

# 2021 Operating Budget Presentation

## Policies and Priorities

### December 7, 2020



## 2021 Proposed Operating Budget

### Revenues

General Operating	\$21,260,621
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Utilities Operations	<u>\$8,905,528</u>
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<b>Total Revenues</b>	<b>\$30,166,148</b>
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### Expenses

General Operating	\$22,213,228
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Utilities Operations	<u>\$8,905,528</u>
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<b>Total Expenses</b>	<b>\$31,118,757</b>
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<b>Total Funding Gap</b>	<b>\$952,608</b>
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# PRESSURES

Decreased Assessment Values		\$540,968
▪ Reduction Residential Assessment 2%		
▪ Reduction Non-Residential Assessment 5%		
Anticipated Reduced Revenues		\$300,000
Salaries/Wages		\$86,134
▪ COLA/Market Adjustment/Steps	\$230,553	
▪ New Positions	\$145,766	
▪ Changes to existing positions	(\$405,185)	
▪ OT & Healthy employee/Health spending	\$115,000	
Align Council budget to actuals		\$30,000
Election 2021		\$35,700
IT Network Increased Costs		\$17,000
HR Compensation Review		\$10,000
Anticipated 10% increase to Insurance Costs		\$28,000



# PRESSURES

Additional RCMP Officers (2)	\$240,000
Increase RCMP Retro Pay to Reserves	\$30,000
Fire Training Prop Lease	\$12,000
Increases to Emergency Management	\$15,000
E-ticketing (software and capital purchase)	\$12,000
Operations Centre Debenture (2 payments in 2021)	\$260,000
Increase to Granular Supplies	\$20,000
Increase to Planning Contracted Services	\$30,000
Grants to the Community (previously OI)	\$25,000
Tourist Information Centre (does not include summer students)	\$68,000
Rotary Park Utilities	\$12,000
Increase to Electricity	\$137,500
Transfers to Capital	\$95,500



# RELIEFS

2% Vacancy Adjustment	\$170,000
Increased Revenue Fortis Franchise Fee	\$254,161
Increased Revenue ATCO Franchise Fee	\$115,754
OI Funding (reallocated)	\$250,000
Staff reduction to Training/Conferences/Travel	\$67,000
Airport Funding (removed)	\$5,000
Election Reserve	\$10,000
Flowers budget decrease (32%)	\$12,000
Reduction to Contracted Fire Inspections	\$10,000
Reduction to Fire Small Equipment/Fixed Equipment	\$20,000



# Business Case #1

## Organizational Change

### **Create Protective Services Division**

- Fire Services
- Emergency Services (from CAO's office)
- Municipal Enforcement (from Community Services)
- Liaison with RCMP (from CAO's office)

**Budget Impact** – Director of Protective Services = \$21,000

### **Create Community Relations Unit within Community Services, combining;**

- Community Engagement
- Communications (from CAO's office)
- Social Media, Website

**Budget Impact** – Manager of Community Relations = \$26,250



# Business Case #2

## Explore change in work weeks

**Create pilot for possible four-day work week or other alternative work week options**

- Legal issues regarding each employee contract
- Not suitable for all locations within the organization
- Shift work implications
- Possibly lead to more overtime
- Impacts on LAPP

**Budget Impact** – None, as this is not recommended after analysis completed



# Business Case #3

## Improving Policing Services

### Two new positions to OLDS RCMP

- Police to Population Ratio in Town of Olds is 1,083 residents to one member in 2019
- With approval of Community Resource Officer this went down to 975 per one member in 2020
- The average police to population ratio in Alberta communities between 5 and 10 thousand residents is 635 per one officer
- Hiring 2 positions would bring Olds closer to being in line with other similar sized municipalities

**Budget Impact** – Two new RCMP Positions = \$240,000





# Business Case #4

## Emergency Management

### Compensation adequate to support Emergency Management

- Deputy Director of Emergency Management role has been enhanced
- Prior to 2018 this role accounted for 0.1 FTE
- With the creation of a revamped Emergency management By-law and Emergency Management Plan this role has increased to 0.5 FTE
- Moreover, the qualifications required for the Deputy Director's position is greater than a coordinator's position
- Need to adjust budget to reflect the time and qualifications required for this position
- Re-allocation of existing employees salaries to accurately reflect time spent on emergency management.

**Budget Impact** – Stipend to recognize enhanced nature of the DDEM position \$15,000. Existing salaries reallocated to this area (0.5FTE from Community Services, 0.10FTE from Operations, 0.2FTE Admin)



# Business Case #5

## Seasonal Compost

### **3 yard bins (100 in community) placement reviewed**

- Current process (front load) causing damage to curbs and green spaces.
- Bins currently used are meant for a commercial/industrial setting not residential
- Options provided included:
  - Finding a contractor that can provide a side load option
  - Provide service in-house (includes purchase of truck and bins)
  - Discontinue service
  - Move bins to centralized locations throughout town

**Budget Impact** – None at this time. With changes being made to current composting facilities in Olds a full review of the entire compost service level will be completed in 2021.



# Business Case #6

## Engineering, Planning and Development

### **Continue to streamline processes and improve customer service.**

- Refocus administrative support to assist all areas of engineering, planning and development
- Will not fill vacant planner position. Utilize PCPS for major planning items.
- Fund an engineering CO-OP student. This will assist us in moving our asset management program in a positive direction
- Move the Meter Tech from Utilities to fall under the engineer tech.
- Expand Engineer Tech position to a supervisory role. To oversee the engineering co-op student and Utilities Meter tech.

**Budget Impact** – Overall this will result in a decrease to planning and development of \$69,600



# Business Case #7

## Tourism and Economic Development

### Reprofile funds from Olds Institute to:

- Add an Economic Development and Tourism Coordinator
- Strategy and Technology Officer to retire end of 2021 – this will be replaced by a second position in this department
- Create a Visitor Information Center

**Budget Impact** – Funds would come from reprofiling of Olds Institute Funds

Visitor Information Center = \$107,250

New Position = \$109,250 (includes training)

Contributions to the community (previously given by OI) = \$25,000

Approximate savings of \$8,500



# Business Case #8

## Aquatic Centre and Sportsplex

### Response to COVID-19 in Recreation Facilities

- Recreation facilities have implemented practices to minimize the risk of transmission.
- Utilization of and access to affordable recreation facilities is highly desirable
- Continue with operational plans similar to 2020:
  - Sportsplex – Maintain operations as a year round facility, participation in activities in this facility does not appear to be significantly curtailed (not withstanding spectator access).
  - Aquatic Centre – Reduced operating hours.

**Budget Impact** – Reduced revenues in both facilities, reduced casual (lifeguard hours in aquatic centre).

Aquatic – Overall decrease to tax requirement of \$68,407

Sportsplex – Increase to tax requirement of \$27,166



# Business Case #9

## Urban Forest Planning

### **Addition and Replacement of trees in the Town of Olds**

- Best practice in tree replacement would be at a ratio of 3:1
- Current practice has not had a specific ratio, but has been as budget allows.
- In 2020 approximately 35 trees have been removed with only 10 being replaced.
- Stop gap measure recommended for 2021, ensuring there is some form of replacement happening. Recommended ratio of 1:1.

**Budget Impact** – 1:1 ratio is approximately 50 trees at \$350 = \$17,500.  
Installation and Maintenance would come from existing resources.



# Cost Savings and Efficiencies

## Organization wide decrease to training/conferences and travel of 33%

- Most training will be virtual
- Fewer conferences attended (or will be moved to virtual)
- Essential training still has to be maintained

## Centralized office supplies

- One central point of inventory
- One purchaser

## Contracted fire inspections decreased



# Salaries/Wages and Benefits

## Existing Salaries Increases

	<b>Taxes</b>	<b>Utilities</b>	<b>Total</b>
COLA (1.34%)	\$90,920	\$13,193	\$104,113
Market Adjustment	\$74,033	\$8,344	\$82,377
Step Increases	\$40,553	\$3,510	\$44,063
<b>TOTAL Existing Salaries</b>	<b>\$205,506</b>	<b>\$25,047</b>	<b>\$230,553</b>

\*Includes salaries and benefits





# Salaries/Wages and Benefits

## Changes to Existing Positions

	<u>Taxes</u>	<u>Utilities</u>	<u>Total</u>
Director Protective Services	\$21,000		\$21,000
Manager Community Relations	\$26,250		\$26,250
Supervisor - Engineering	\$5,400	\$3,600	\$9,000
Planner (removed)	(\$125,415)		(\$125,415)
Position changes	(\$220,585)	(\$10,351)	(\$230,936)
Changes to benefits	<u>(\$89,393)</u>	<u>(\$15,691)</u>	<u>(\$105,084)</u>
<b>TOTAL Changes</b>	<b>(\$382,743)</b>	<b>(\$22,442)</b>	<b>(\$405,185)</b>

\*Includes salaries and benefits



# Salaries/Wages and Benefits

## New Positions

	<u>Taxes</u>	<u>Utilities</u>	<u>Total</u>
Economic Development Coordinator	\$106,250		\$106,250
Summer Students (Visitor Information)	\$39,516		\$39,516
<b>TOTAL New Positions</b>	<b>\$145,766</b>		<b>\$145,766</b>

\*Includes salaries and benefits



# Salaries/Wages and Benefits

## TOTAL Increase (Decreases) to Salaries

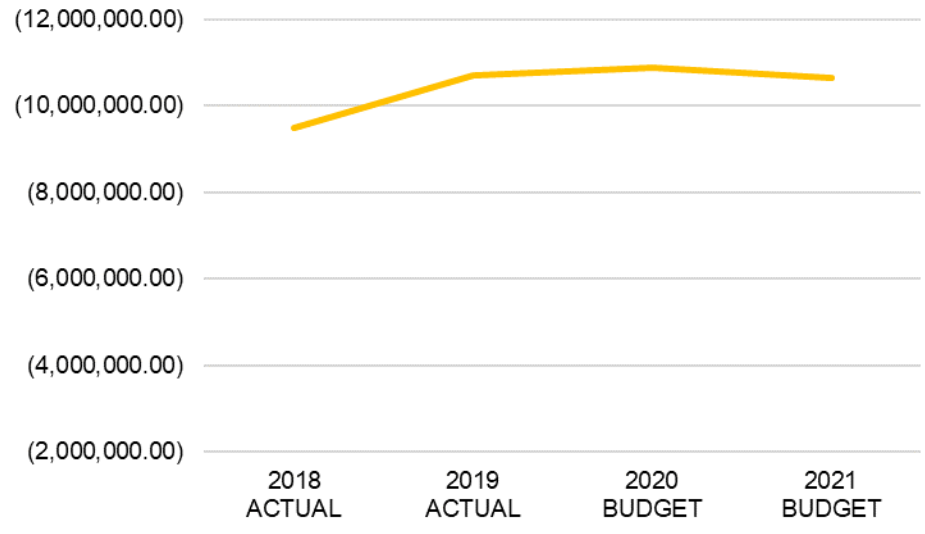
	<u>Taxes</u>	<u>Utilities</u>	<u>Total</u>
Existing Salaries Increases	\$205,506	\$25,047	\$230,553
Changes to Existing Positions	(\$382,743)	(\$22,442)	(\$405,185)
New Positions	\$145,766		\$145,766
Overtime	\$75,000		\$75,000
HSA/HEI	\$40,000		\$40,000
<b>Total INCREASE to salaries</b>	<b>\$83,529</b>	<b>\$2,605</b>	<b>\$86,134</b>

\*Includes salaries and benefits



# General Government

General Government sees a decrease of 2.4% or \$258K over last year. This is a decrease in the total amount of revenue available to support the requirements of the other town operations



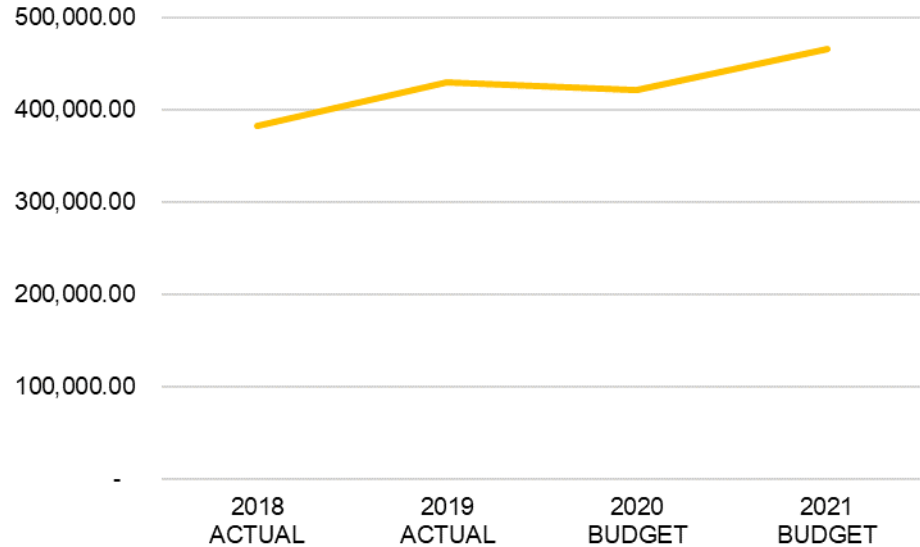
## Highlights Include:

- Reduced Property Tax revenue
- Increase to streetlighting transfer
- Budget for Overtime/HSA/HEI
- Decreased interest from investments
- Increased revenue from Fortis Franchise Fee (increase in usage, no change to fee)
- Increased revenue from ATCO Franchise Fee (increase in usage, no change to fee)
- Vacancy Adjustment of 2%



# Council

Council sees an increase of 10.8% or \$45.5K over last year



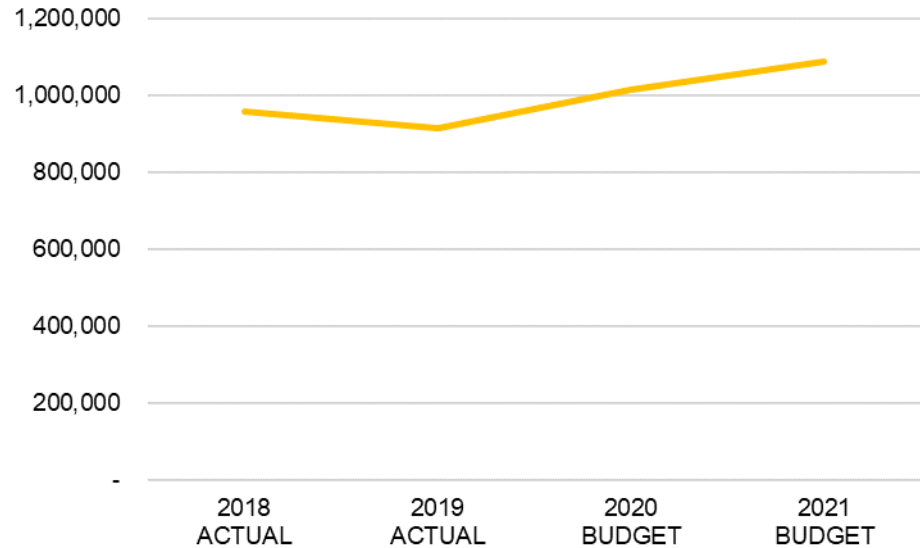
## Highlights Include:

- Election Costs \$35,700
- Increases to Fees, Travel and Conferences to align with actuals
- Budget was underfunded in 2020



# Financial Services

Financial Services sees an increase of 7% or \$72.9K over last year



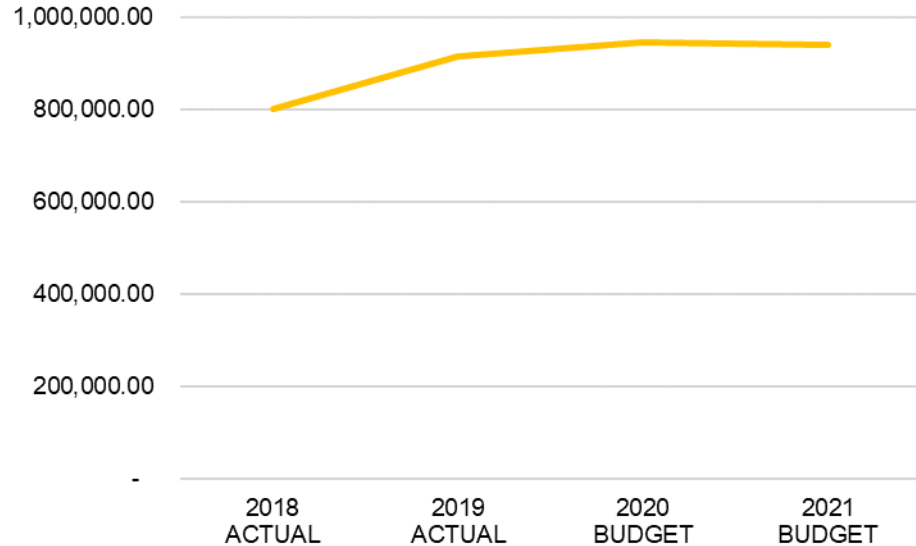
## Highlights Include:

- Municipal energy manager coded 100% to finance (moved from planning)
- Mental Health First Aid – 2 workshops for all staff
- IT, increases to monthly costs. As computers are upgraded employees are being moved to Office 365
- Decreases to areas such as systems and maintenance, office supplies and training/travel and conferences



# Office of the CAO

Office of the CAO sees a decrease of 0.4% or \$4K over last year



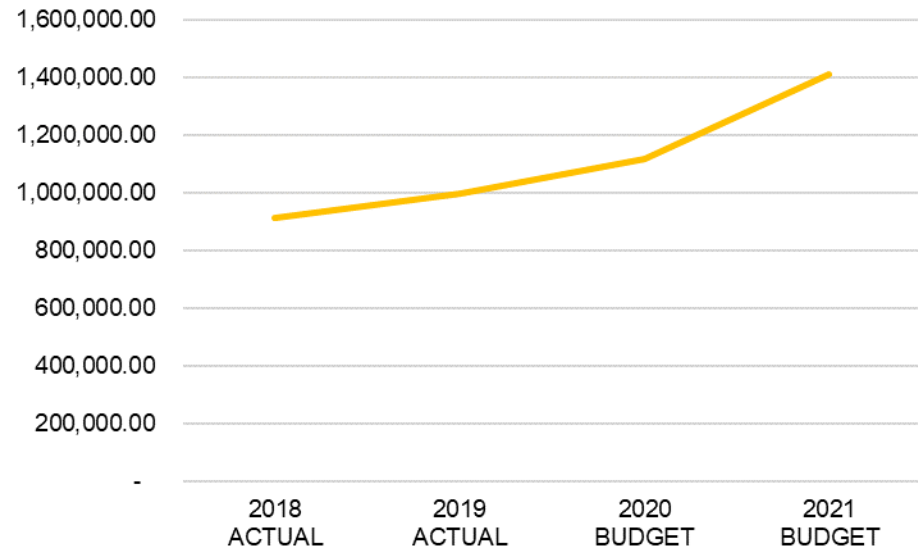
## Highlights Include:

- Decreases to training/travel and conferences
- Compensation review (this is normally done every 2<sup>nd</sup> year)



# RCMP

RCMP sees an increase of 26% or \$293K over last year



## Highlights Include:

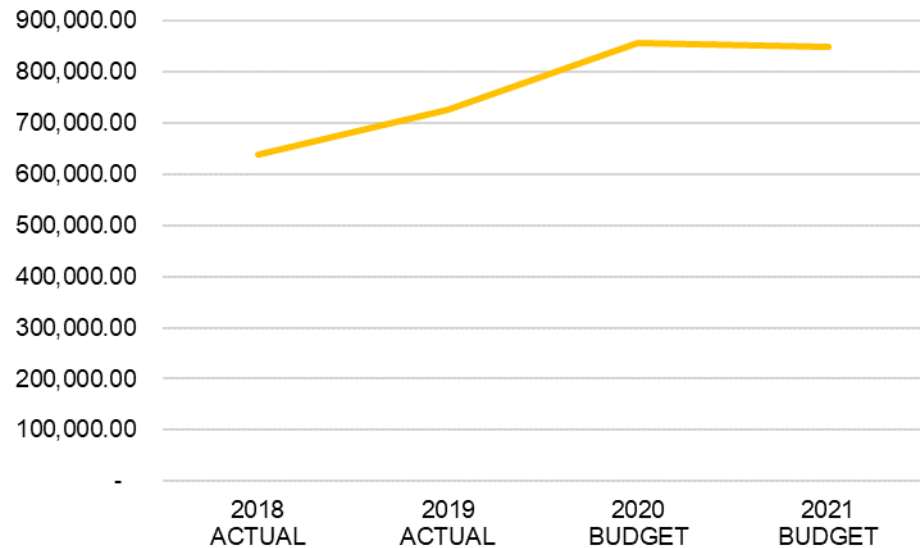
- Two additional police officers requested
- Increase in transfer to reserves (this is in anticipation of the retro pay that will be owing once an agreement is in place)
- Police advisory committee has been moved to this area from Municipal enforcement





# Fire

Fire Services sees a decrease of 1% or \$7.5K over last year



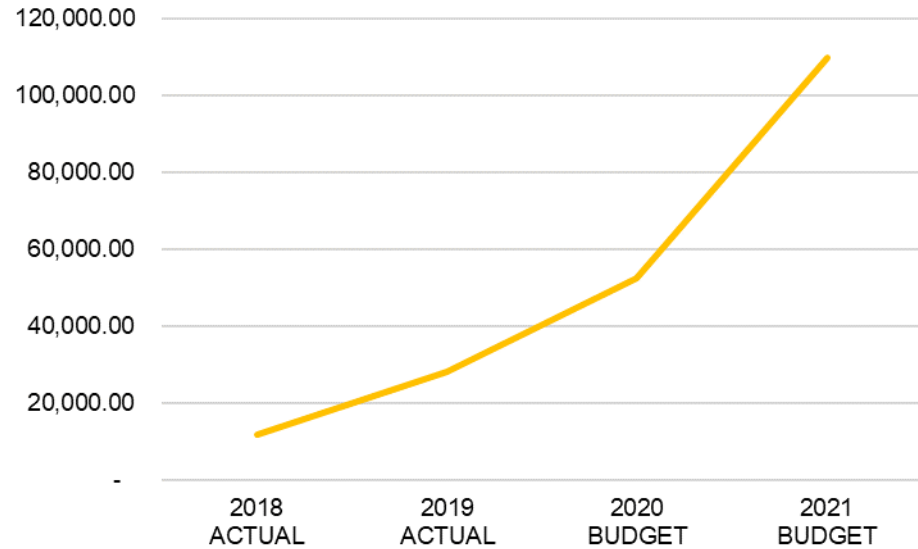
## Highlights Include:

- Reduction training/travel and conference fees
- Reduction to contracted fire inspections
- Lease of Draeger system (2<sup>nd</sup> year of 3)
- Increases to Uniforms and Turnout gear – 40 members
- Small equipment line item removed – all items will now come through capital budget process



# Emergency Management

Emergency Management sees an increase of 108.6% or \$57K over last year



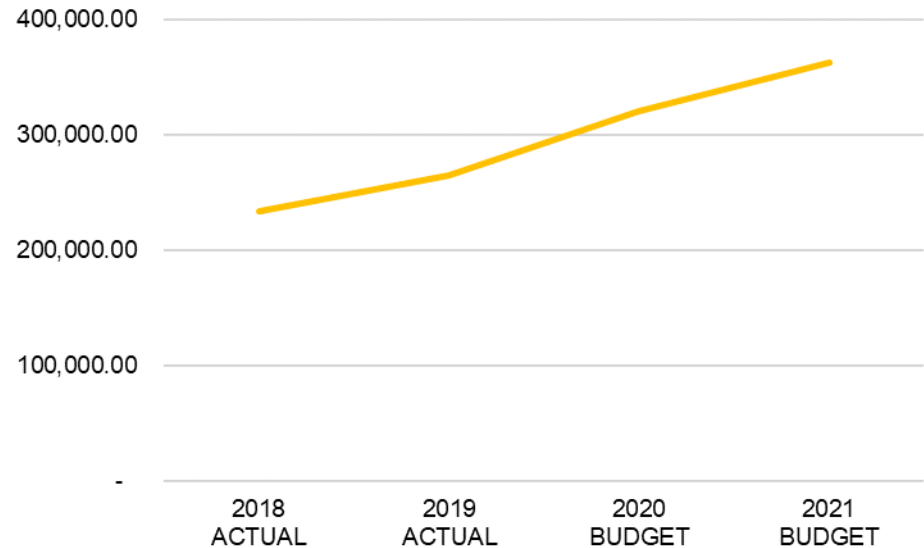
## Highlights Include:

- Provincial grant (mock disaster training) approval extended to 2021
- Re-allocation of salaries to accurately reflect time spent on emergency management (outside of COVID)
- Stipend added for DDEM
- COVID expenses have not been budgeted – given the uncertainty around COVID this will come as a budget adjustment during the year.



# Municipal Enforcement

Municipal Enforcement sees an increase of 12.8% or \$41.2K over last year



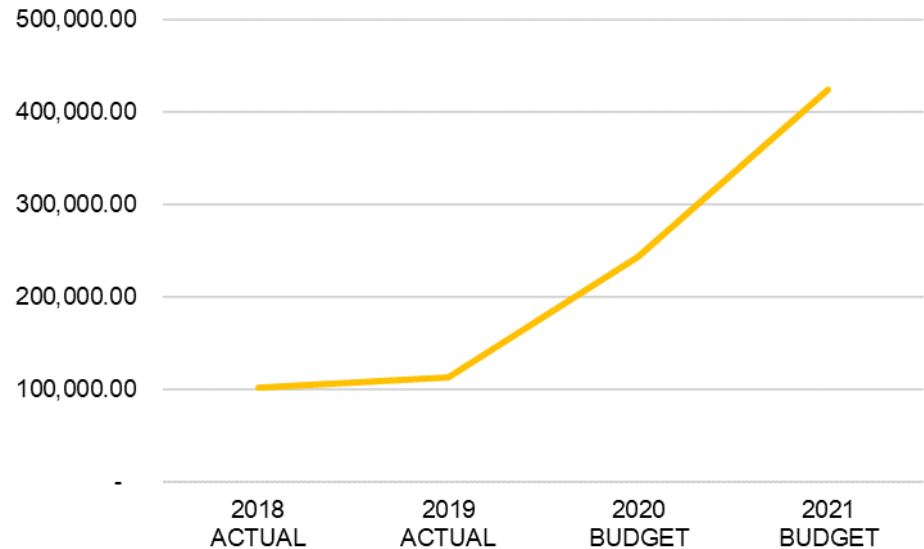
## Highlights Include:

- Admin support re-allocation of salaries now 100% to ME
- E-ticketing (capital equipment and software)
- ME building improvements
- Vest replacement for both officers
- ME Building utilities
- Reductions to training/travel and Fuel expenses



# Common Services

Common Services sees an increase of 74.3% or \$180.7K over last year



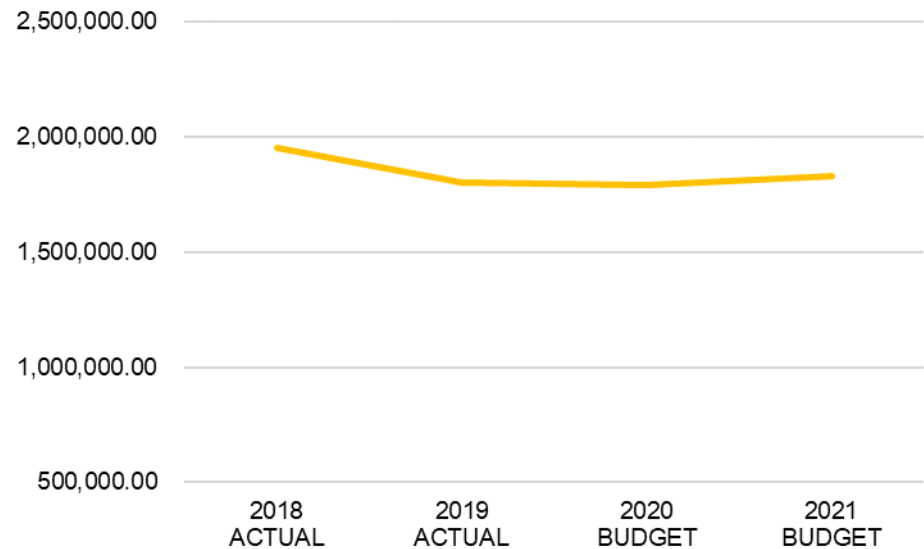
## Highlights Include:

- Operations centre debenture (2 payments this year)
- Addition of new ops centre
  - Insurance increase
  - Utilities increase
  - Building repairs and maintenance



# Roads

Roads see an increase of 2.2% or \$40K over last year



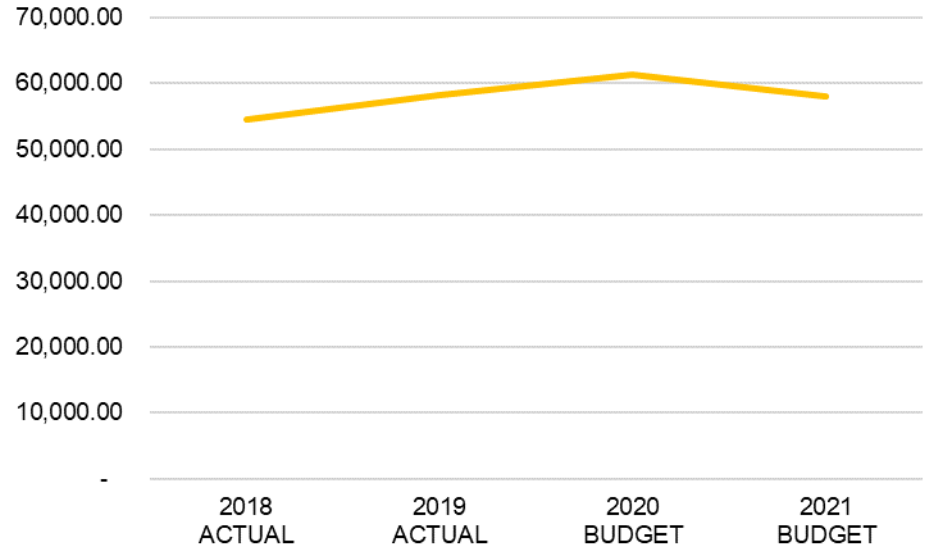
## Highlights Include:

- Increase to electricity for streetlights (offset by transfer from Fortis franchise)
- Reduction in revenue from street sweeping Hwy 2A/27
- Decrease to patching/crack filling
- Decrease to rentals and leases (wheel loader was bought out in 2020)
- Increases to traffic control and granular supplies
- Transfer to capital – half ton replacement program



# FCSS

FCSS sees an decrease of 5.3% or \$3K over last year



## Highlights Include:

- Change in salary allocation (reduction in FCSS)
- Increase to funding going out to the community
- Total 'tax requirement' or Town of Olds funding needs to be above \$58,000 in order to receive full provincial funding



# Social Development

Social Development sees an increase of \$34,599 over last year.

Social development includes:

- NU2U
- \*New\* Contributions to community groups (previously allocated by OI)
- Seniors Week
- Previously Guardianship

NU2U provides any surpluses to the community in the form of grants. A reserve is maintained to ensure there is not an operating deficit.

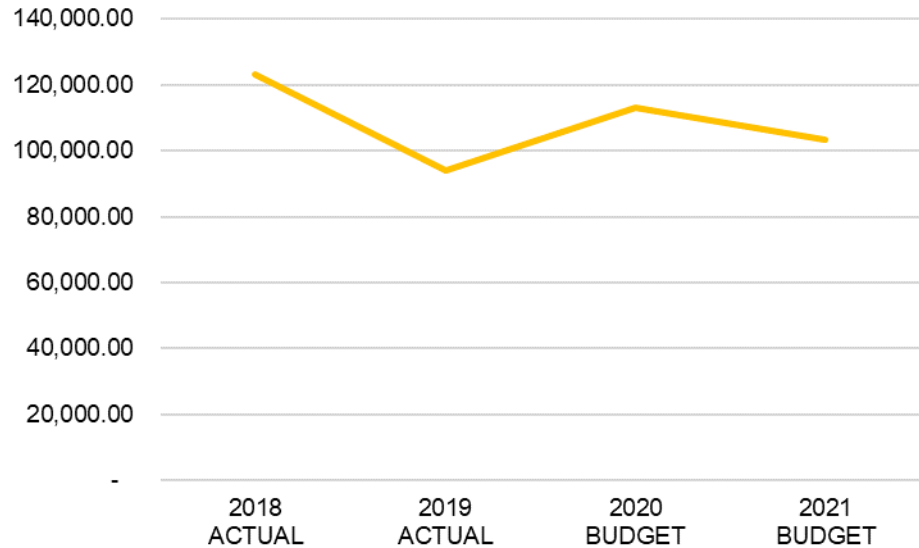
## Highlights Include:

- ASCS (Guardianship) contract discontinued
- NU2U expenses status quo – grants to community anticipated to be \$17,800
- Reallocation of OI funding – Contributions to community groups will come from this area \$25,000 allocated



# Cemetery

Cemetery sees a decrease of 8.7% or \$9.8K over last year



## Highlights Include:

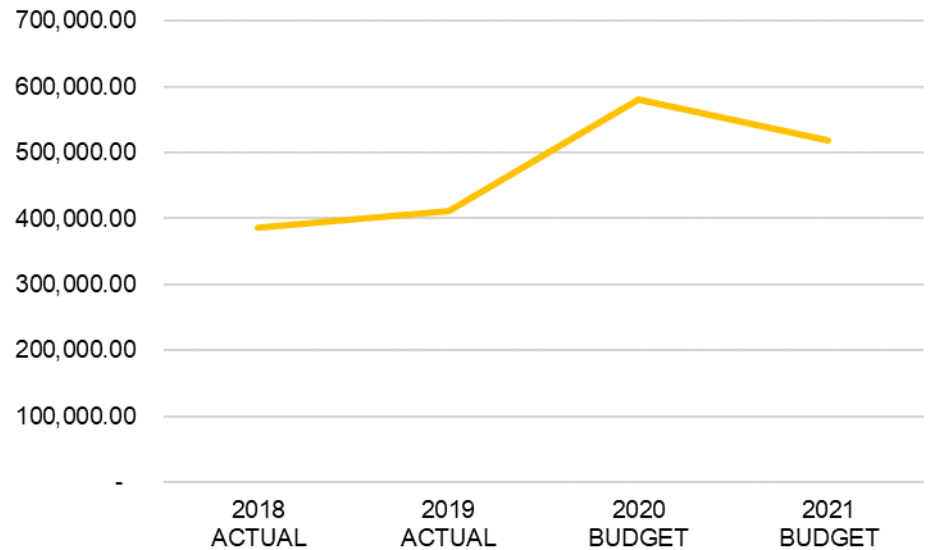
- Change in salary allocation (reduced)
- Reduction to travel/training and conferences
- Reduction to repairs and maintenance





# Planning and Development

Planning and Development sees a decrease of 10% or \$58K over last year



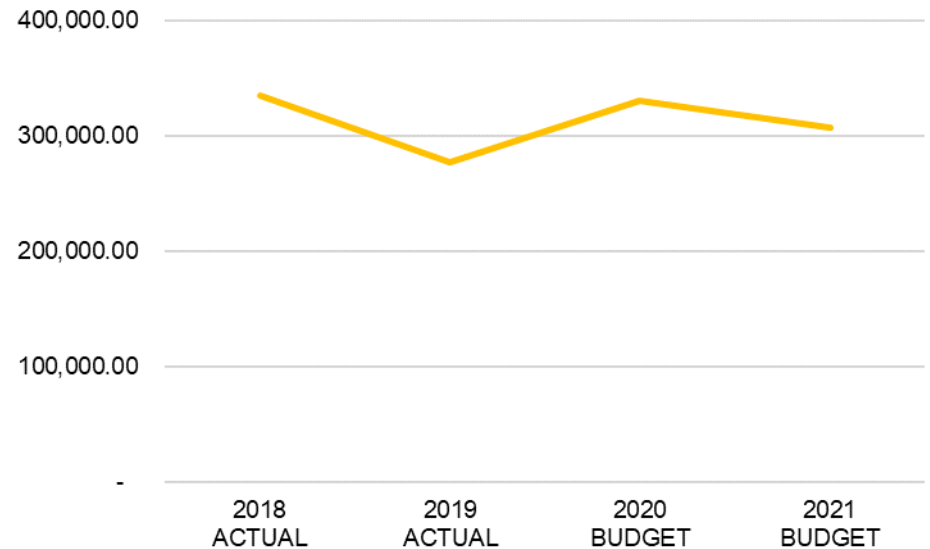
## Highlights Include:

- Municipal energy manager allocation moved to Finance
- Planner position removed from salaries
- Engineering co-op student (a grant has been applied for but not included in this budget, as it is uncertain)
- Increases to memberships, software, planning services
- Transfer to capital for the purchase of a large scanner
- Increase to supplies and goods for the extended warranty on scanner



# Economic Development

Economic Development sees a decrease of 17% or \$57K over last year



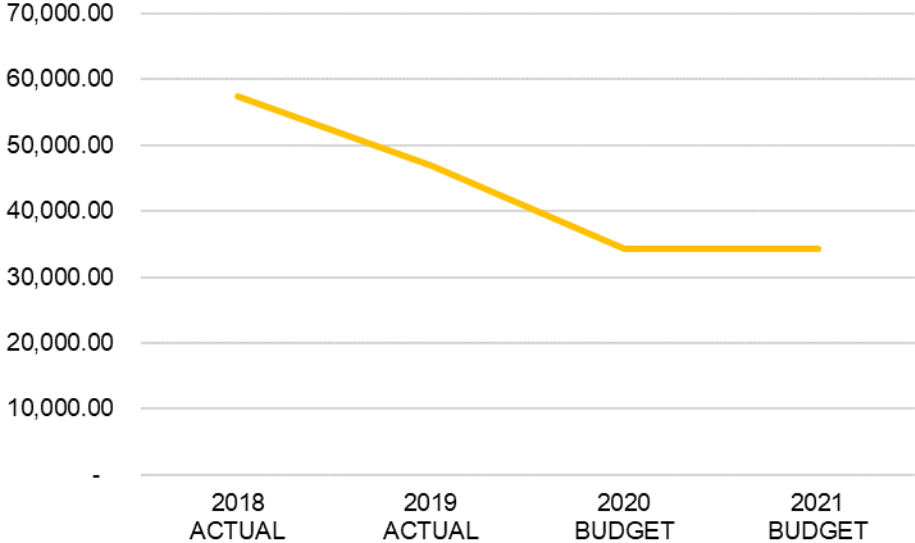
## Highlights Include:

- Olds Institute funding re-distribution
- New position – Economic Development Coordinator
- Visitor Information Center – this includes setup costs (transfer to capital), land lease, utilities and 3 summer students
- Increase to training/travel and telephone costs with the introduction of a new employee
- Airport funding removed



# Sunshine Bus

Sunshine Bus sees a decrease of 0.3% or \$107 over last year



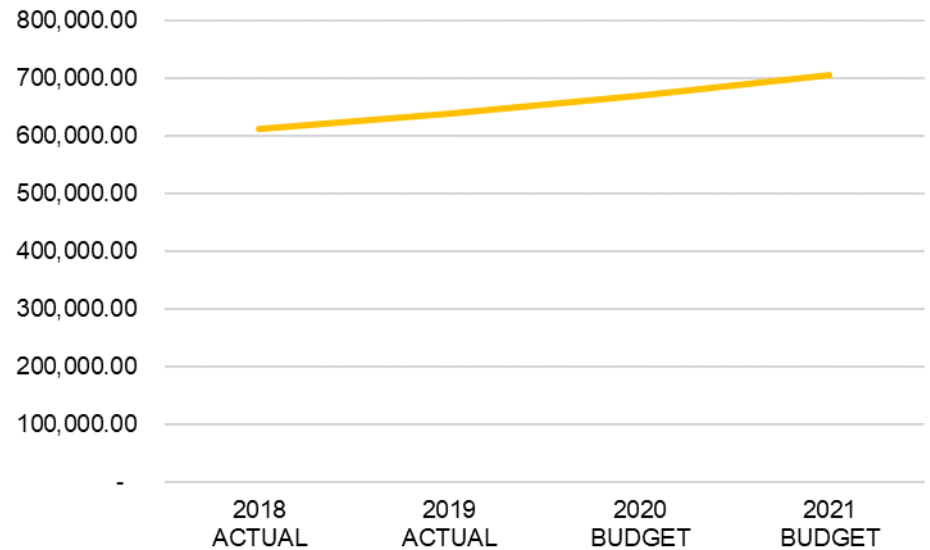
## Highlights Include:

- Increase to insurance
- Increase to repairs and maintenance vehicles – CVIP inspection needed semi-annually
- Decrease to fuel costs with the purchase of new sunshine bus



# Recreation Administration

Recreation Administration sees an increase of 10.3% or \$69K over last year



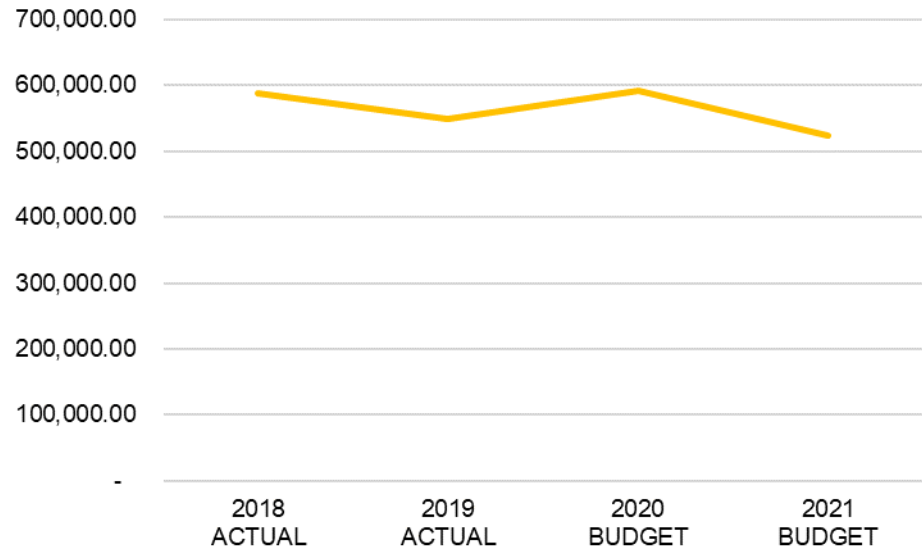
## Highlights Include:

- Change in salary allocations (increase to this area)
- Reduction to training/travel and conference fees
- Increase to insurance



# Aquatic Centre

Aquatic Centre sees a decrease of 11.6% or \$68K over last year



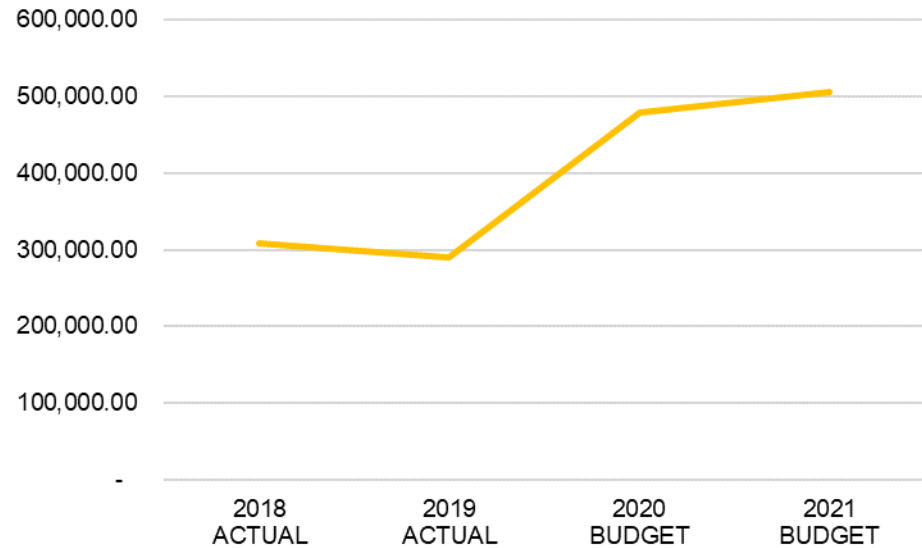
## Highlights Include:

- Reduction in hours due to COVID-19 has resulted in:
  - Reduced revenues
  - Reduced wage expense for lifeguards/casual employees
- Change in salary allocations (reduction to this area)
- Reduction in training/travel and conference fees



# Sportsplex

Sportsplex sees an increase of 5.7% or \$27K over last year



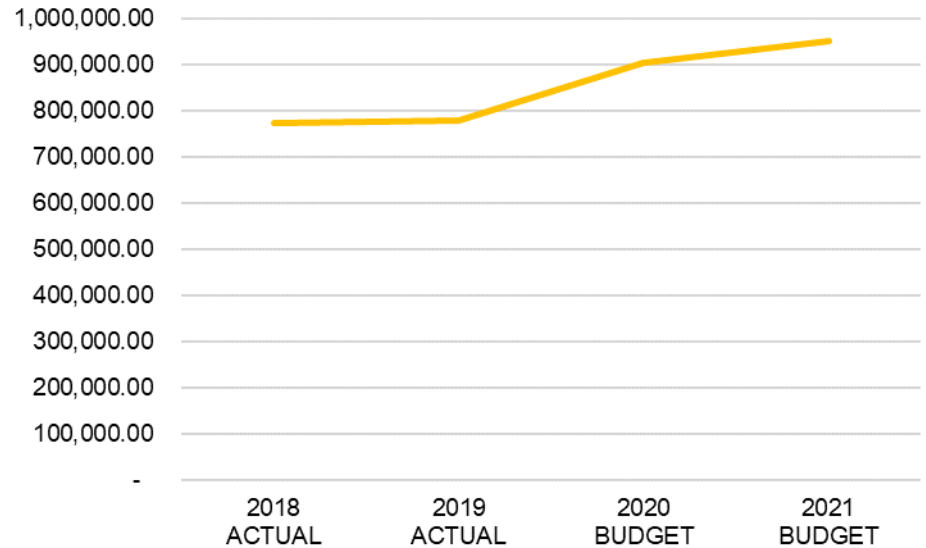
## Highlights Include:

- Slight reductions to revenue (COVID)
- Reductions to training/travel and conference fees



# Parks

Parks sees an increase of 5.3% or \$48K over last year



## Highlights Include:

- Replacement of rototiller
- Purchase small snow blower
- Decrease to flowers (approved Oct. 13)
- Increase to fertilizer and the purchase of a new spreader
- Increase to Tree planting (1 to 1 ratio)
- Transfer to capital – Gator purchase

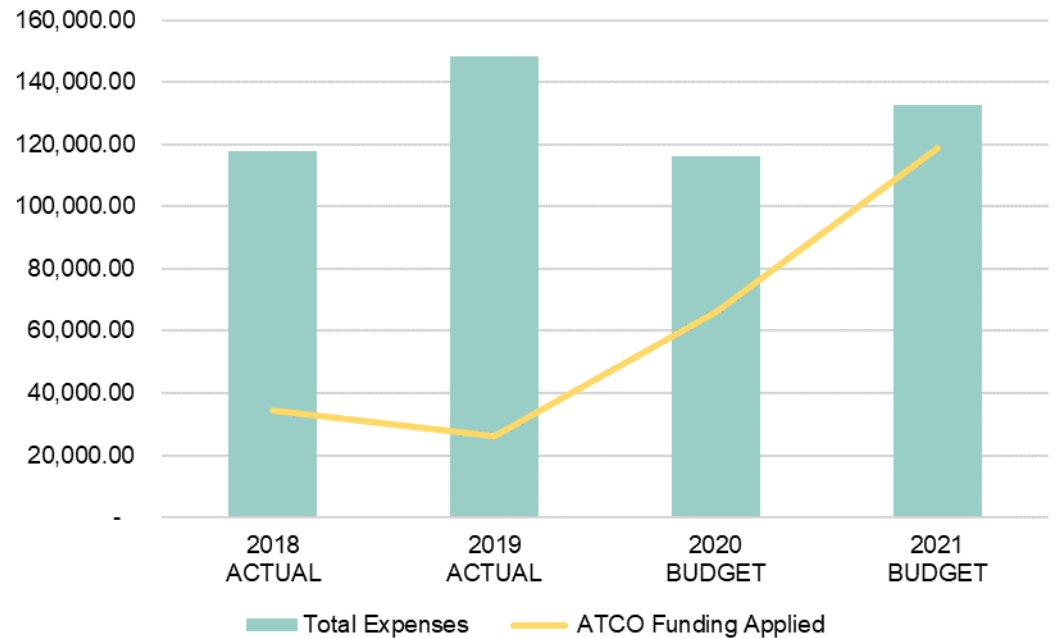


# Special Events

The special events in the Town of Olds includes events such as **Canada Day** and **Olds Fashioned Christmas**.

Previous events also include the **Holiday Train** and the **Winter Games**.

ATCO funding is applied to this department as it is available to offset the tax requirement.



## Highlights Include:

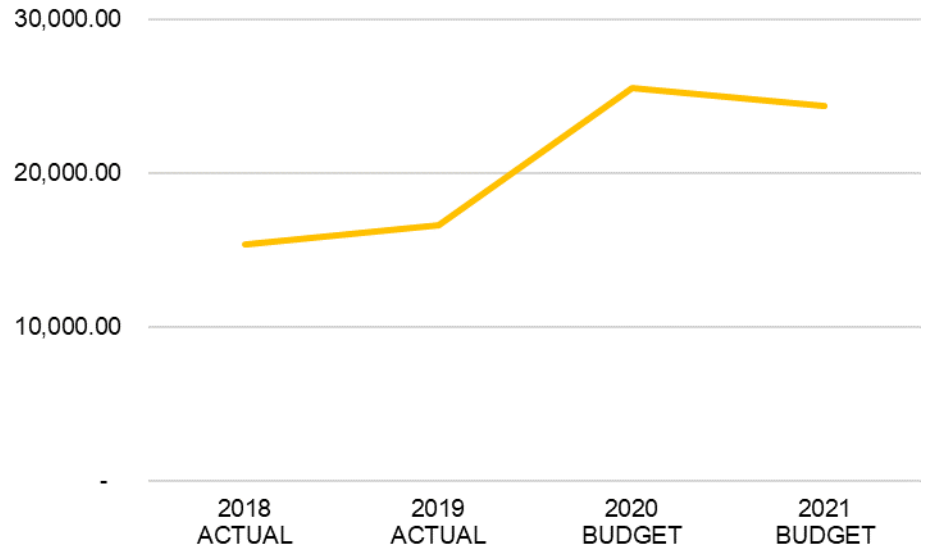
- Increase in salaries allocated to this area
- Slight decrease to Canada Day
- Reduction in community events general





# Splash park

Splash Parks sees a decrease of 4.6% or \$1.1K over last year



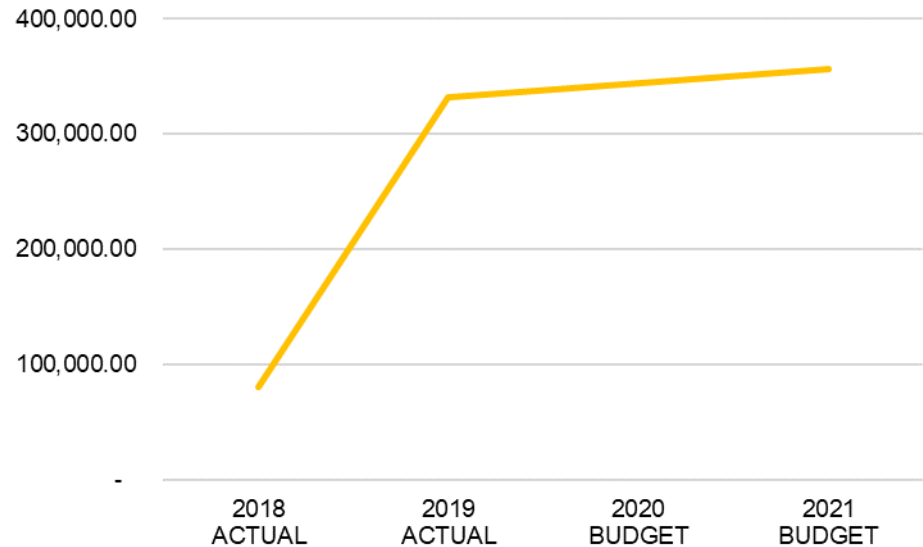
## Highlights Include:

- Decreases to Utilities (water/wastewater and electricity)



# Sports Fields

Sports Fields see an increase of 3.7% or \$12.6K over last year



## Highlights Include:

- New accounts added for Rotary Athletic Park:
  - Water and wastewater
  - Supplies and goods



# Campground

Campground remains status quo. The Campground is maintained and run by the Olds Lions Club.

Lease payments are paid to the Town of Olds annually based on revenues received by the Olds Lions Club. There are no changes to this area in 2021.



# Museum

Museum remains status quo. The Museum is run by the Olds Historical Society.

The Town of Olds maintains the building and provides quarterly support to the Olds Historical Society for an annual operational grant total of \$50,000.

ATCO Franchise fee is used to cover the costs of the museum at this time.



# Evergreen Centre

The Evergreen Centre remains status quo. The Evergreen centre is operated by the Evergreen Club.

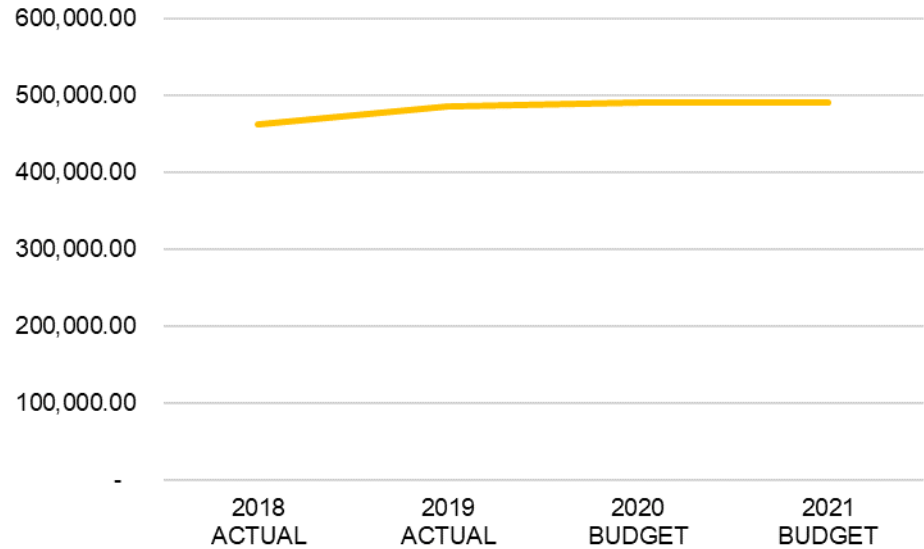
While the Evergreen Club does minor maintenance on the building. The Town of Olds is responsible for all capital costs.

ATCO Franchise fee is used to cover the costs of the Evergreen Centre at this time.



# Library

Library sees an increase in ATCO funding needed of 0.1% or \$600 over last year



## Highlights Include:

- Slight increase to insurance

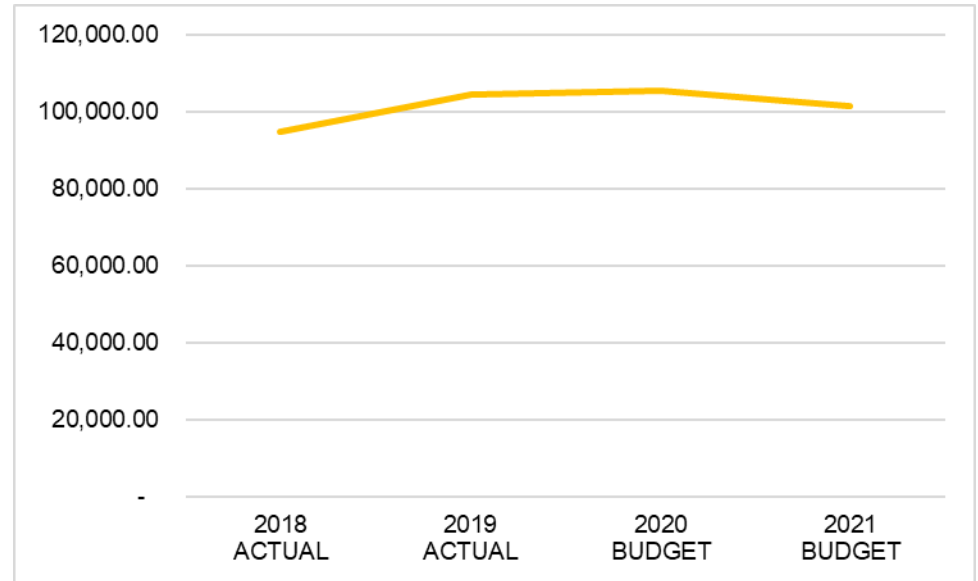


# Heritage, Arts and Culture

Heritage, Arts and Culture sees a decrease in ATCO funding needed of 3.8% or \$4K over last year

Included in this area are such things as Welcoming and Inclusive Communities, the Public Arts Advisory Committee, Heritage preservation and Museum

Another focus for 2021 will be on Economic Development and Tourism.



## Highlights Include:

- Decrease to training/Travel and Conference fees
- Decrease to community events general



# Franchise Fee Allocations

	2019 Actual	2020 Budget	2021 Budget
<b><u>FORTIS</u></b>			
Street Lights	417,922	325,000	445,000
General Revenue	836,225	925,000	1,059,161
<b>Total Fortis</b>	<b>\$1,254,147</b>	<b>\$1,250,000</b>	<b>\$1,504,161</b>
<b><u>ATCO</u></b>			
Special Events	26,380	66,064	119,077
Museum	61,092	69,645	69,488
Evergreen Centre	4,653	7,810	8,002
Library	485,869	490,153	490,766
Heritage	104,352	105,567	101,568
General Revenue	0	0	66,092
Reserves	73,840	0	0
<b>Total ATCO</b>	<b>\$756,186</b>	<b>\$739,239</b>	<b>\$854,993</b>





# Utilities

The Town of Olds operates its utility system on a 'cost-recovery' basis. Tax dollars are not used to subsidize the utility rates

- The utility system consists of storm water management, water distribution, wastewater collection, and solid waste management.
- Water and wastewater rates have two components: a fixed or base rate and a consumption rate.
- The solid waste rate is a fixed rate each month. It covers all costs relating to the collection and disposal of recycling material, composting material and waste material.
- Storm water is currently funded through the wastewater fixed rate.



# 2021 Proposed Utility Rates

	2019	2020	2021	2021 increase
<b>Water</b>				
Base Rate	12.83	12.83	12.83	
Consumption*	41.85	42.60	43.35	\$0.75
<b>Waste Water</b>				
Base Rate	18.40	18.40	18.40	
Consumption*	66.45	67.20	67.95	\$0.75
Solid Waste	26.42	24.30	24.30	\$0
Average Utility Bill	\$165.95	165.33	166.83	\$1.50

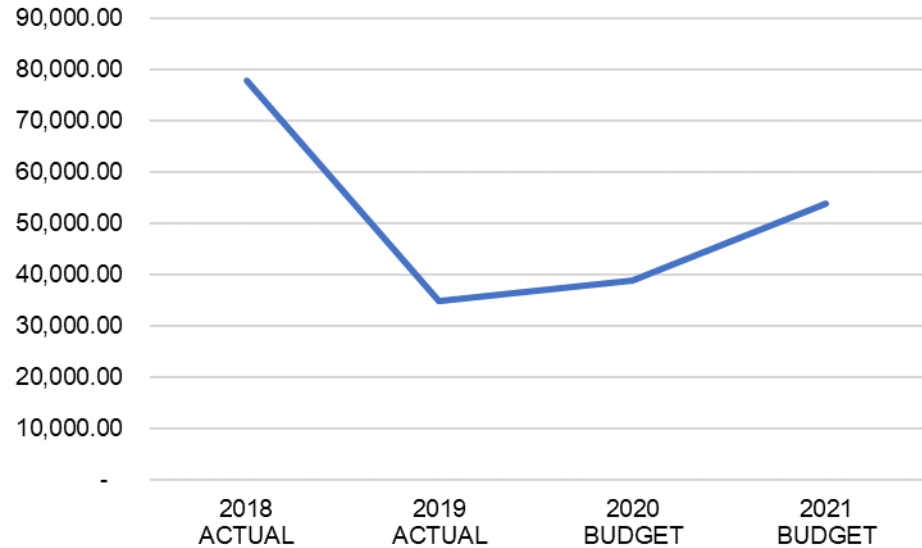
\*consumption based on average residence family of 4 = 15 cubic meters

Increases to water and wastewater consumption rates come from increases to rates from the water and wastewater commissions.



# Storm Water

Storm Water is funded through wastewater rates. There is an increase of 38% or \$15K over last year



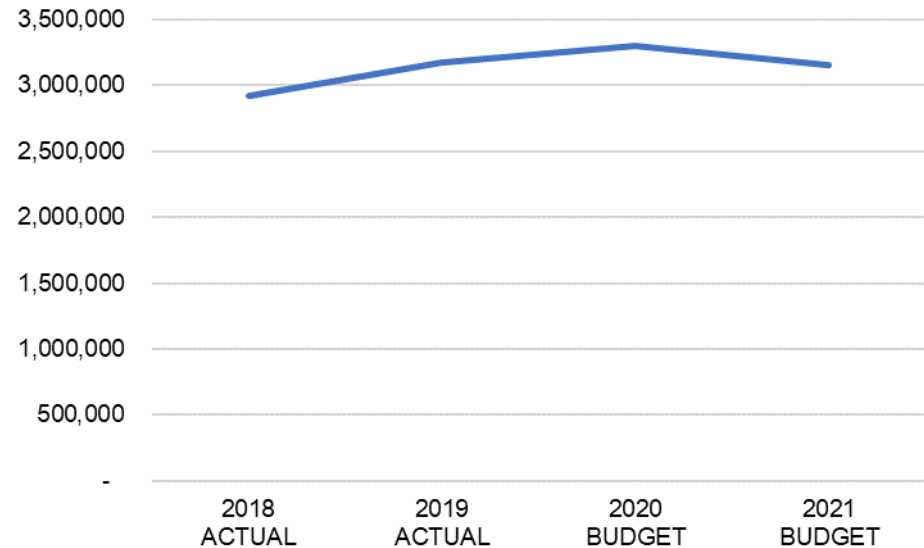
## Highlights Include:

- Increase in chemicals for storm pond treatment



# Water

Water sees a decrease in total expenses of 4.6% or \$151K over last year



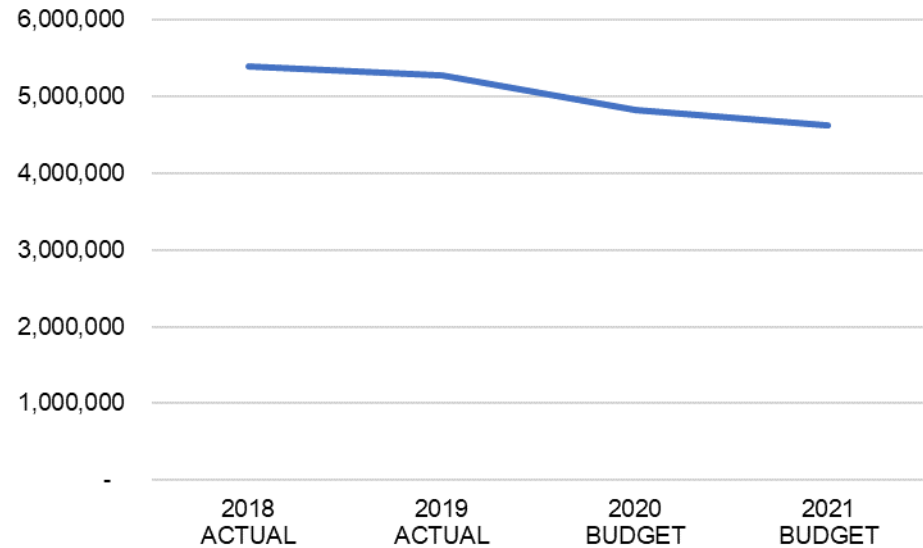
## Highlights Include:

- Increase to consumption rates of 0.05 cents
- Decrease to training/travel and conference fees
- Decrease to water meter purchases
- Decrease to vac truck lease payments
- Operations Centre Debenture (2 payments) – ¼ expensed to water
- Transfer to capital for MIP program and slide in service body
- Transfer **from** Utility Operating Reserve required to balance - \$55,280
  - This would equate to an increase to the water consumption rates of \$0.07/cubic meter (from \$2.89 to \$2.96)



# Waste Water

Waste Water sees a decrease in total expenses of 4% or \$191K over last year



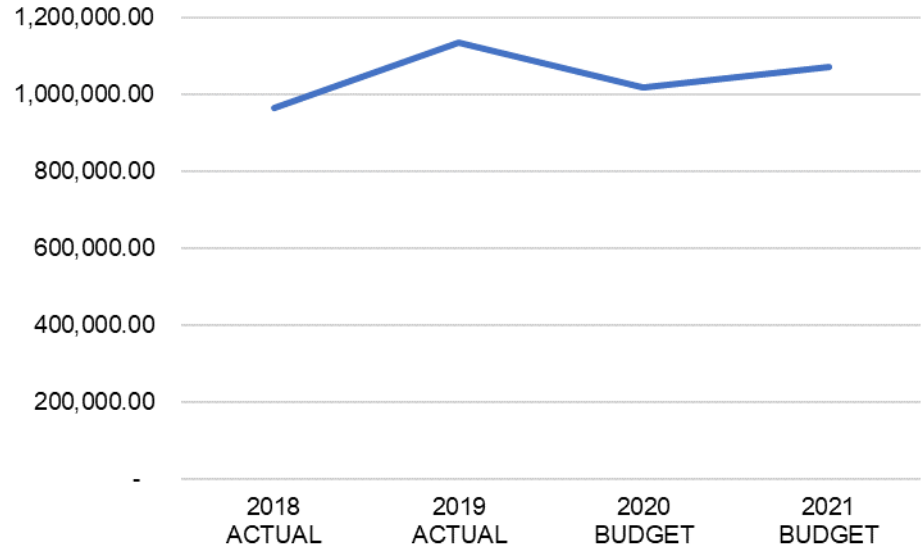
## Highlights Include:

- Increase to consumption rates of 0.05 cents
- Decrease to training/travel and conference fees
- Increase to repairs and maintenance mains and manholes
- Decrease to vac truck lease payments
- Operations Centre Debenture (2 payments) – ¼ expensed to water
- Transfer to capital for MIP program
- Transfer to Utility Operating Reserve - \$33,548



# Solid Waste

Solid Waste sees an increase in total expenses of 5.5% or \$55.5K over last year

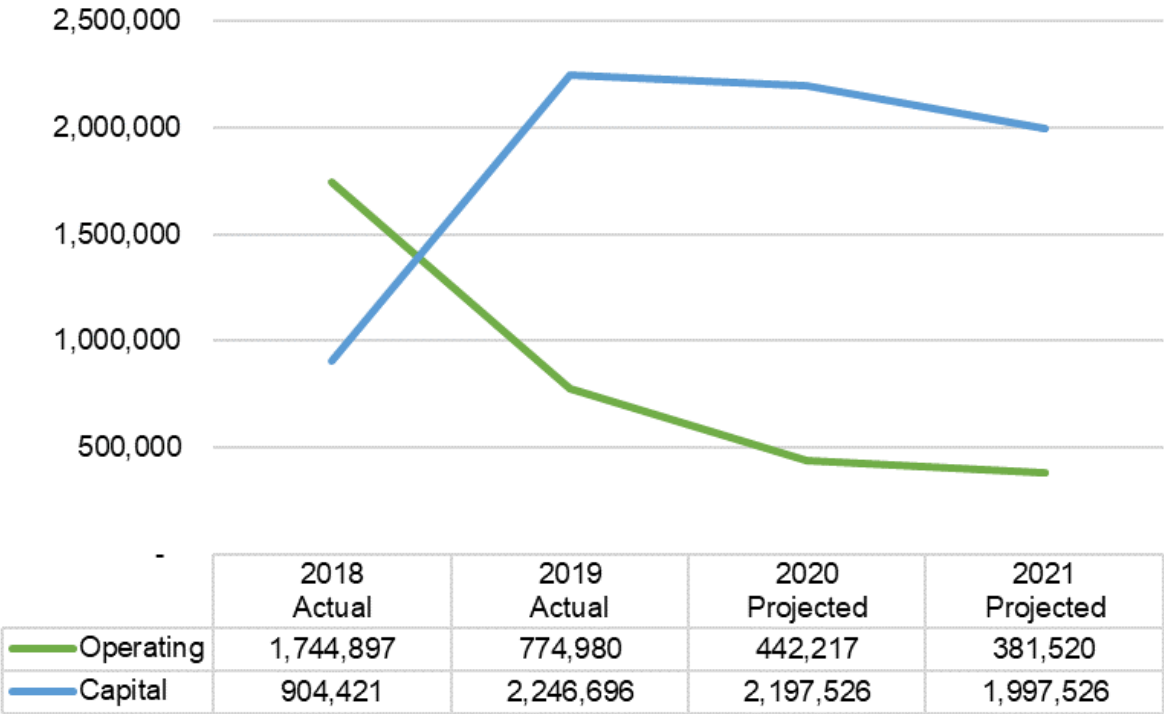


## Highlights Include:

- Solid waste rates remain the same
- Increases to pickup fees (both residential and 3yd bins)
- Increases to compost fees (hauling to Red Deer County)
- Decrease in requisition from commission
- Transfer **from** Utility Operating Reserve required to balance - \$38,965
  - This would equate to an increase to the solid waste rates of \$0.94 (from 24.30 to 25.24)



# Utility Reserves Projections

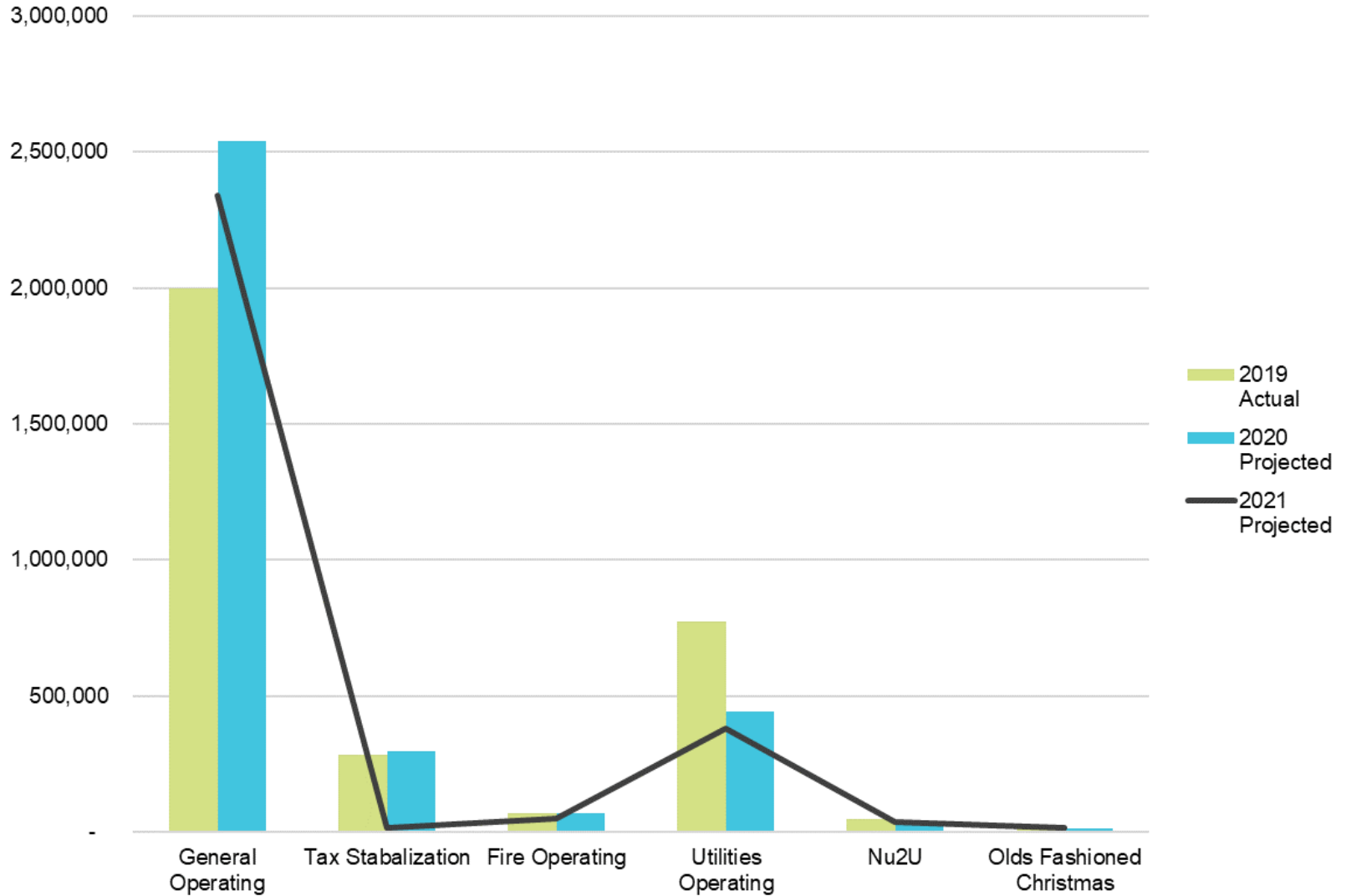


In 2019 funds were moved from the Utility Operating Reserve to the Utility Capital Reserve when we introduced Reserves Policy 217c.

As per policy the Utility Operating Reserve should be maintained at a max of 5% of the annual operating expenditures related to water, wastewater, storm and solid waste. For 2021 this would be \$445,276



# Operating Reserves Projections





# 2021 Tax Rate Impacts – 0%

<u>Municipal</u>		
	297,475.23	Average Residential
2020	1,803.69	
2021	1,767.42	-2.0%
	<b>(36.27)</b>	Annual Tax Increase

<u>School</u>		
	297,475.23	Average home
2020	836.40	
2021	788.40	-5.7%
	<b>(48.00)</b>	Annual Tax Increase

<u>Seniors</u>		
	297,475.23	Average home
2020	112.32	
2021	118.79	5.8%
	6.48	Annual Tax Increase

<u>Municipal</u>		
	881,618.19	Average Commercial
2020	7,600.23	
2021	7,166.23	-5.7%
	<b>(433.99)</b>	Annual Tax Increase

<u>School</u>		
	881,618.19	Average Commercial
2020	2,808.58	
2021	3,698.04	31.7%
	889.45	Annual Tax Increase

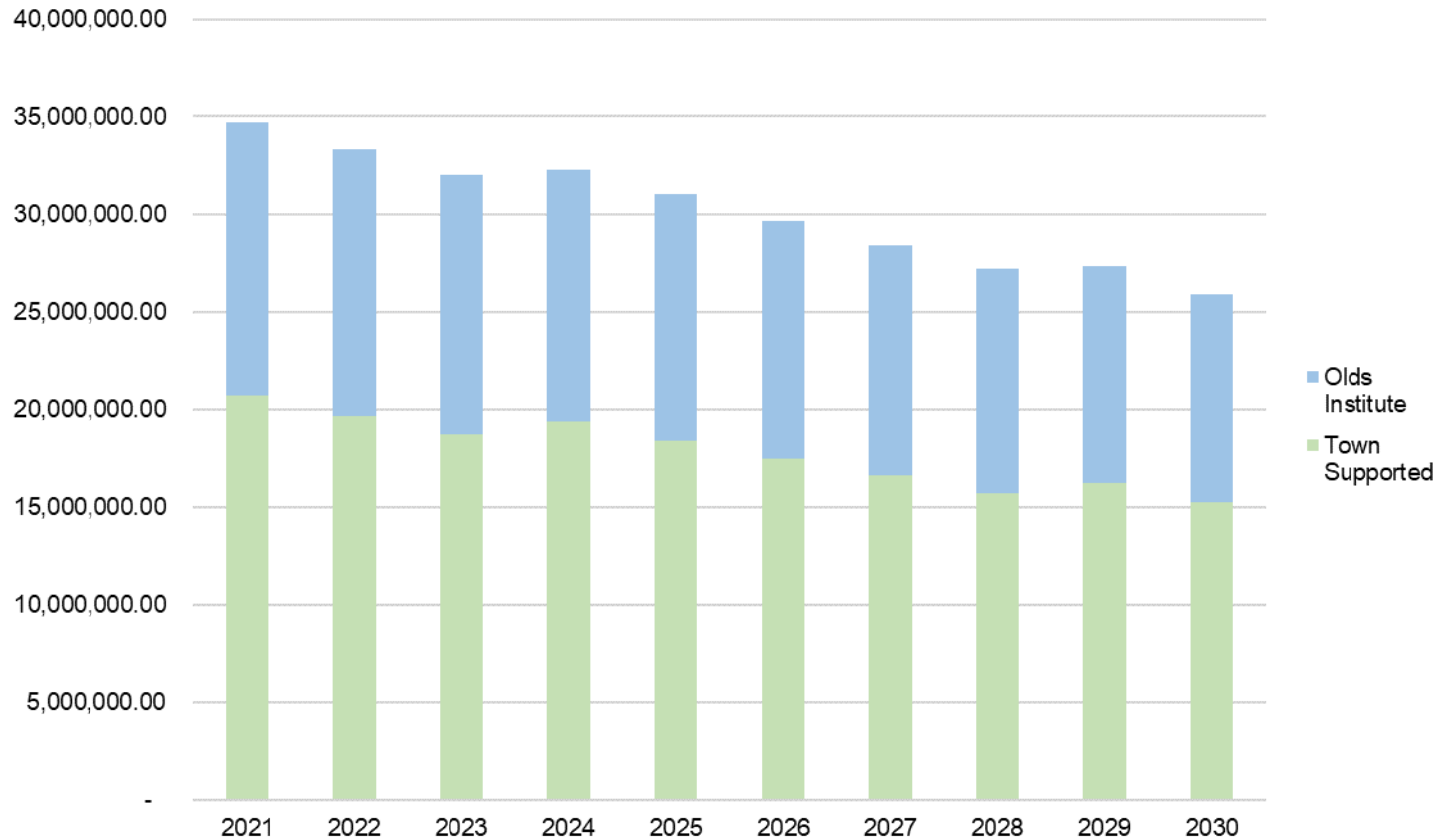
<u>Seniors</u>		
	881,618.19	Average Commercial
2020	345.93	
2021	352.07	1.8%
	6.14	Annual Tax Increase

Change	2021	2020	
-\$ 36	\$ 1,767	\$ 1,804	
-\$ 48	\$ 788	\$ 836	
\$ 6	\$ 119	\$ 112	
<b>-\$ 78</b>	<b>\$ 2,675</b>	<b>\$ 2,752</b>	-2.8%

Change	2021	2020	
-\$ 434	\$ 7,166	\$ 7,600	
\$ 889	\$ 3,698	\$ 2,809	
\$ 6	\$ 352	\$ 346	
<b>\$ 462</b>	<b>\$ 11,216</b>	<b>\$ 10,755</b>	4.3%



# Debt Projections



- Between 2022 and 2025 five (5) of our current debentures will reach end of life
- There are projected increases to debt in 2024 for south reservoir relining and in 2029 for north reservoir replacement



# Recommendations for funding the Gap



# 2021 Capital Budget Presentation

## Policies and Priorities

### December 7, 2020



# Fleet Management

- There are 46 Vehicles in the Town fleet (this does not include heavy equip.)
- All town owned vehicles are ranked annually based on a variety of factors;
  - Mileage
  - Repair costs
  - Hauling/heavy loads
  - Reliability
  - Age
  - Overall condition
- Point ranges determine priority for replacement as per table below

Point Ranges	Condition	Description
0-10	Excellent	Do not replace
10-15	Very Good	Do not replace
15-20	Good	Re-evaluate for next year's budget
20-25	Fair	Qualifies for replacement if budget allows
25+	Poor	Needs priority replacement

- Vehicles are amortized over 10 years as per TCA policy.
- Half ton replacement program within Operations. One vehicle is replaced each year to ensure there are not years with multiple vehicle purchases.



# Fleet Management

Vehicle	Year	Rating	Bought (N/U)	Unit
Jeep Fire inspector	2006	37	N	Fire 681
Ford F150	2006	37	N	OP-19
GMC 2500	2005	34	N	OP-08
Chev 3500 Silverado	2001	33	N	OP-16
Ford F150	2006	32	N	OP-06
Ford Ranger	2007	32	N	OP-10
GMC Sierra	2008	32	N	OP-03
Ford F150	2010	30	N	OP-20
Ford F150 Supercab	2009	28	N	OP-05
Dodge Charger	2012	28	N	ME-01
Ford F150	2009	27	N	OP-04
Ford F550 Super Duty	2009	27	N	OP-07
Ford F250 Super Duty	2009	26	N	OP-09
Ford F250 Econoline Van	2006	25	N	Op-21
Ford Escape	2008	25	N	TO-01
GMC 2500	2011	23	N	OP-01
Ford Ranger	2007	21	N	OP-02
GMC Sierra	2011	21	N	OP-18
Western Star 4700	2014	21	N	OP-23
Ford 150 command	2014	20	N	Fire 610
Chev 3500 Silverado	2013	16	N	OP-17



Vehicle	Year	Rating	Bought (N/U)	Unit
Ford F150 Supercab	2013	16	N	OP-22
Ford F150	2013	16	N	OP-24
Ford F150	2014	16	N	OP-25
Chev Equinox	2014	16	N	TO-02
Freightliner (plow)	2018	15	N	OP-30
Chev Silverado	2015	14	N	OP-26
Chev 1500	2017	14	N	OP-28
Ford F150	2014	13	N	CS-22
Freightliner (M2-106)	2018	13	N	OP-31
Freightliner (VAC Truck)	2016	12	Leased	OP-27
Chev 1500	2018	11	N	OP-32
Chev Tahoe	2018	9	N	ME-02
GMC utility truck/medical	2019	8	N	Fire 680
Chev command	2018	7	U	Fire 611
Freightliner (water truck)	2018	7	N	OP-29
Dodge 1500	2019	5	N	OP-13
Dodge Promaster	2019	4	N	Sunshine
Chev 1500	2020	3	N	OP-11

**FIRE TRUCKS**

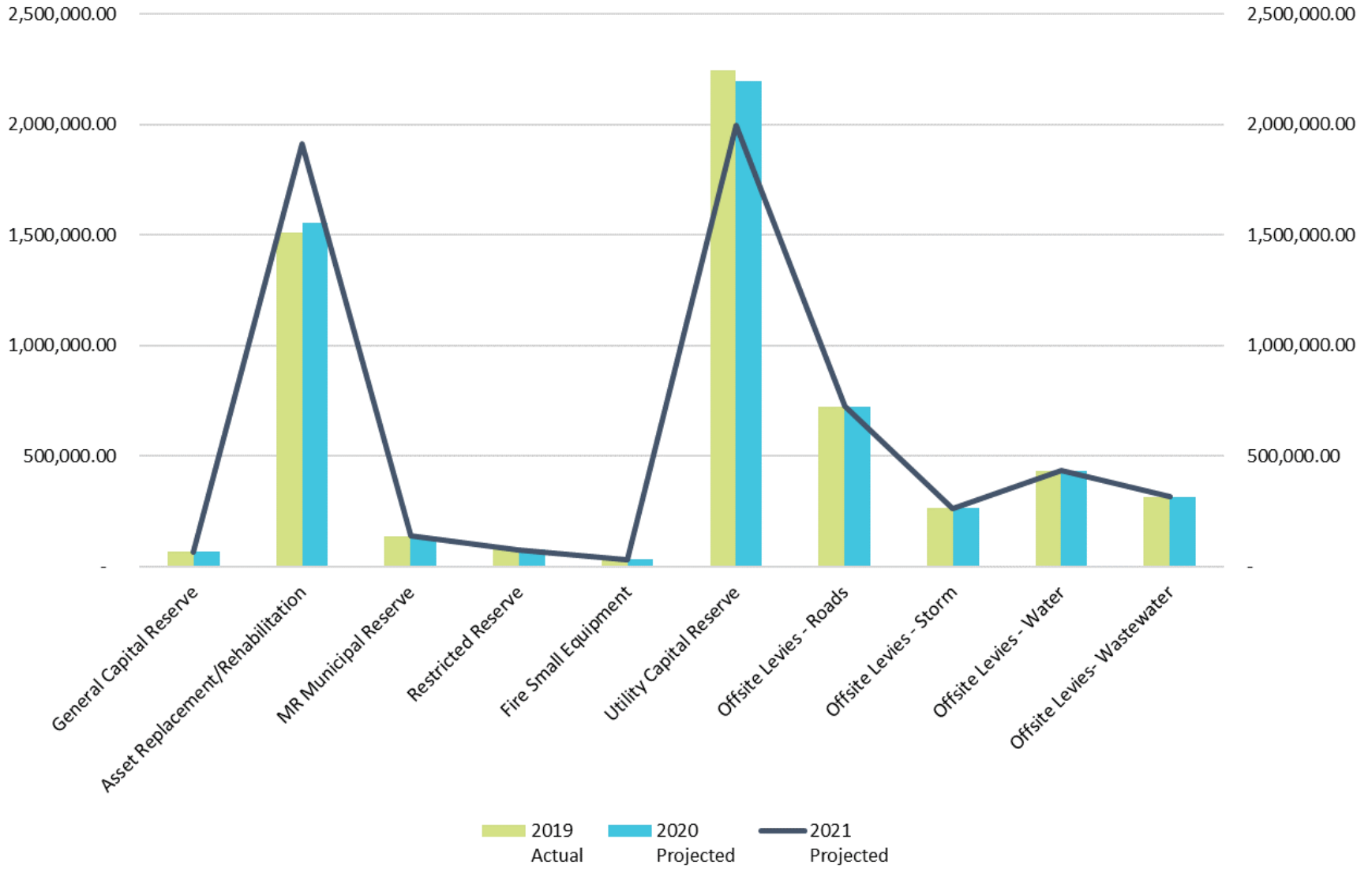
**Years left**

Ford Bush buggy/traffic	2003	2	N	641
Pierce pumper	2007	6	U	620
Pierce Aerial Platform	2009	8	N	670
Ford Bush buggy	2014	13	N	640
SVI Rescue	2015	14	N	630
Rosenbauer Pumper	2018	17	N	621
Rosenbauer County 100% owned	2019	18	N	660

**\*\*Fire Truck are not replaced on scoring system - unit age is determining factor - 20 Years Max**



# Capital Reserve Projections





# Capital 2021



# Capital 2022



# Long Term Capital Plan



Thank you