757	180,219	24,069	
	NET	(10,509)	(9,987)	(8,850)	(2,475)	25,219	34,069	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
CEMETERY REVENUE								
1-5600-410-00	PLOT SALES	(4,750)	(4,375)	(6,000)	(18,224)	(6,000)	-	
1-5600-410-01	PLOT SALES - TOWN COLUMBARIUM	(9,247)	(11,535)	(15,000)	(9,471)	(15,000)	-	
1-5600-410-02	LEGION COLUMBARIUM SALES	-	-	-	-	-	-	
1-5600-411-00	COLUMBARIUM DOOR INSCRIPTIONS	(5,252)	(5,089)	(5,000)	(4,000)	(5,000)	-	
1-5600-412-00	CEMETERY OPEN & CLOSE FEES	(14,033)	(11,090)	(15,000)	(13,211)	(15,000)	-	
1-5600-413-00	CEMETERY MARKER INSTALL FEES	(750)	(798)	(600)	(500)	(600)	-	
1-5600-490-00	MISC REVENUE	(10,000)	(10,000)	-	-	-	-	
1-5600-850-00	CONTRIBUTION FROM MV COUNTY	(1,000)	(1,000)	-	-	-	-	
1-5600-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	-	-	
	TOTAL REVENUE	(45,032)	(43,886)	(41,600)	(45,406)	(41,600)	-	
CEMETERY EXPENSES								
2-5600-111-00	SALARY - CEMETERY	94,334	89,487	110,659	123,041	105,568	(5,091)	change in allocations
2-5600-112-00	WAGES - CEMETERY	76	-	-	-	-	-	
2-5600-130-00	ER.C. - CEMETERY	26,357	27,623	27,665	25,391	23,126	(4,539)	
2-5600-148-00	TRAINING	20	20	250	-	-	(250)	
2-5600-213-00	TRAVEL & SUBSISTENCE	962	230	400	-	200	(200)	
2-5600-214-00	CONFERENCE/CONVENTION FEES	310	64	500	-	225	(275)	
2-5600-217-00	TELEPHONE	286	1,226	700	599	500	(200)	
2-5600-224-00	MEMBERSHIPS	115	254	150	121	150	-	
2-5600-239-00	CONTRACTED SERVICES	8,138	2,149	2,000	1,732	2,000	-	
2-5600-239-01	NICHE INSCRIPTIONS	2,496	4,126	2,000	2,492	2,000	-	
2-5600-251-00	REPAIRS & MAINTENANCE	-	-	2,500	2,465	1,500	(1,000)	
2-5600-263-00	RENTALS & LEASES EQUIPMENT	-	-	-	-	-	-	
2-5600-265-00	RENTALS & LEASES VEHICLES	-	-	-	-	-	-	
2-5600-520-00	GENERAL SUPPLIES & GOODS	7,984	2,783	2,000	592	2,000	-	
2-5600-532-00	GROUNDS MATERIALS	24,171	6,960	3,000	1,050	3,000	-	
2-5600-541-00	GARBAGE COLLECTION	504	575	500	487	500	-	
2-5600-764-00	TRANSFER TO RESERVES	2,500	2,500	-	2,500	-	-	
2-5600-801-00	AMORTIZATION	18,226	29,839	2,500	30,052	2,500	-	
	TOTAL EXPENSES	186,477	167,836	154,824	190,521	143,269	(11,555)	
	NET	141,445	123,950	113,224	145,116	101,669	(11,555)	



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PLANNING REVENUE								
1-6100-410-00	ZONING & VERIFICATION LTRS	(8,700)	(7,200)	(8,000)	(6,700)	(6,000)	2,000	
1-6100-490-00	OTHER REVENUE	(4,720)	(2,250)	(3,000)	-	-	3,000	
1-6100-520-00	BUILDING PERMITS	(158,674)	(169,570)	(150,000)	(107,170)	(120,000)	30,000	Varies year to year, anticipating a couple of bigger permits in 2021
1-6100-521-00	ZONING & DEVELOPMENT PERMITS	(90,266)	(48,200)	(60,000)	(20,701)	(40,000)	20,000	
1-6100-523-00	PERMITS - MOBILE VENDOR/SIDEWALK CAFE	(525)	(375)	(500)	(475)	(500)	-	
1-6100-524-00	SUBDIVISION AND DEVELOPMENT APPEALS	-	-	-	-	-	-	
1-6100-590-00	SUBDIVISION MR IN PLACE OF OFFSITE LEVY	(19,525)	(19,625)	-	(8,900)	-	-	
1-6100-830-00	FEDERAL GRANT			(35,000)	-	-	35,000	MAMP Grant (Engineering CO-OP Student) Applied for 35K
	TOTAL REVENUE	(282,410)	(247,221)	(256,500)	(143,947)	(166,500)	90,000	
PLANNING EXPENSES								
2-6100-111-00	SALARY - PLANNING & DEV	272,934	227,323	501,716	294,280	311,958	(189,758)	planner, MEM to finance
2-6100-112-00	WAGES - PLANNING & DEV					24,021	24,021	Engineering Co-Op student
2-6100-130-00	ER.C - PLANNING & DEVELOPMENT	75,762	70,298	122,766	59,153	78,806	(43,960)	
2-6100-148-00	TRAINING	4,424	5,759	5,000	3,607	5,000	-	This item includes, DO, Building Inspector, Engineer Tech, Admin, Director
2-6100-148-01	TRAINING - HEALTH & SAFETY		200	-	-	-	-	
2-6100-213-00	TRAVEL & SUBSISTENCE	1,960	467	1,000	100	500	(500)	
2-6100-215-00	FREIGHT & POSTAGE	40	95	-	51	100	100	
2-6100-217-00	TELEPHONE	3,435	2,313	2,500	2,607	2,500	-	
2-6100-221-00	ADVERTISING	11,527	6,821	8,000	7,623	4,000	(4,000)	
2-6100-224-00	MEMBERSHIPS	1,506	1,285	1,200	2,017	2,500	1,300	This item includes, DO, Building Inspector, Engineer Tech, Admin, Director
2-6100-232-00	SOLICITOR	964	-	-	-	-	-	
2-6100-233-00	ENGINEERING	8,989	15,196	10,000	13,615	10,000	-	
2-6100-233-01	GIS SYSTEM	42,982	41,412	42,000	45,365	74,500	32,500	Based on per capita
2-6100-238-00	BUILDING PERMIT EXPENSES	105,664	110,132	-	10,720	5,000	5,000	Mobile Eyes yearly fee (5000)
2-6100-263-00	RENTALS & LEASES EQUIPMENT	9,300	8,052	7,500	7,428	7,500	-	Copier
2-6100-355-00	PLANNING SERVICES	94,468	127,364	90,000	68,829	100,000	10,000	Contract PCPS
2-6100-355-01	SPECIAL PLANNING PROJECTS	6,850	940	10,000	20,021	20,000	10,000	Mapping and other projects that come up and also Update our GIS with a new Ortho Photo.
2-6100-510-00	OFFICE SUPPLIES	12,380	11,914	5,000	1,450	-	(5,000)	Combine this with general supplies
2-6100-520-00	GENERAL SUPPLIES & GOODS	3,805	933	1,500	7,796	10,500	9,000	Combine general and office supplies. Add warranty for scanner (3,500)
2-6100-764-00	TRANSFER TO RESERVES	-	-	-	-	-	-	
2-6100-912-00	DVLPMT AGRMNT TAX DISCOUNTS	12,277	4,730	5,000	1,453	1,500	(3,500)	
2-6100-762-00	TRANSFER TO CAPITAL	-	-	-	-	10,500	10,500	Scanner
2-6100-801-00	AMMORTIZATION	-	-	-	283	-	-	
2-6100-960-00	TRANSFER TO OTHER FUNCTION	-	24,000	24,000	24,000	24,000	-	Transfer to Fire (fire inspections)
	TOTAL EXPENSES	669,266	659,235	837,182	570,398	692,885	(144,297)	
	NET	386,857	412,014	580,682	426,452	526,385	(54,297)	



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		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
ECONOMIC DEVELOPMENT REVENUE								
1-6101-490-00	OTHER REVENUE	(600,000)	-	(15,000)	-	-	15,000	
1-6101-522-00	BUSINESS LICENSES	(91,490)	(105,850)	(106,000)	(101,155)	(106,000)	-	Moved from planning
1-6101-830-00	FEDERAL GRANT	-	-	-	-	-	-	
1-6101-840-00	PROVINCIAL GRANT	-	-	-	-	-	-	
1-6101-841-00	MSI OPERATING GRANT	-	-	-	-	-	-	
1-6101-920-00	TRANSFER FROM OPERATING RSRVE	-	(600,000)	-	-	-	-	
	TOTAL REVENUE	(691,490)	(705,850)	(121,000)	(101,155)	(106,000)	15,000	
ECONOMIC DEVELOPMENT EXPENSES								
2-6101-111-00	SALARY - ECONOMIC DEVELOPMENT	170,963	103,944	131,072	133,867	199,992	68,920	*New Position
2-6101-130-00	ER.C. - ECONOMIC DEVELOPMENT	22,847	22,500	32,768	9,907	46,957	14,189	
2-6101-143-00	MOVING / RECRUITMENT COSTS	-	-	-	-	-	-	
2-6101-148-00	TRAINING	-	2,249	-	529	2,500	2,500	New employee/Economic development secretariat
2-6101-213-00	TRAVEL & SUBSISTENCE	2,747	1,085	3,000	49	3,000	-	
2-6101-214-00	CONFERENCE/CONVENTION FEES	1,553	968	2,000	655	2,000	-	
2-6101-217-00	TELEPHONE	1,142	299	1,000	841	1,500	500	New employee
2-6101-221-00	ADVERTISING	223	-	200	111	200	-	
2-6101-221-01	PROMOTIONS & PUBLIC RELATIONS	542	540	500	69	3,000	2,500	
2-6101-221-02	ADVERT DEVELOPMENT - ECON DEV	-	-	500	-	-	(500)	
2-6101-224-00	MEMBERSHIPS	565	910	1,200	910	2,000	800	Economic development secretariat
2-6101-233-00	ENGINEERING	-	-	-	-	-	-	
2-6101-239-01	SPECIAL PROJECTS	-	-	25,000	-	10,000	(15,000)	
2-6101-300-00	WEB SITE HOSTING & MAINT	-	-	-	-	-	-	
2-6101-510-00	OFFICE SUPPLIES	-	-	-	-	-	-	
2-6101-770-00	OLDS INSTITUTE	826,648	851,142	250,000	127,310	-	(250,000)	
2-6101-770-01	AIRPORT	-	-	5,000	-	-	(5,000)	
2-6101-770-02	BUSINESS REOPENING GRANT PROGRAM	-	-	-	40,400	-	-	
	TOTAL EXPENSES	1,027,232	983,638	452,240	314,647	271,148	(181,091)	
	NET	335,742	277,788	331,240	213,492	165,148	(166,091)	



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SUNSHINE BUS REVENUE								
1-6200-410-00	SUNSHINE BUS REVENUE	(14,060)	(15,410)	(15,000)	(8,601)	(15,000)	-	
1-6200-591-00	DONATIONS	-	-	-	-	-	-	
	TOTAL REVENUE	(14,060)	(15,410)	(15,000)	(8,601)	(15,000)	-	
SUNSHINE BUS EXPENSES								
2-6200-111-00	SALARY - SUNSHINE BUS	-	-	-	-	-	-	
2-6200-112-00	WAGES - SUNSHINE BUS	27,602	29,446	28,034	27,538	27,918	(116)	
2-6200-130-00	ER.C. - SUNSHINE BUS	1,709	2,012	2,803	1,265	2,829	26	
2-6200-217-00	TELEPHONE	1,503	656	1,500	615	1,500	-	
2-6200-221-00	ADVERTISING	-	90	200	202	200	-	
2-6200-255-00	REPAIRS & MAINT. VEHICLES	10,927	15,761	2,500	2,146	3,000	500	CVIP inspection semi-annual
2-6200-274-00	INSURANCE	1,223	1,673	1,552	3,423	2,661	1,109	
2-6200-520-00	GENERAL SUPPLIES & GOODS	1,168	621	750	225	750	-	
2-6200-521-00	FUEL	6,163	5,155	5,000	2,061	3,000	(2,000)	
2-6200-764-00	TRANSFER TO RESERVES	21,290	7,000	-	7,000	-	-	
2-6200-801-00	AMORTIZATION	11,612	15,355	7,000	13,292	7,000	-	
	TOTAL EXPENSES	83,197	77,769	49,339	57,767	48,858	(481)	
	NET	69,137	62,359	34,339	49,166	33,858	(481)	



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		2018	2019	2020	2020	2021	2021/2020	Budget
		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
RECREATION ADMINISTRATION REVENUE								
TOTAL REVENUE		-	-	-	-	-	-	
RECREATION ADMINISTRATION EXPENSES								
2-7202-111-00	SALARY - RECREATION	336,364	317,401	393,728	351,809	420,403	26,675	Change in allocations
2-7202-112-00	WAGES - REC ADMIN	17,778	38,162	-	27,305	-	-	
2-7202-130-00	ER.C. - RECREATION	92,234	111,592	98,432	76,779	97,327	(1,105)	
2-7202-143-00	MOVING EXPENSES	-	-	-	-	-	-	
2-7202-148-00	TRAINING	2,279	12,610	6,500	2,733	3,500	(3,000)	
2-7202-213-00	TRAVEL & SUBSISTENCE	6,111	8,678	4,500	2,885	1,750	(2,750)	
2-7202-214-00	CONFERENCE/CONVENTION FEES	2,965	2,832	3,200	670	2,225	(975)	
2-7202-215-00	FREIGHT & POSTAGE	31	53	100	-	100	-	
2-7202-217-00	TELEPHONE	1,970	3,236	2,000	3,353	2,000	-	
2-7202-221-00	ADVERTISING	17,049	22,123	20,000	11,069	20,000	-	
2-7202-224-00	MEMBERSHIPS	865	1,162	750	1,934	750	-	
2-7202-232-00	SOLICITOR	2,798	-	-	-	-	-	
2-7202-239-00	CONTRACTED SERVICES	11,030	7,175	10,000	6,650	10,000	-	
2-7202-239-01	RECREATION SOFTWARE	10,939	14,827	15,000	14,929	15,000	-	
2-7202-274-00	INSURANCE	110,098	99,779	115,000	107,833	118,177	3,177	
2-7202-510-00	OFFICE SUPPLIES	337	102	250	340	250	-	
2-7202-764-00	TRANSFER TO RESERVES	-	-	-	-	-	-	
TOTAL EXPENSES		612,848	639,731	669,460	608,290	691,482	22,022	
NET		612,848	639,731	669,460	608,290	691,482	22,022	



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		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
AQUATIC CENTRE REVENUE								
1-7204-410-01	ADMISSIONS - COLLEGE STUDENTS	(42,795)	(67,888)	(45,000)	(51,548)	(30,000)	15,000	Not all students returning
1-7204-410-02	ADMISSIONS	(62,858)	(60,762)	(67,000)	(21,706)	(35,000)	32,000	Reduction in capacity allowances due to COVID
1-7204-410-03	PASSES	(39,570)	(43,938)	(40,000)	(21,848)	(20,000)	20,000	Reduction in capacity allowances due to COVID
1-7204-411-00	VENDING MACHINE	(860)	(261)	(500)	(509)	(500)	-	
1-7204-412-00	CHILD SWIM PROGRAMS	(97,049)	(87,427)	(98,000)	(22,704)	(60,000)	38,000	Reduction in capacity allowances due to COVID
1-7204-413-00	ADVANCED AQUATICS	(14,690)	(11,006)	(12,000)	(571)	(6,000)	6,000	Reduction in capacity allowances due to COVID
1-7204-414-00	SALE OF MERCHANDISE	(15,082)	(11,626)	(12,500)	(4,041)	(4,500)	8,000	Reduction in capacity allowances due to COVID
1-7204-490-00	MISC REVENUE	-	-	-	-	-	-	
1-7204-510-00	BIG TOY GROUP	-	-	-	-	-	-	
1-7204-560-00	AQUATIC CENTRE RENTALS	(44,786)	(48,801)	(30,000)	(6,750)	(12,000)	18,000	Reduction in capacity allowances due to COVID
1-7204-841-00	MSI OPERATING GRANT	(24,768)	(25,150)	(25,150)	(25,328)	(25,150)	-	
1-7204-841-01	POOL 2000 SOCIETY GRANT	-	-	-	-	-	-	
1-7204-850-00	CONTRIBUTION FROM MV COUNTY	(234,641)	(239,563)	(239,333)	(245,068)	(245,068)	(5,735)	
1-7204-960-00	TRANSFER FROM OTHER FUNCTIONS	-	-	-	-	-	-	
TOTAL REVENUE		(577,100)	(596,423)	(569,483)	(400,073)	(438,218)	131,265	
AQUATIC CENTRE EXPENSES								
2-7204-111-00	SALARY - AQUATICS	242,682	222,983	262,881	238,551	236,926	(25,955)	change in allocation of community programmer
2-7204-112-00	WAGES - AQUATIC CENTRE	411,381	403,139	390,717	222,806	235,657	(155,060)	reduction in operating hours
2-7204-130-00	ER.C - AQUATIC CENTRE	91,657	97,170	95,000	71,298	75,260	(19,740)	
2-7204-148-00	TRAINING	5,445	5,474	8,250	4,284	5,000	(3,250)	
2-7204-148-01	TRAINING - HEALTH & SAFETY	1,229	1,145	1,200	923	500	(700)	
2-7204-213-00	TRAVEL & SUBSISTENCE	4,246	1,457	2,600	447	1,000	(1,600)	
2-7204-214-00	CONFERENCE/CONVENTION FEES	1,741	1,650	2,250	70	850	(1,400)	
2-7204-215-00	FREIGHT & POSTAGE	8,086	8,299	5,500	4,969	5,500	-	
2-7204-217-00	TELEPHONE	6,729	5,531	6,000	4,169	6,000	-	
2-7204-217-01	MONTHLY FIBRE NETWORK	5,315	2,849	6,000	2,665	3,000	(3,000)	
2-7204-221-00	ADVERTISING	1,321	2,270	1,500	855	1,500	-	
2-7204-224-00	MEMBERSHIPS	1,443	1,252	1,500	1,477	1,100	(400)	
2-7204-239-01	PROGRAMS	8,481	6,225	6,500	2,353	6,500	-	
2-7204-251-00	REPAIRS & MAINT. BLDG EQUIPT	24,714	43,753	34,000	24,463	34,000	-	
2-7204-252-00	REPAIRS & MAINT. BUILDING	26,916	24,014	20,000	27,655	20,000	-	
2-7204-263-00	RENTALS & LEASES EQUIPMENT	-	562	1,600	1,580	1,600	-	
2-7204-265-00	RENTALS & LEASES VEHICLES	-	-	-	-	-	-	
2-7204-510-00	OFFICE SUPPLIES	3,850	2,416	2,500	1,417	2,500	-	
2-7204-513-00	JANITORIAL SUPPLIES	7,404	9,277	9,000	5,249	9,000	-	
2-7204-516-00	SAFETY SUPPLIES	1,944	1,313	1,000	1,059	1,000	-	
2-7204-520-00	GENERAL SUPPLIES & GOODS	10,260	6,698	5,000	2,605	7,500	2,500	Budget Adjustment - purchase of fobs for memberships. Track patron usage more efficiently
2-7204-520-01	LESSON SUPPLIES	3,605	1,580	4,000	649	4,000	-	
2-7204-520-02	COST OF GOODS SOLD	9,713	7,270	9,000	4,171	5,000	(4,000)	
2-7204-531-00	CHEMICALS	17,751	18,340	20,000	15,668	20,000	-	
2-7204-541-00	WATER & WASTEWATER	45,691	48,863	45,000	28,273	45,000	-	
2-7204-543-00	NATURAL GAS	45,148	49,855	45,000	51,344	50,000	5,000	
2-7204-544-00	ELECTRICITY	60,555	56,983	55,000	45,038	55,000	-	
2-7204-590-00	BIG TOY GROUP	-	-	250	-	250	-	
2-7204-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-7204-764-00	TRANSFER TO RESERVES	30,550	30,550	-	30,550	-	-	
2-7204-801-00	AMORTIZATION	101,713	103,045	30,550	105,853	30,550	-	



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2-7204-814-01	VISA/MC FEES	1,603	121	1,000	1,920	1,000	-
2-7204-831-00	INTEREST ON DEBENTURES	19,297	15,085	14,386	10,615	9,873	(4,513)
2-7204-832-00	PRINCIPAL ON DEBENTURES	65,425	69,433	73,685	73,685	78,199	4,514
2-7204-960-00	TRANSFER TO OTHER FUNCTION	-	-	-	-	-	-
	TOTAL EXPENSES	1,265,894	1,248,599	1,160,868	986,663	953,263	(207,605)
	NET	688,794	652,177	591,386	586,589	515,045	(76,340)



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		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
SPORTSPLEX REVENUE								
1-7205-490-00	MISC REVENUE	(1)	(1)	-	(87,792)	-	-	
1-7205-560-00	ICE RENTALS - MINOR HOCKEY	(169,310)	(163,066)	(315,000)	(102,776)	(170,000)	145,000	Slight reductions for COVID
1-7205-560-01	ICE RENTAL - FIGURE SKATING	(21,530)	(22,198)	-	(12,988)	(16,000)	(16,000)	Slight reductions for COVID
1-7205-560-02	ICE RENTAL - GRIZZLIES	(54,696)	(47,433)	-	(54,479)	(35,000)	(35,000)	Slight reductions for COVID
1-7205-560-03	ICE RENTAL - ADULT	(54,912)	(53,158)	-	(32,903)	(43,000)	(43,000)	Slight reductions for COVID
1-7205-560-04	ICE RENTALS - SCHOOLS	(6,934)	(5,668)	-	(3,658)	(1,500)	(1,500)	Slight reductions for COVID
1-7205-560-05	ICE RENTAL - YOUTH	(10,259)	(24,572)	-	(29,595)	(20,000)	(20,000)	Slight reductions for COVID
1-7205-560-06	DRY FLOOR SPACE RENTAL	(16,973)	(5,000)	(16,000)	-	(12,000)	4,000	Slight reductions for COVID
1-7205-560-07	FOOD CONCESSION RENTAL	(5,000)	(5,255)	(5,000)	(5,000)	(2,500)	2,500	Slight reductions for COVID
1-7205-560-08	ICE RENTAL - BRONCOS	-	(16,200)	-	(5,255)	(12,200)	(12,200)	Slight reductions for COVID
1-7205-841-00	MSI OPERATING GRANT	(50,286)	(50,296)	(51,050)	(50,655)	(50,665)	385	
1-7205-850-00	CONTRIBUTION FROM MV COUNTY	(234,641)	(239,563)	(239,333)	(245,068)	(245,068)	(5,735)	
1-7205-920-00	TRANSFER FROM RESERVES	-	-	-	-	-	-	
1-7205-960-00	TRANSFER FROM OTHER FUNCTIONS	-	-	-	-	-	-	
	TOTAL REVENUE	(624,541)	(632,409)	(626,383)	(630,168)	(607,933)	18,450	
SPORTSPLEX EXPENSES								
2-7205-111-00	SALARY - REC COMPLEX	323,439	333,898	497,216	482,635	504,831	7,614	
2-7205-112-00	WAGES - REC COMPLEX	18,565	3,538	13,056	1,431	13,480	424	
2-7205-130-00	ER.C - REC COMPLEX	74,605	91,508	125,610	108,993	113,022	(12,588)	
2-7205-148-00	TRAINING	1,838	4,628	6,500	1,215	3,850	(2,650)	
2-7205-213-00	TRAVEL & SUBSISTENCE	2,624	2,383	2,500	67	600	(1,900)	
2-7205-214-00	CONFERENCE/CONVENTION FEES	523	430	1,000	-	600	(400)	
2-7205-215-00	FREIGHT & POSTAGE	2,024	3,226	2,000	1,594	2,000	-	
2-7205-217-00	TELEPHONE	4,585	4,128	4,500	3,110	4,500	-	
2-7205-217-01	MONTHLY FIBRE NETWORK	19,007	17,499	18,840	17,620	18,840	-	
2-7205-224-00	MEMBERSHIPS	685	595	1,000	1,510	900	(100)	
2-7205-239-00	CONTRACTED SERVICES	20,092	14,003	10,000	12,340	10,000	-	
2-7205-251-00	REPAIRS & MAINT. BLDG EQUIPT	59,644	56,463	50,000	54,848	55,000	5,000	Budget adjustment - compressor motor
2-7205-252-00	REPAIRS & MAINT. BUILDING	53,700	31,598	45,000	41,053	45,000	-	
2-7205-252-01	CURLING RINK BUILDING REPAIRS AND M	1,620	2,814	5,000	27,681	5,000	-	
2-7205-253-00	REPAIRS & MAINT EQUIPMENT	18,995	18,694	10,000	16,085	10,000	-	
2-7205-263-00	RENTALS & LEASES EQUIPMENT	-	-	-	-	2,900	2,900	Wet water industries. Previously coded to repairs and maintena
2-7205-265-00	RENTALS & LEASES VEHICLES	121	73	-	-	-	-	
2-7205-510-00	OFFICE SUPPLIES	542	1,963	1,500	1,651	1,500	-	
2-7205-513-00	JANITORIAL SUPPLIES	23,764	23,883	15,500	14,981	15,500	-	
2-7205-516-00	SAFETY SUPPLIES	2,631	1,094	1,000	479	1,000	-	
2-7205-520-00	GENERAL SUPPLIES & GOODS	11,765	19,062	14,500	5,660	14,500	-	
2-7205-541-00	WATER & WASTEWATER	55,493	59,734	44,000	51,620	44,000	-	
2-7205-543-00	NATURAL GAS	36,740	37,647	38,000	43,033	38,000	-	
2-7205-544-00	ELECTRICITY	126,512	121,458	125,000	107,659	125,000	-	
2-7205-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-7205-764-00	TRANSFER TO RESERVES	72,610	72,610	-	72,610	-	-	
2-7205-801-00	AMORTIZATION	229,850	246,037	72,610	259,059	72,610	-	
2-7205-814-01	VISA/MC FEES	-	-	-	-	-	-	
	TOTAL EXPENSES	1,161,972	1,168,967	1,104,332	1,326,933	1,102,633	(1,699)	
	NET	537,430	536,558	477,949	696,765	494,700	16,751	



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		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
SPECIAL EVENTS REVENUE								
1-7207-490-00	MISC REVENUE	(300)	(500)	(500)	-	(500)	-	
1-7207-490-01	COMMUNITY ENGAGEMENT REVENUE	-	-	-	-	-	-	
1-7207-490-02	GRAND SLAM CURLING EVENT	-	(17,044)	-	-	-	-	
1-7207-590-01	OFC - DONATIONS	(10,150)	(9,325)	(7,000)	(16,400)	(9,000)	(2,000)	
1-7207-590-05	SE REVENUE - VOLUNTEER GRANT	(1,350)	(1,250)	(1,000)	-	(1,000)	-	
1-7207-590-06	CANADA DAY DONATIONS	-	-	(1,000)	-	-	1,000	
1-7207-831-00	FEDERAL GRANT	(3,000)	(2,100)	(3,000)	(3,200)	(3,000)	-	
1-7207-920-00	TRANSFER FROM RESERVES	(97,377)	-	-	(9,247)	-	-	
1-7207-960-00	TRANSFER FROM OTHER FUNCTIONS	(34,418)	(26,380)	(86,064)	(78,966)	(102,958)	(16,894)	
	TOTAL REVENUE	(146,595)	(56,599)	(98,564)	(107,813)	(116,458)	(17,894)	
SPECIAL EVENTS EXPENSES								
2-7207-111-00	SALARY - COMMUNITY EVENTS	31,519	55,214	45,788	48,156	67,030	21,242	change in allocation of community programmer
2-7207-130-00	ER.C - COMMUNITY EVENTS	10,728	14,810	11,447	11,292	15,528	4,082	
2-7207-239-00	CONTRACTED SERVICES	-	-	-	-	-	-	
2-7207-274-00	INSURANCE	250	250	500	250	400	(100)	
2-7207-290-00	CANADA DAY	27,086	36,822	35,000	12,941	15,000	(20,000)	
2-7207-290-01	VOLUNTEER APPRECIATION	17,558	16,468	-	1,404	-	-	Funded through FCSS
2-7207-290-02	COMMUNITIES IN BLOOM	1,094	-	-	-	-	-	
2-7207-290-03	COMMUNITY EVENTS GENERAL	11,171	11,180	15,000	79	10,000	(5,000)	
2-7207-290-06	CITIZEN ENGAGEMENT	1,623	1,825	5,000	-	5,000	-	
2-7207-290-07	DESTINATION OLDS COLLECTIVE FUND	93,531	-	-	4,685	-	-	
2-7207-291-00	OLDS FASHIONED CHRISTMAS	16,996	11,998	3,500	15,626	3,500	-	
2-7207-291-11	GRAND SLAM CURLING EVENT	-	17,044	-	-	-	-	
2-7207-764-00	TRANSFER TO RESERVES	-	-	-	4,132	-	-	
2-7207-770-00	GRANT TO ORGANIZATION	-	-	-	9,247	-	-	
	TOTAL EXPENSES	211,556	165,610	116,235	107,813	116,458	224	
	NET	64,961	109,010	17,671	-	0	(17,670)	



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		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
SPLASH PARK REVENUE								
1-7208-490-00	MISC REVENUE	-	-	-	(2,500)	-		
	TOTAL REVENUE	-	-	-	(2,500)	-	-	
SPLASH PARK EXPENSES								
2-7208-111-00	SALARY - SPLASH PARK	-	-	4,157	3,990	7,089	2,932	
2-7208-112-00	WAGES - SPLASHPARK	-	-	4,913	-	3,470	(1,443)	
2-7208-130-00	ER.C - SPLASH PARK	-	-	1,531	841	2,119	588	
2-7208-217-01	MONTHLY FIBRE NETWORK	-	-	-	-	-	-	
2-7208-239-00	CONTRACTED SERVICES	-	-	-	-	-	-	
2-7208-251-00	REPAIRS & MAINTENANCE	4,369	10,371	4,000	9,788	11,000	7,000	Budget adjustment - Spare pumps
2-7208-513-00	JANITORIAL SUPPLIES	240	-	-	-	-	-	
2-7208-520-00	SUPPLIES & GOODS	323	131	500	-	500	-	
2-7208-541-00	WATER & WASTEWATER	4,169	832	4,200	173	2,000	(2,200)	
2-7208-544-00	ELECTRICITY	2,217	1,294	2,200	1,930	1,000	(1,200)	
2-7208-764-00	TRANSFER TO RESERVES	4,000	4,000	-	4,000	-	-	
2-7208-801-00	AMMORTIZATION	46,108	46,108	4,000	50,354	4,000	-	
	TOTAL EXPENSES	61,426	62,735	25,500	71,076	31,177	5,676	
	NET	61,426	62,735	25,500	68,576	31,177	5,676	



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SPORTSFIELDS REVENUE								
1-7209-410-00	BALL DIAMOND FEES	(7,233)	(8,600)	(25,000)	(10,266)	(25,000)	-	
1-7209-410-01	SOCCER FEES			(5,000)	-	(5,000)	-	
1-7209-591-00	DONATIONS	-	-	-	-	-	-	
1-7209-940-00	TRANSFER FROM CAPITAL FUNCTION	-	-	-	-	-	-	
1-7209-960-00	TRANSFER FROM OTHER FUNCTION	-	-	-	-	-	-	
	TOTAL REVENUE	(7,233)	(8,600)	(30,000)	(10,266)	(30,000)	-	
SPORTSFIELDS EXPENSES								
2-7209-111-00	SALARY - SPORTSFIELDS	46,206	50,120	102,178	112,794	102,434	256	
2-7209-112-00	WAGES - SPORTSFIELDS	-	-	-	-	-	-	
2-7209-130-00	ER.C - SPORTSFIELDS	12,591	14,080	25,544	23,196	24,190	(1,355)	
2-7209-239-01	PORTA POTTIE MAINTENANCE	24,137	26,510	15,000	16,245	15,000	-	Cleaning of port a potties
2-7209-251-00	REPAIR & MAINTENANCE	-	757	5,000	3,302	5,000	-	
2-7209-263-00	RENTALS & LEASES EQUIPMENT	-	-	-	204	-	-	
2-7209-264-00	RENTALS & LEASES LAND	5,328	4,957	5,500	4,186	4,200	(1,300)	
2-7209-265-00	RENTALS & LEASES VEHICLES	-	-	-	-	-	-	
2-7209-516-00	SAFETY SUPPLIES	-	-	-	-	-	-	
2-7209-520-00	SUPPLIES AND GOODS	-	-	-	1,446	2,000	2,000	New Account
2-7209-532-00	GROUPS MATERIALS	-	-	5,000	4,294	5,000	-	
2-7209-541-00	WATER & WASTEWATER	-	-	-	19,878	10,000	10,000	New Account, Rotary park
2-7209-544-00	ELECTRICITY	-	60	100	-	500	400	Rotary Park, irrigation pumps, new washrooms.
2-7209-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-7209-770-00	GRANT TO ORGANIZATION	-	-	-	-	-	-	
2-7209-801-00	SPORTSFIELDS AMMORTIZATION	3,059	3,059	-	160,732	-	-	
2-7209-831-00	INTEREST ON DEBENTURES	-	128,805	96,930	95,834	93,089	(3,841)	
2-7209-832-00	PRINCIPAL ON DEBENTURES	-	115,002	118,722	118,722	122,562	3,840	
2-7209-960-00	TRANSFER TO OTHER FUNCTION	-	-	-	-	-	-	
	TOTAL EXPENSES	91,321	343,351	373,974	560,830	383,975	10,001	
	NET	84,088	334,751	343,974	550,564	353,975	10,001	



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CAMPGROUND REVENUE								
1-7210-590-00	CONTRIBUTION FROM LIONS	(11,812)	(11,525)	(11,500)	-	(11,500)	-	
1-7210-840-00	PROVINCIAL GRANT	-	-	-	-	-	-	
	TOTAL REVENUE	(11,812)	(11,525)	(11,500)	-	(11,500)	-	
CAMPGROUND EXPENSES								
2-7210-764-00	TRANSFER TO RESERVES	2,800	2,800	-	2,800	-	-	
2-7210-801-00	AMORTIZATION	6,283	6,718	2,800	8,176	2,800	-	
	TOTAL EXPENSES	9,083	9,518	2,800	10,976	2,800	-	
	NET	(2,728)	(2,007)	(8,700)	10,976	(8,700)	-	



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		Actual	Actual	Budget	Actual	Budget	Diff	Explanation
MUSEUM REVENUE								
1-7401-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	-	-	
1-7401-960-00	TRANSFER FROM OTHER FUNCTION	(57,339)	(61,092)	(69,645)	(63,717)	(69,432)	213	
	TOTAL REVENUE	(57,339)	(61,092)	(69,645)	(63,717)	(69,432)	213	
MUSEUM EXPENSES								
2-7401-111-00	SALARY - MUSEUM	-	-	4,157	3,905	4,157	-	
2-7401-130-00	ER.C. - MUSEUM	-	-	1,039	829	989	(51)	
2-7401-224-00	MEMBERSHIPS	-	-	850	-	500	(350)	
2-7401-252-00	REPAIRS & MAINT. BUILDING	489	721	2,500	1,119	2,500	-	
2-7401-274-00	INSURANCE	837	1,544	1,699	1,715	1,887	188	
2-7401-290-03	COMMUNITY EVENTS GENERAL	-	1,819	2,500	76	2,500	-	
2-7401-541-00	WATER & WASTEWATER	547	1,020	1,000	476	1,000	-	
2-7401-543-00	NATURAL GAS	2,320	2,696	2,500	2,765	2,500	-	
2-7401-544-00	ELECTRICITY	2,246	2,391	2,500	1,932	2,500	-	
2-7401-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-7401-764-00	TRANSFER TO RESERVES	900	900	-	900	-	-	
2-7401-770-00	HISTORICAL SOCIETY	50,000	50,000	50,000	50,000	50,000	-	
2-7401-801-00	AMORTIZATION	1,815	1,815	900	1,815	900	-	
	TOTAL EXPENSES	59,153	62,907	69,645	65,532	69,432	(212)	
	NET	1,815	1,815	-	1,815	0	0	



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EVERGREEN CENTRE REVENUE								
1-7402-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	-	-	
1-7402-960-00	TRANSFER FROM OTHER FUNCTION	(1,954)	(4,653)	(7,810)	(7,912)	(8,002)	(192)	
	TOTAL REVENUE	(1,954)	(4,653)	(7,810)	(7,912)	(8,002)	(192)	
EVERGREEN CENTRE EXPENSES								
2-7402-252-00	REPAIRS & MAINT. BUILDING	426	-	500	3,085	500	-	
2-7402-274-00	INSURANCE	1,528	1,573	1,730	1,747	1,922	192	
2-7402-290-03	COMMUNITY EVENTS GENERAL	-	-	2,500	-	2,500	-	
2-7402-762-00	TRANSFER TO CAPITAL	-	-	-	-	-	-	
2-7402-764-00	TRANSFER TO RESERVES	-	3,080	-	3,080	-	-	
2-7402-801-00	AMORTIZATION	7,026	7,026	3,080	7,026	3,080	-	
	TOTAL EXPENSES	8,980	11,679	7,810	14,938	8,002	192	
	NET	7,026	7,026	-	7,026	-	(0)	



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LIBRARY REVENUE								
1-7403-490-00	MISC REVENUE	-	-	-	-	-	-	
1-7403-850-00	CONTRIBUTION FROM MV COUNTY	(44,382)	(45,321)	(45,270)	(46,374)	(46,374)	(1,104)	
1-7403-920-00	TRANSFER FROM OPERATING RSRVE	-	-	-	-	-	-	
1-7403-960-00	TRANSFER FROM OTHER FUNCTION	(462,653)	(485,869)	(490,153)	(493,474)	(490,709)	(556)	
	TOTAL REVENUE	(507,035)	(531,190)	(535,423)	(539,848)	(537,083)	(1,660)	
LIBRARY EXPENSES								
2-7403-111-00	SALARY - LIBRARY	-	-	4,157	4,126	4,157	-	
2-7403-130-00	ER.C - LIBRARY	-	-	1,039	831	989	(51)	
2-7403-217-01	MONTHLY FIBRE NETWORK	2,625	2,625	3,000	2,625	3,000	-	
2-7403-239-00	CONTRACTED SERVICES	600	-	1,000	810	1,000	-	
2-7403-252-00	REPAIRS & MAINT. BUILDING	4,011	16,132	4,000	9,578	4,000	-	
2-7403-274-00	INSURANCE	2,703	4,987	5,485	5,539	6,093	608	
2-7403-290-03	COMMUNITY EVENTS GENERAL	-	-	-	-	-	-	
2-7403-520-00	GENERAL SUPPLIES & GOODS	451	-	250	11	250	-	
2-7403-541-00	WATER & WASTEWATER	2,814	2,953	2,750	2,635	2,750	-	
2-7403-755-00	PARKLAND REGIONAL LIBRARY FEE	74,574	75,768	78,523	78,523	78,523	(0)	
2-7403-764-00	TRANSFER TO RESERVES	-	-	-	-	-	-	
2-7403-770-00	LIBRARY BOARD	334,000	342,183	349,027	349,027	349,027	0	
2-7403-770-01	GRANT FROM MV COUNTY	44,382	45,667	45,270	45,270	46,374	1,104	
2-7403-801-00	AMORTIZATION	66,810	63,780	-	63,780	-	-	
2-7403-831-00	INTEREST ON DEBENTURES	16,434	15,382	14,334	14,284	13,191	(1,143)	
2-7403-832-00	PRINCIPAL ON DEBENTURES	24,442	25,492	26,588	26,588	27,730	1,142	
	TOTAL EXPENSES	573,845	594,970	535,423	603,628	537,084	1,661	
	NET	66,810	63,780	-	63,780	1	1	



2021 Operating Budget - Approved September 13, 2021

		2018 Actual	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021/2020 Diff	Budget Explanation
HERITAGE REVENUE								
1-7404-410-00	SPECIAL EVENTS REVENUE	(2,150)	-	(2,000)	-	(2,000)	-	
1-7404-831-00	FEDERAL GRANT	(1,500)	-	(1,500)	-	(1,500)	-	
1-7404-840-00	PROVINCIAL GRANTS	-	(2,020)	-	-	-	-	
1-7404-920-00	TRANSFER FROM OPERATING RESERVE	-	-	-	-	-	-	
1-7404-960-00	TRANSFER FROM OTHER FUNCTION	(94,778)	(104,352)	(105,567)	(97,990)	(100,632)	4,935	
	TOTAL REVENUE	(98,428)	(106,372)	(109,067)	(97,990)	(104,132)	4,935	
HERITAGE EXPENSES								
2-7404-111-00	SALARY - HERITAGE	64,533	63,016	70,454	71,574	70,454	-	
2-7404-130-00	ER.C. - HERITAGE	20,032	20,425	17,613	17,182	17,728	115	
2-7404-148-00	TRAINING	63	829	800	228	250	(550)	
2-7404-213-00	TRAVEL & SUBSISTENCE	2,341	2,787	1,500	353	350	(1,150)	
2-7404-214-00	CONFERENCE/CONVENTION FEES	1,360	1,242	1,000	100	450	(550)	
2-7404-215-00	FREIGHT & POSTAGE	-	-	100	-	100	-	
2-7404-217-00	TELEPHONE	704	183	550	172	250	(300)	
2-7404-221-00	ADVERTISING	110	-	1,000	220	1,000	-	
2-7404-224-00	MEMBERSHIPS	184	136	850	736	850	-	
2-7404-239-00	CONTRACTED SERVICES	-	6,214	5,000	2,301	5,000	-	
2-7404-290-03	COMMUNITY EVENTS GENERAL	8,772	11,540	10,000	5,124	7,500	(2,500)	
2-7404-510-00	OFFICE SUPPLIES	328	-	200	-	200	-	
2-7404-511-00	ARTWORK	-	-	-	-	-	-	
2-7404-801-00	AMMORTIZATION	-	6,059	-	6,059	-	-	New account
	TOTAL EXPENSES	98,428	112,431	109,067	104,049	104,132	(4,935)	
	NET	-	6,059	-	6,059	(0)	(0)	