



Financial Plan 2021 - 2023 by Function

	2021	2022	2023
Taxation	(14,668,096)	(14,961,458)	(15,260,687)
Sale to Other Govt's	(847,103)	(863,845)	(880,922)
Sale of Goods and Services	(10,857,425)	(11,070,848)	(11,288,540)
Other Revenue/Franchise Fees	(2,334,887)	(2,381,189)	(2,428,418)
Conditional Grants	(688,874)	(693,568)	(698,356)
Transfer From Other Functions	(404,331)	(411,758)	(419,333)
Transfer From Reserves	(134,340)	(136,727)	(139,161)
TOTAL REVENUES	(29,935,055)	(30,519,392)	(31,115,416)
Salaries, Wages & Benefits	8,612,206	8,721,107	8,895,329
Contracted & General Services	4,061,644	4,131,259	4,234,906
Purchases from Other Government	6,344,910	6,471,808	6,601,244
Materials, Goods, Supplies & UT	1,583,058	1,630,834	1,688,550
Transfer Payments	6,102,998	6,192,846	6,315,702
Financial Service Charges	1,731,219	1,689,001	1,557,273
Other Transactions	463,100	463,100	463,100
Transfer to Other Functions	1,174,855	1,197,872	1,221,350
Transfer to Capital	954,500	949,500	1,089,500
Transfer to Reserves	30,600	31,212	31,836
TOTAL EXPENDITURES	31,059,090	31,478,539	32,098,790
DEFICIT (SURPLUS)	1,124,035	959,147	983,374



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	2021	2022	2023
General Government	(17,038,820)	(17,380,422)	(17,727,187)
Finance	(66,310)	(66,310)	(67,979)
Office of the CAO	(119,340)	(121,727)	(124,161)
RCMP	(580,872)	(583,320)	(585,817)
Fire	(524,217)	(531,981)	(539,901)
Disaster Services	(36,720)	(37,454)	(38,203)
Municipal Enforcement	(352,760)	(359,655)	(366,688)
Transportation	(39,831)	(40,628)	(41,440)
Storm Water	(3,146,209)	(3,209,134)	(3,273,316)
Water	(4,810,605)	(4,906,817)	(5,004,953)
Wastewater	(1,037,165)	(1,057,908)	(1,079,066)
Solid Waste	(284,029)	(289,710)	(295,504)
FCSS	(10,000)	(10,000)	(10,000)
Social Development	(158,100)	(161,262)	(164,487)
NU2U	(42,432)	(43,281)	(44,146)
Cemetery	(334,050)	(340,731)	(347,546)
Planning	(15,300)	(15,606)	(15,918)
Economic Development	(15,300)	(15,606)	(15,918)
Sunshine Bus	(580,371)	(591,475)	(602,802)
Aquatic Centre	(637,889)	(649,626)	(661,598)
Sportsplex	(12,690)	(12,884)	(13,081)
Parks	(30,600)	(31,212)	(31,836)
Special Events	(11,730)	(11,965)	(12,204)
Museum	(46,175)	(47,099)	(48,041)
Heritage Arts & Culture	(3,540)	(3,581)	(3,622)
Total Revenue	(29,935,055)	(30,519,392)	(31,115,416)
General Government	5,869,681	5,986,293	6,106,019
Council	436,161	429,150	437,302
Finance	1,131,524	1,155,262	1,179,621
Office of the CAO	1,094,430	1,106,319	1,128,445
RCMP	1,725,824	1,757,909	1,790,666
Fire	1,397,414	1,423,293	1,449,910
Disaster Services	46,254	46,979	47,718
Municipal Enforcement	369,514	389,361	397,000
Common Services	376,386	380,669	385,228
Transportation	2,228,293	2,220,343	2,308,033
Storm Water	39,750	39,750	39,750
Water	3,306,799	3,337,621	3,416,143
Wastewater	4,767,684	4,820,382	4,947,654
Solid Waste	1,033,490	1,069,090	1,090,176
FCSS	332,976	354,969	361,756
Social Development	408	416	424
NU2U	158,272	161,626	165,066
Cemetery	157,870	160,978	164,147
Planning	853,446	870,035	886,956
Economic Development	413,284	333,009	339,669
Sunshine Bus	50,310	59,924	60,960
Recreation Administration	692,049	716,010	741,462
Aquatic Centre	1,195,259	1,216,790	1,150,683
Sportsplex	1,124,967	1,146,014	1,167,482
Parks	997,380	1,017,005	1,037,024
Special Events	118,599	121,015	123,484
Splashpark	25,930	26,369	26,816
Sportsfields	377,140	380,370	383,665
Campground	2,800	2,800	2,800
Museum	70,156	70,690	71,250
Evergreen Centre	8,043	8,295	8,567
Library	545,751	556,331	567,170
Heritage Arts & Culture	111,248	113,473	115,742
TOTAL EXPENDITURES	31,059,090	31,478,539	32,098,790
DEFICIT (SURPLUS)	1,124,035	959,147	983,375